2015 OPERATING AND CAPITAL BUDGET

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2015 OPERATING AND CAPITAL BUDGET

TOWN ORGANIZATION

MEMBERS OF COUNCIL

Mayor

Tony Van Bynen

Regional Councillor

John Taylor

Councillors

Ward 1 – Tom Vegh

Ward 2 – Dave Kerwin

Ward 3 – Jane Twinney

Ward 4 – Tom Hempen

Ward 5 – Joe Sponga

Ward 6 – Kelly Broome-Plumley

Ward 7 – Christina Bisanz

SENIOR ADMINISTRATION

Chief Administrative Officer .... Robert N. Shelton

Commissioner, Community Services .... Ian McDougall

Commissioner, Corporate Services .... Anita Moore

Commissioner, Development & Infrastructure Services .... Peter Noehammer

Director, Corporate Communications .... Wanda Bennett

Director, Engineering Services .... Rachel Prudhomme

Director, Financial Services .... Mike Mayes

Director, Human Resources .... Lynn Georgeff

Director, Information Technology .... Susan Chase

Director, Information Technology (acting) .... Mary-Anne Wigmore

Director, Legal Services .... Esther Armchuk-Ball

Director, Legislative Services .... Andrew Brouwer

Director, Planning & Building Services .... Rick Nethery

Director, Public Works Services .... Chris Kalimootoo

Director, Recreation & Culture Services .... Colin Service

CEO, Library Services .... Todd Kyle

Fire Chief, Central York Fire Services .... Ian Laing

Town of Newmarket – Administrative Structure

Newmarket

Council

Chief Administrative Officer

Office of the Chief Administrative Officer

Corporate Communications
- Corporate Reputation & Brand Management
- Public & Media Affairs
- Internal Communications
- External Communications
- Emergency Communications

Human Resources
- Compensation & Benefits
- Employee & Labour Relations
- Corporate Learning & Development
- Health & Safety
- Recruitment
- Job Evaluation
- Organizational Design & Development
- Change Management
- Policy Development

Strategic Initiatives
- Strategic Initiatives
- Corporate Project Support
- Continuous Improvement Programs
- Corporate Policy Administration

Central York Fire Services

Fire Services
- Fire Prevention & Public Education
- Fire Suppression
- Staff Development /Training
- Equipment Maintenance
- Emergency Management
- Mutual Aid

Commissioner, Development & Infrastructure Services

Engineering Services
- Engineering
- Asset Management
- Traffic Management
- Development Engineering
- Capital Projects
- Infrastructure Construction – Water, Sewer, Roads, Bridges, Parks, Trails, Facilities, Storm Water

Planning & Building Services
- Long Range Planning
- Development Control (Bylaws, site plans, subdivisions)
- Circulation of Land Use Planning Documents
- Municipal Addressing
- Compliance
- Committee of Adjustment

Building:
- Building Permits
- Inspections
- Complaints

Public Works Services
- Recycling & Waste Mgmt
- Property, Facilities Maintenance & Operation
- Crossing Guards
- Infrastructure Maintenance - Roads, Sidewalks Bridges, Culverts, Water/Waste/ Storm Water
- Fleet Maintenance
- Parks/Trails/ Open Spaces Planning & Maintenance

Commissioner, Corporate Services

Information Technology
- Leverage Technology Systems
- Align systems with strategic corporate priorities
- IT Infrastructure
- Business Applications
- Telecommuni-cations

Financial Services
- Tax Billing/ Collection
- Water and Sewer Billing
- Accounting
- Investment
- Budget
- Payroll

Legislative Services
*Legislative Services:
- Clerks
- Council & Committee Secretariat Services
- Municipal Elections
- Corporate Records
- Animal Control
- Licencing & Vital Statistics
- Bylaws & Property Standards
- Provincial Offences

- *Procurement Services:
- Procurement
- Centralized Printing
- Mail Services

Legal Services
- Legal services for Council & all Town Departments
- Registration of documents in the Registry Office
- Real Estate Transactions
- Plan of Subdivision Registration
- Agreement/ Contract/Bylaw preparation, review & advice
- Ontario Municipal Board, Tribunal & Court Representation

Commissioner, Community Services**

Economic Development
- Economic Development Strategy
- Community Investment Marketing
- Corporate Liaison
- Community Improvement Plan - Financial Incentive Program

Recreation & Culture Services
- Recreation & Culture Programs
- Seniors Activities
- Youth Centre Activities
- Special Events
- Aquatics
- Vending & Concessions
- Facilities Booking
- Museum
- Theater
- Needs assessments – Parks & Facilities
- Marketing & Ancillary Revenues
- Shared Use Facilities & Leases

Customer Care
- Customer Service / Call Centre
- Customer Service Excellence
- Internal & External Customer Service
- Community Survey
- Customer Service Development Opportunities

**Library Services
- Newmarket Connections
- Administration Services
- Research Services
- Seniors Services
- Adults Services
- Childrens Services

Note: CEO, Library reports to Library Board

CYFS reports to Joint Council Committee

* Denotes direct reporting relationship to Commissioner

** Reflects Collaborative Partnership

January 2013

SUMMARY OF FULL TIME EQUIVALENTS BY DEPARTMENT

DEPARTMENT	Full-Time	Part-Time	2015	2014	Overall + or Reduction (-)	
					Full-Time	Part Time
Members of Council						
Office of the Mayor, Regional Councillor and Ward Councillors	4.00	0.00	4.00	4.00	0.00	0.00
Total	**4.00**	**0.00**	**4.00**	**4.00**	**0.00**	**0.00**
CAO's Office						
Office of the CAO	2.00	0.00	2.00	2.00	0.00	0.00
Strategic Initiatives	4.00	0.00	4.00	3.00	1.00	0.00
Corporate Communications	5.00	0.00	5.00	5.00	0.00	0.00
Human Resources	7.00	0.00	7.00	7.00	0.00	0.00
Total	**18.00**	**0.00**	**18.00**	**17.00**	**1.00**	**0.00**
Corporate Services Commission						
Office of the Commissioner	1.00	0.00	1.00	1.00	0.00	0.00
Information Technology	15.00	0.00	15.00	15.00	0.00	0.00
Legal Services	4.00	0.57	4.57	4.57	0.00	0.00
Legislative Services	17.00	1.14	18.14	18.14	0.00	0.00
Procurement	5.00	1.14	6.14	5.71	1.00	-0.57
Financial Services	17.00	0.00	17.00	17.00	0.00	0.00
Total	**59.00**	**2.85**	**61.85**	**61.42**	**1.00**	**-0.57**
Development & Infrastructure Services Commission						
Office of the Commissioner	3.00	0.00	3.00	3.00	0.00	0.00
Engineering Services	16.00	0.50	16.50	15.00	1.00	0.50
Planning & Building Services	22.00	0.00	22.00	19.00	3.00	0.00
Public Works Services	99.00	0.00	99.00	93.00	6.00	0.00
Total	**140.00**	**0.50**	**140.50**	**130.00**	**10.00**	**0.50**
Community Services Commission						
Office of the Commissioner	1.00	0.00	1.00	1.00	0.00	0.00
Customer Service	13.00	1.47	14.47	13.47	1.00	0.00
Economic Development	3.00	0.00	3.00	3.00	0.00	0.00
Recreation & Culture Services	29.00	0.63	29.63	29.63	0.00	0.00
Total	**46.00**	**2.10**	**48.10**	**47.10**	**1.00**	**0.00**
Total	**267.00**	**5.45**	**272.45**	**259.52**	**13.00**	**-0.07**

ASSESSMENT AND TAX RATE

ASSESSMENT SUMMARY

Property Class	2013 Assessment for 2014 Taxation $	2014 Assessment for 2015 Taxation $	Increase/ (Decrease) $	Increase/ (Decrease) %
Residential	10,295,828,773	11,021,663,719	725,834,946	7.05%
Commercial	1,656,558,690	1,723,289,093	66,730,403	4.03%
Industrial	330,802,611	324,465,885	(6,336,726)	-1.92%
Multi-Residential	207,991,310	211,542,155	3,550,845	1.71%
Farm	4,409,688	3,678,425	(731,263)	-16.58%
Managed Forests	-	-	-	-
Pipelines	13,642,000	14,066,427	424,427	3.11%
Sub-Total	12,509,233,072	13,298,705,704	789,472,632	6.31%
Payment in Lieu	73,507,592	78,048,266	4,540,674	6.18%
Exempt	646,890,483	688,015,465	41,124,982	6.36%
Total Assessment	**13,229,631,147**	**14,064,769,435**	**835,138,288**	**6.31%**

HISTORICAL TAXABLE ASSESSMENT

Taxation Year	Residential, Farm, Mulit-Residential & Pipelines $	Increase/ (Decrease) %	Commercial & Industrial $	Increase/ (Decrease) %	Total $	Increase/ (Decrease) %	Assessment Ratio Res/Farm %	Assessment Ratio Com/Ind %
2015	**11,250,950,726**	6.93%	**2,047,754,978**	2.73%	13,298,705,704	6.26%	84.60%	15.40%
2014	10,522,098,771	8.11%	1,993,340,393	3.85%	12,515,439,164	7.41%	84.07%	15.93%
2013	9,732,531,906	7.32%	1,919,381,496	2.87%	11,651,913,402	6.56%	83.53%	16.47%
2012	9,068,843,638	5.56%	1,865,861,710	7.21%	10,934,705,348	5.84%	82.94%	17.06%
2011	8,590,806,638	5.99%	1,740,415,508	7.93%	10,331,222,146	6.31%	83.15%	16.85%
2010	8,105,627,234	5.88%	1,612,519,234	4.47%	9,718,146,468	5.64%	83.41%	16.59%
2009	7,655,814,974	6.70%	1,543,569,956	10.58%	9,199,384,930	7.33%	83.22%	16.78%
2008	7,174,924,150	1.39%	1,395,829,980	1.28%	8,570,754,130	1.37%	83.71%	16.29%
2007	7,076,598,990	2.80%	1,378,186,320	7.12%	8,454,785,310	3.48%	83.70%	16.30%
2006	6,883,740,740	16.16%	1,286,626,515	9.83%	8,170,367,255	15.11%	84.25%	15.75%
2005	5,926,089,140	4.02%	1,171,514,495	2.93%	7,097,603,635	3.84%	83.49%	16.51%
2004	5,697,210,606	18.83%	1,138,208,225	9.42%	6,835,418,831	17.15%	83.35%	16.65%
2003	4,794,559,028	11.63%	1,040,225,645	12.28%	5,834,784,673	11.74%	82.17%	17.83%
2002	4,295,097,003	2.70%	926,448,816	6.59%	5,221,545,819	3.37%	82.26%	17.74%
2001	4,182,167,193	14.38%	869,154,980	7.28%	5,051,322,173	13.09%	82.79%	17.21%
2000	3,656,415,295	2.75%	810,207,270	2.02%	4,466,622,565	2.62%	81.86%	18.14%
1999	3,558,405,765	4.48%	794,154,110	2.41%	4,352,559,875	4.10%	81.75%	18.25%
1998	3,405,752,500		775,469,630		4,181,222,130		81.45%	18.55%

NOTE: **Province wide Current Value Assessment was implemented in 1998 based on 1996 values - Comparison to 1997 Not Available.**
Updates followed with 1999 values for 2001 & 2002; 2001 values for 2003; 2003 values for 2004 & 2005; 2005 values for 2006 - 2008; 2008 values for 2009-2012; 2012 values for 2013-2016.
The next Province wide reassessment is underway with values based at January 1, 2016 being used for taxation 2017 to 2020.

2014 - 2015 TAX RATE COMPARISON

	RESIDENTIAL TAX RATES			
			Increase/(Decrease)	
	2014	2015	Rate	%
Municipal	0.395166%	0.390979%	-0.004187%	-1.06%
Regional	0.416733%	0.406421%	-0.010312%	-2.47%
Education	0.203000%	0.195000%	-0.008000%	-3.94%
Total Rates	**1.014899%**	**0.992400%**	**-0.022499%**	**-2.22%**

	MULTI-RESIDENTIAL TAX RATES			
			Increase/(Decrease)	
	2014	2015	Rate	%
Municipal	0.395166%	0.390979%	-0.004187%	-1.06%
Regional	0.416733%	0.406421%	-0.010312%	-2.47%
Education	0.203000%	0.195000%	-0.008000%	-3.94%
Total Rates	**1.014899%**	**0.992400%**	**-0.022499%**	**-2.22%**

	COMMERCIAL TAX RATES			
			Increase/(Decrease)	
	2014	2015	Rate	%
Municipal	0.441479%	0.436802%	-0.004677%	-1.06%
Regional	0.465574%	0.454054%	-0.011520%	-2.47%
Education	1.055636%	1.019142%	-0.036494%	-3.46%
Total Rates	**1.962689%**	**1.909998%**	**-0.052691%**	**-2.68%**

	INDUSTRIAL TAX RATES			
			Increase/(Decrease)	
	2014	215	Rate	%
Municipal	0.518616%	0.513121%	-0.005495%	-1.06%
Regional	0.546920%	0.533387%	-0.013533%	-2.47%
Education	1.220000%	1.190000%	-0.030000%	-2.46%
Total Rates	**2.285536%**	**2.236508%**	**-0.049028%**	**-2.15%**

TAX IMPACT ON AVERAGE RESIDENTIAL PROPERTY ASSESSED AT $424,122 IN 2015 ($403,078 in 2014)

	2014 $	% Of Total	2015 $	% Of Total
Municipal	1,595.87	38.94%	1,658.23	39.40%
Regional	1,682.97	41.06%	1,723.72	40.95%
Education	819.81	20.00%	827.04	19.65%
Total Taxes	**4,098.65**	**100.00%**	**4,208.99**	**100.00%**

Increase/(Decrease)	
$	%
62.36	3.91%
40.75	2.42%
7.23	0.88%
110.34	**2.69%**

HISTORICAL RESIDENTIAL TAXES

Taxation Year	Average Assessment $	Municipal $	Regional $	School Board $	Total $
2015	**424,122**	**1,658.23**	**1,723.72**	**827.04**	**4,208.99**
2014	403,078	1,595.87	1,682.97	819.81	4,098.65
2013	381,545	1,542.43	1,658.81	808.88	4,010.12
2012	359,731	1,461.95	1,629.18	795.01	3,886.14
2011	345,688	1,398.02	1,602.33	798.55	3,798.90
2010	328,182	1,289.90	1,565.50	790.91	3,646.31
2009	314,609	1,239.81	1,573.30	792.82	3,605.93
2008	304,150	1,189.96	1,567.78	802.96	3,560.70
2007	304,150	1,116.70	1,507.76	802.96	3,427.42
2006	304,150	1,049.66	1,439.65	802.96	3,292.27
2005	272,091	1,010.30	1,390.23	805.39	3,205.92
2004	272,091	953.27	1,321.59	805.39	3,080.25
2003	237,968	888.79	1,250.81	797.19	2,936.79
2002	217,171	901.73	1,210.05	810.05	2,921.82
2001	219,049	792.23	1,190.75	817.05	2,800.04
2000	193,793	700.33	1,113.93	802.30	2,616.57
1999	192,380	669.81	1,105.14	796.45	2,571.40
1998	189,671	645.33	1,039.13	872.49	2,556.94

1998 was the introduction of Province wide Current Value Assessment.

BUDGET SUMMARY

2015 OPERATING BUDGET - SUMMARY BY BUNDLE

Service Bundle	2014		2015	Net Change	
	Budget	Actual	Budget	$	%
Fire and Emergency Services	14,282,013	14,250,971	14,820,978	538,965	3.77%
Water, Wastewater & Solid Waste	2,944,245	2,920,573	2,909,931	(34,314)	(1.17%)
Bylaw & Licensing Services	1,211,580	1,512,946	1,269,812	58,232	4.81%
Roads, Bridges and Sidewalks	11,405,238	10,916,784	11,147,469	(257,769)	(2.26%)
Planning & Development Services	3,455,773	3,781,245	3,377,252	(78,521)	(2.27%)
Community Programs & Events	4,302,465	4,587,536	4,371,445	68,980	1.60%
Facilities, Parks & Trails	12,470,401	13,176,057	13,361,776	891,375	7.15%
Corporate Support & Governance	(1,723,918)	(2,385,038)	50,728	1,774,646	(102.94%)
Public Library Services	3,340,987	3,340,987	3,407,987	67,000	2.01%
	51,688,784	52,102,061	54,717,378	3,028,594	5.86%
Taxation Revenue	51,688,784	52,040,365	54,717,378	3,028,594	5.86%
Net Expenditures / (Surplus)	**0**	**61,696**	**0**	**0**	**n/a**

Cost to the average residential taxpayer

Fire and Emergency Services	$426.72	$425.79	$449.57	$22.85	5.35%
Water, Wastewater & Solid Waste	87.97	87.26	88.27	0.30	0.34%
Bylaw & Licensing Services	36.20	45.20	38.52	2.32	6.41%
Roads, Bridges and Sidewalks	340.77	326.17	338.14	(2.63)	(0.77%)
Planning & Development Services	103.25	112.98	102.44	(0.81)	(0.78%)
Community Programs & Events	128.55	137.07	132.60	4.05	3.15%
Facilities, Parks & Trails	372.59	393.68	405.31	32.72	8.78%
Public Library Services	99.82	99.82	103.38	3.56	3.57%
	$1,595.87	**$1,627.97**	**$1,658.23**	**$62.36**	**3.91%**

Notes:

For 2015, a 1% tax increase is equal to a **$505,042** increase in the overall tax levy.

CORPORATE SUMMARY BY OBJECT ACCOUNTS

This includes Fire, Library, Water and Wastewater.

Description	2014		2015	Change	
	Actual	Budget	Budget	$	%
Expenditures					
Salaries, wages and employee benefits	51,185,609	50,469,952	53,026,514	$ 2,556,562	5.07%
Materials, goods and supplies	7,325,727	7,712,541	8,441,243	728,702	9.45%
Utilities	4,376,574	4,334,322	4,298,067	(36,255)	-0.84%
Contracted and general services	28,553,402	29,047,098	31,230,150	2,183,052	7.52%
Rents and financial	418,680	315,076	279,400	(35,676)	-11.32%
Interest on long-term debt	2,247,206	2,247,204	2,126,574	(120,630)	(5.37%)
Principal payment on long-term debt	2,918,756	2,798,034	2,927,071	129,037	4.61%
Sub-Total	**97,025,956**	**96,924,227**	**102,329,019**	**5,404,792**	**5.58%**
Revenues	**(97,103,356)**	**(98,877,719)**	**(103,314,255)**	**(4,436,536)**	**4.49%**
Transfers to/(from) Reserves & Reserve Funds					
Transfer to Capital	412,753	218,000	360,000	142,000	65.14%
Transfer to Asset Replacement Fund	13,974,052	13,921,303	15,046,430	1,125,127	8.08%
Transfer to other reserves & reserve funds	4,814,380	3,822,063	3,673,337	(148,726)	-3.89%
Transfer from Asset Replacement Fund	(3,861,483)	(4,510,853)	(5,368,674)	(857,821)	19.02%
Transfer from other reserves & reserve funds	(6,392,022)	(2,688,437)	(3,444,478)	(756,041)	28.12%
Sub-Total	**8,947,680**	**10,762,076**	**10,266,615**	**(495,461)**	**-4.60%**
Aurora's share of Central York Fire Services	**(8,808,584)**	**(8,808,584)**	**(9,281,379)**	**(472,795)**	**5.37%**
Net	**61,696**	**-**	**-**	**-**	**n/a**

2015 Approved New Operating Initiatives

Area	Initiative	Mandatory	Growth	Enhancement	One Timer (Y/N)
Central York Fire Services					
Fire Master Plan Phase 1	Assistant Deputy Chief		$ 167,700		**N**
	Admin Assistant from Part-Time to Full-Time		$ 15,413		**N**
	Training Officer		$ 137,998		**N**
	Training Initiative		$ 25,000		**N**
	Wellness and Fitness	$ 130,500			**N**
Sub-total	**$476,611**	**$ 130,500**	**$ 346,111**	**$ -**	
Aurora's Share	**-$191,741**	**$ (52,500)**	**$ (139,241)**	**$ -**	
Total Central York Fire Services-Town I	**$284,870**	**$ 78,000**	**$ 206,871**	**$ -**	
Water & Wastewater					
Public Works	Water & Wastewater Operations Admin. Support (Ont. One Call)	$ 67,648			**N**
Public Works	Water & Wastewater Lead Hand #1		$ 97,030		**N**
Public Works	Water & Wastewater Lead Hand #2		$ 97,030		**N**
Public Works	Enhanced condition assessment program		$ -	$ 620,000	**N**
Sub-total	**$881,708**	**$ 67,648**	**$ 194,060**	**$ 620,000**	
	Funded via water rates	**$ (67,648)**	**$ (194,060)**	**$ (620,000)**	
Total Water & Wastewater	**$ -**	**$ -**	**$ -**	**$ -**	
Building Department					
Planning & Building	Zoning Examiner		$ 86,800		**N**
Planning & Building	Building Services Technician		$ 79,120		**N**
Sub-total			**$ 165,920**		**N**
	Funded via Building Reserve		**$ (165,920)**		**N**
Total Building	**$ -**		**$ -**	**$ -**	
Library					
Library	Year-round Sunday Services (1pm to 5 pm)			**$ 19,220**	**N**
	Funded From Library Reserve & Room Rental			**$ (19,220)**	**N**
Sub-total				**$ -**	**N**

2015 Approved New Operating Initiatives

Area	Initiative	Mandatory	Growth	Enhancement	One Timer (Y/N)
Town - Tax supported					
Priorities - Maintaining Service Levels in a Growing Community					
Public Works	Facilities Lead Hand		$ 93,584		**N**
Public Works	Roads Lead Hand #1		$ 88,262		**N**
	Elimination of Operator III		$ (84,166)		**N**
Public Works	Roads Lead Hand #2 (phase 2)		$ 88,262		**N**
	Elimination of Operator III		$ (84,166)		**N**
Public Works	Roads Operator II (phase 2)		$ 65,171		**N**
	OPA's Enershift Demand Response program		$ (47,000)		**N**
Public Works	Additional Sidewalk Route (Capital of $127,500 req.)		$ 16,320		**N**
Public Works	VIVA Corridor Maintenance		$ 30,000		**N**
Engineering	Part-Time Green Space Development Coordinator		$ 64,800		**N**
	Funded by Engineering Development Fees/Reserve		$ (64,800)		**N**
Planning & Building	Planner		$ 105,360		**N**
	Funded via transfer from 468110 - Planning Application Reserve		$ (105,360)		**N**
Customer Services	Customer Service Supervisor (Kiosks)		$ 80,200		**N**
	Offset by reduction in casual wages		$ (80,200)		**N**
Procurement Services	Part-time to Full-time Procurement Clerk		$ 38,000		**N**
Procurement Services	Contractor Performance Module (1)			$ 7,500	**Y**
	funded from Efficiency Reserve			$ (7,500)	**Y**
IT	Cellphone		$ 21,600		**N**
IT	Additional Overtime		$ 8,835		**N**
CAO's Office/Strategic Initiatives	Realty Services Officer (Property)		$ 112,000		**N**
	funded by Development Charges		$ (56,000)		
	staff gapping / reduction		$ (56,000)		
Sub Total	**$234,702**	**$ -**	**$ 234,702**	**$ -**	

2015 Approved New Operating Initiatives

Area	Initiative	Mandatory	Growth	Enhancement	One Timer (Y/N)
Priorities - Responding to Community Requests					
HR	Health & Safety Coordination, Wellness and Inclusiveness			$ 95,000	**Y**
	Funded from NEER reserve			$ (60,000)	**Y**
	Funded from HR Reserve			$ (35,000)	**Y**
Recreation & Culture	2015 Pan Am Torch Relay & Celebration			$ 15,000	**Y**
	funded from reserve			$ (15,000)	**Y**
Public Works	Additional Sidewalk Snow Clearing			$ 40,000	**N**
Economic Development	CreateITNow at Southlake			$ 25,000	**N**
Engineering	Manager Transportation			$ 62,000	**N**
Public Works	Contract Court Clearing			$ 26,000	**N**
Sub Total	**$153,000**	**$ -**	**$ -**	**$ 153,000**	
Total Town - Tax-Supported ONLY	**$387,702**	**$ -**	**$ 234,702**	**$ 153,000**	
GRAND TOTAL	**$672,573**	**$78,000**	**$441,573**	**$153,000**	

THE CORPORATION OF THE TOWN OF NEWMARKET

Consolidated Statement of Projected Financial Position

December 31, 2015

	2014 Actual	**2015 Budget**
FINANCIAL ASSETS		
Cash	$ 71,146,192	**$ 73,779,933**
Temporary Investments	5,000,000	**5,000,000**
Taxes receivable	5,010,235	**5,210,644**
Unbilled User Charges	4,269,884	**4,654,174**
Accounts receivable	6,668,697	**6,802,071**
Inventory for resale	99,515	**101,505**
Surplus Land	155,285	**155,285**
Loans receivable	2,420,517	**152,923**
Investment in Newmarket Hydro Holdings Inc.	64,513,188	**65,713,188**
	159,283,513	**161,569,723**
LIABILITIES		
Accounts payable and accrued liabilities	22,363,796	**22,811,072**
Interest payable on debt	975,887	**862,093**
Employee future benefits payable	4,683,264	**5,073,264**
Deferred revenue	27,349,578	**20,103,464**
Long-term debt	42,618,901	**39,817,830**
	97,991,426	**88,667,723**
NET FINANCIAL ASSETS	61,292,087	**72,902,000**

THE CORPORATION OF THE TOWN OF NEWMARKET

Consolidated Statement of Projected Financial Position

December 31, 2015

	2014 Actual	**2015 Budget**
NON FINANCIAL ASSETS		
Inventory	301,892	**307,930**
Prepaid expenses	867,888	**885,246**
Tangible Capital Assets	458,240,103	**459,499,180**
	459,409,883	**460,692,356**
TOTAL NET ASSETS	520,701,970	**533,594,356**
ACCUMULATED SURPLUS	$ 520,701,970	**$ 533,594,356**

THE CORPORATION OF THE TOWN OF NEWMARKET

Consolidated Statement of Projected Operations and Accumulated Surplus

December 31, 2015

	2014		**2015**
	Budget	Actual	**Budget**
REVENUES			
Taxation and user charges			
Residential and farm taxation	$ 41,863,879	**$ 42,241,614**	**$ 44,728,073**
Commercial, industrial and business taxation	8,923,905	**8,302,701**	**8,754,302**
Taxation from other governments	681,000	**650,276**	**681,000**
User charges	39,670,728	**37,589,903**	**40,780,509**
	91,139,512	88,784,494	**94,943,884**
Government Transfers			
Government of Canada	1,441,715	529,167	**568,240**
Federal Gas Tax Revenue	4,252,407	2,216,552	**4,382,513**
Province of Ontario	3,226,425	913,822	**966,331**
Region of York		-	**-**
	8,920,547	3,659,541	**5,917,084**

THE CORPORATION OF THE TOWN OF NEWMARKET

Consolidated Statement of Projected Operations and Accumulated Surplus

December 31, 2015

	2014 Budget	2014 Actual	**2015 Budget**
Other			
Contribution from developers	5,456,396	22,503,219	**11,945,194**
Investment income	3,694,589	4,028,115	**3,750,425**
Fine, penalties and interest	1,311,630	1,143,034	**1,327,300**
Rent and other	2,469,465	3,345,466	**4,707,593**
Land sales	-	-	**-**
Gain on disposal of tangible capital assets	-	(562,647)	**-**
	12,932,080	30,457,187	**21,730,512**
TOTAL REVENUES	112,992,139	122,901,222	**122,591,480**

THE CORPORATION OF THE TOWN OF NEWMARKET

Consolidated Statement of Projected Operations and Accumulated Surplus

December 31, 2015

	2014		**2015**
	Budget	Actual	**Budget**
EXPENSES			
General government	14,410,101	15,705,895	**15,202,899**
Protection to persons and property	15,722,129	15,496,242	**15,941,205**
Transportation services	12,002,981	11,591,629	**12,460,272**
Environmental services	31,269,108	29,890,566	**33,569,663**
Recreation and cultural services	28,957,336	28,199,770	**30,570,085**
Planning and development	2,558,410	2,691,813	**3,154,970**
	104,920,065	103,575,915	**110,899,094**
Net equity in earnings of Newmarket Hydro Holdings Inc.	1,000,000	1,545,784	**1,200,000**
ANNUAL SURPLUS	9,072,074	20,871,091	**12,892,386**
ACCUMULATED SURPLUS, BEGINNING OF YEAR	499,830,879	499,830,879	**520,701,970**
ACCUMULATED SURPLUS, END OF YEAR	$ 508,902,953	$ 520,701,970	**$ 533,594,356**

THE CORPORATION OF THE TOWN OF NEWMARKET

Consolidated Statement of Projected Change in Net Financial Assets

December 31, 2015

	2014 Budget	2014 Actual	**2015 Budget**
Annual surplus	$ 9,072,074	$ 20,871,091	**$ 12,892,386**
Acquisition of tangible capital assets	(15,787,954)	(18,128,932)	**(17,641,644)**
Contributed tangible capital assets	-	(18,599,230)	**-**
Amortization of tangible capital assets	15,760,615	15,890,594	**16,382,567**
Proceeds from sale of tangible capital assets	-	147,958	**-**
Loss (gain) on disposal of tangible capital assets	-	562,647	**-**
	(27,339)	(20,126,963)	**(1,259,077)**
Changes due to inventory	(4,842)	(59,811)	**(6,038)**
Changes due to prepaid expenses	(16,177)	(59,048)	**(17,358)**
	(21,019)	(118,859)	**(23,396)**
CHANGE IN NET FINANCIAL ASSETS	9,023,716	625,269	**11,609,913**
NET FINANCIAL ASSETS, BEGINNING OF YEAR	60,666,818	60,666,818	**61,292,087**
NET FINANCIAL ASSETS, END OF YEAR	$ 69,690,534	$ 61,292,087	**$ 72,902,000**

THE CORPORATION OF THE TOWN OF NEWMARKET

Consolidated Statement of Projected Cash Flows

December 31, 2015

	2014 Budget	2014 Actual	**2015 Projection**
CASH PROVIDED BY (USED IN):			
OPERATING ACTIVITIES			
Cash received from			
Taxation	$ 52,533,379	$ 49,692,665	**$ 53,962,966**
User charges	39,348,327	36,723,176	**40,396,219**
Government transfers	3,806,589	3,696,853	**3,892,459**
Contributions from developers	5,554,024	4,166,210	**7,344,754**
Investment income	3,744,589	4,115,940	**3,750,425**
Fine, penalities and interest	1,311,630	1,146,296	**1,327,300**
Rent and other	2,469,465	3,334,540	**4,707,593**
Aurora's share of Central York Fire Services	8,808,584	8,808,584	**9,281,379**
	117,576,587	111,684,264	**124,663,095**
Cash paid for			
Salaries, wages and employee benefits	47,821,866	52,652,477	**53,705,527**
Materials, goods, and supplies	8,354,733	5,813,902	**5,930,181**
Utilities	4,412,083	4,226,492	**4,353,287**
Contracted and general services	24,052,971	26,931,314	**27,469,940**
Capital repairs and maintenance	5,092,766	6,988,012	**7,127,772**
Interest on long-term debt	2,359,308	2,359,308	**2,237,171**
Rents and financial	809,063	(778,092)	**825,244**
	92,902,790	98,193,413	**101,649,122**
Net change in cash from operating activities	24,673,797	13,490,851	**23,013,973**

THE CORPORATION OF THE TOWN OF NEWMARKET

Consolidated Statement of Projected Cash Flows

December 31, 2015

CAPITAL ACTIVITIES			
Land sales	-	-	**-**
Proceeds on disposal of tangible capital assets	-	26,271	**-**
Cash paid for acquisition of tangible capital assets	(15,787,954)	(18,128,932)	**(17,641,644)**
Net change in cash from capital activities	(15,787,954)	(18,102,661)	**(17,641,644)**
FINANCING ACTIVITIES			
Temporary Investments	(20,000,000)	-	
Principal repayment on long-term debt	(2,738,587)	(2,738,587)	**(2,738,587)**
Net change in cash from financing activities	(22,738,587)	(2,738,587)	**(2,738,587)**
NET CHANGE IN CASH	(13,852,744)	(7,350,397)	**2,633,742**
CASH, BEGINNING OF YEAR	78,496,589	78,496,589	**71,146,192**
CASH, END OF YEAR	$ 64,643,845	$ 71,146,192	**$ 73,779,933**

2015 Operating Budget

Budget Reconciliation

The budget approved by Council differs from the budget in the Consolidated Statements. The differences are mainly due to PSAB 3150 reporting requirements.

		Revenues	Expenses
Council approved budget for 2015:			
Operating fund - April 20, 2015		$ 112,127,407	$ 112,127,407
Less: Principal payment on long-term debt		$ -	$ (2,927,071)
Less: Transfers to / from other funds		$ (8,111,331)	$ (19,079,764)
Capital - New - April 20, 2015		$ 29,333,475	$ 29,333,475
Plus: Capital - Carryovers		$ 28,132,006	$ 28,132,006
Less: Transfers from other funds		$ (40,425,164)	$ -
Reserves and Reserve funds - May 25, 2015		$ 20,247,854	$ 48,187,495
Less: Transfers to / from other funds		$ (18,712,767)	$ (48,187,495)
TOTAL COUNCIL APPROVED BUDGET	(1)	$ 122,591,480	$ 147,586,053
Less: Tangible Capital Assets Capitalized	(2)	-	(53,459,526)
Plus: Budgeted amortization expense	(3)	-	16,382,567
Plus: Post-employment benefit expenses	(4)	-	392,000
Adjusted Budget per Consolidated Statement of Operations		$ 122,591,480	$ 110,901,094

(1) Council approves balanced budgets with the exception of Reserves and Reserve Funds. The difference between Revenue and Expenses is the net transfer to or from other funds.

(2) This figure represents the total expenditures in the Capital Budget for Tangible Capital Assets. Disposals are not considered to be material and are therefore excluded.

(3) This figure is the estimated amortization for the current year's budgeted Tangible Capital Asset additions and adding it to the previous year's actual amortization expense.

(4) This is estimated based on the 2012 actuarial evaluation.

2015 Operating Budget
Corporate Summary

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
BS Balance Sheet					
EXP Expenses					
4011 Management Salaries	4,826,580	4,723,876	5,171,516	344,936	7.15%
4012 Mayor's Salary	90,774	87,040	92,588	1,815	2.00%
4013 Regional Councillor's S	52,494	49,736	53,544	1,050	2.00%
4015 Councillors' Salaries	328,130	370,570	334,692	6,561	2.00%
4017 Severance provision	56,567	24,034	57,700	1,132	2.00%
4021 Regular Salaries & Wage	28,650,015	28,161,986	30,306,469	1,656,454	5.78%
4022 Hiring Gaps	(75,000)		(131,000)	(56,000)	74.67%
4023 Union Full Time Wages	311,490	392,137	315,298	3,808	1.22%
4024 Standby/Callback	162,320	117,159	163,809	1,489	.92%
4025 Overtime	726,055	931,861	789,742	63,687	8.77%
4025.01 Banked Overtime		3,256			0.00
4026 Lieu Time Paid	617,000	622,135	617,000		0.00
4027 Seniority Pay	440,610		432,552	(8,058)	-1.83%
4028 WSIB Reimbursements		(50,032)			0.00
4029 Shift Premium	25,811		26,327	516	2.00%
4031 Casual/Seasonal Wage	3,625,873	4,673,766	3,939,019	313,146	8.64%
4034 Contract Wages	34,543	42,527	94,543	60,000	173.70%
4035 Regular Part-Time Wage	1,179,745	996,609	990,022	(189,723)	-16.08%
4041 Crossing Guards' Salari	223,302	210,364	223,302		0.00
4051 LTD Paid		488,364			0.00
4081 Payroll Allocations		(82,750)			0.00
4099 Car Allowance	43,810	44,352	44,289	479	1.09%
4103 C.P.P.	1,165,245	1,207,972	1,227,205	61,960	5.32%
4104 E.I.	584,434	638,491	637,245	52,811	9.04%
4105 O.M.E.R.S.	3,838,936	4,037,385	4,387,112	548,176	14.28%
4106 WSIB	749,716	1,286,052	699,811	(49,905)	-6.66%
4109 Direct Payroll Benefits	10,635,418	10,677,052	11,207,598	572,180	5.38%
4131 Life Insurance	91,078	79,437	79,073	(12,005)	-13.18%

2015 Operating Budget
Corporate Summary

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4132 L.T.D.	443,276	20,374	20,761	(422,515)	-95.32%
4133 A.D. & D.	16,266	15,311	19,341	3,075	18.90%
4141 Employer Health Tax	785,705	838,243	866,570	80,865	10.29%
4142 Major Medical/Vision	1,509,913	1,485,304	1,458,465	(51,448)	-3.41%
4143 Dental Plan	609,577	626,389	587,471	(22,106)	-3.63%
4144 Influenza Shots	638	645	638		0.00
4145.01 HCSA-Age 65+	9,200	5,023	26,000	16,800	182.61%
4145.02 HCSA-Contract	14,000	20,560	21,350	7,350	52.50%
4145.03 HCSA-Early Retiremen	15,300		15,300		0.00
4145.04 HCSA - Reg. Part Tim			21,400	21,400	0.00
4145.05 HCSA - Reg. Full Tim			200,000	200,000	0.00
4151 E.A.P.	33,547	44,814	33,547		0.00
4152 Recognition Program		346			0.00
4152.01 LT Service Awards	6,000	4,692	10,000	4,000	66.67%
4152.02 Recognition	19,773	12,982	19,773		0.00
4164 Benefit Fees	2,293	585	2,293		0.00
4177 Provision for Future Be	122,021	275,285		(122,021)	-100.00%
4178 Financing from Future R		(153,264)			0.00
4198 Payroll Burden	122,915	(3,789)	161,752	38,837	31.60%
4199 Allocation of Benefits	(10,635,418)	(11,164,396)	(11,207,598)	(572,180)	5.38%
4202 Books	176,708	177,658	177,998	1,290	.73%
4203 Reference/Training Mate	25,828	16,505	25,528	(300)	-1.16%
4204 Magazines & Newspapers	13,195	11,529	13,000	(195)	-1.48%
4205 Electronic Subscription	70,527	72,839	86,812	16,285	23.09%
4205.01 CD Roms		279			0.00
4206 Talking Books	9,000	10,344	8,800	(200)	-2.22%
4207 Compact Sound Discs/Aud	1,800	490	1,800		0.00
4208 VHS/DVD Videos	13,200	11,990	13,200		0.00
4208.01 Console Games	4,500	1,767	4,200	(300)	-6.67%
4209 Book Binding & Processi	27,250	21,763	27,925	675	2.48%
4211 Marriage Licences	29,100	28,800	29,100		0.00

2015 Operating Budget
Corporate Summary

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4212 Taxi & Misc. Licences	1,600	1,183	1,600		0.00
4213 Licences	20,335	20,353	25,453	5,118	25.17%
4214 Plan Reproduction & Mat	1,500		1,500		0.00
4215 Drafting & Printing	27,500	7,787	27,500		0.00
4216 Stationery & Office Sup	163,975	147,376	168,631	4,656	2.84%
4217 Photocopier Lease & Sup	133,210	133,742	137,330	4,120	3.09%
4219 Emergency Mgmt. Materia	4,000	3,369	4,000		0.00
4222 Materials & Supplies	837,312	936,302	907,572	70,260	8.39%
4222.01 Playground Surface R	75,000	112,611	75,000		0.00
4223 Parking Supplies	8,494	3,543	9,000	506	5.96%
4226 Building Dept. Supplies	2,419	1,478	2,419		0.00
4228 Ticket Printing Expense	3,000	2,190	3,000		0.00
4229 Janitorial Supplies	141,565	116,250	138,965	(2,600)	-1.84%
4231 Machine Oil & Fuel	288,725	361,121	393,125	104,400	36.16%
4232 Fuel for Vehicles	125,000	116,414	135,000	10,000	8.00%
4233 Concession Supplies	20,000	14,490	20,000		0.00
4234 Health & Safety	2,400	1,670	2,400		0.00
4235 Records Management	3,300	2,827	3,300		0.00
4236 Program & Project Costs	40,700	31,802	26,698	(14,002)	-34.40%
4237 Water Treatment Chemica	66,950	62,516	72,100	5,150	7.69%
4239 Signs	32,997	5,996	32,997		0.00
4241 Sewer Maintenance	18,200	23,200	21,200	3,000	16.48%
4242 Sewer Pump Station Main	31,045	12,675	33,045	2,000	6.44%
4243 Sewer Installation & Ma	11,200	8,983	11,000	(200)	-1.79%
4244 Misc. Tools & Materials	43,643	34,432	44,510	867	1.99%
4245 Blue Boxes	18,000	14,797	18,000		0.00
4246 Meters	76,000	130,015	119,500	43,500	57.24%
4247 Composters	15,000	26,963	30,000	15,000	100.00%
4248 Containers for Institut	2,743	2,554	2,743		0.00
4249 Tools & Equipment	11,661	9,607	11,661		0.00
4251 Coffee Supplies	27,150	30,803	23,650	(3,500)	-12.89%

2015 Operating Budget
Corporate Summary

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4252 Circulation & Processin	14,800	14,350	14,800		0.00
4253 Horticultural Supplies	50,000	91,982	50,000		0.00
4261 Uniforms, Clothing	253,543	230,102	226,693	(26,850)	-10.59%
4262 Survey & Field	2,430	51	2,430		0.00
4263 Registry Office Fees	20,000	8,557	20,000		0.00
4264 Court Photocopy Charges	1,200		1,200		0.00
4265 Staff Appreciation	4,500	3,989	4,500		0.00
4266 Forestry Management	90,000		90,000		0.00
4267 Rental Equipment	13,900	83,528	38,700	24,800	178.42%
4268 Sundry Expenses	25,000	26,695	25,000		0.00
4269 Misc.	116,337	206,310	125,744	9,407	8.09%
4271 Parking Lot Maintenance	42,400	27,639	42,400		0.00
4272 Vehicle Repairs & Maint	342,906	416,431	350,806	7,900	2.30%
4273 Building Repairs & Main	495,625	486,695	533,855	38,230	7.71%
4273.01 Spot Imprvmnts-Facil	134,485	90,032	134,485		0.00
4274 Electrical Repairs & Mt	105,540	66,726	100,790	(4,750)	-4.50%
4274.01 Lighting Replacement	112,000		112,000		0.00
4274.02 Elec. Safety Auth. P	25,700	7,556	22,300	(3,400)	-13.23%
4275 Materials For Main Repa	82,400	159,987	96,200	13,800	16.75%
4276 HVAC Repairs & Maintena	288,725	258,270	300,275	11,550	4.00%
4277 Plumbing Repairs & Mtc.	88,760	97,467	95,300	6,540	7.37%
4278 Equipment Repairs & Mai	359,204	284,248	363,248	4,044	1.13%
4278.01 Mtc - Medical Suppli	14,000	14,000	14,000		0.00
4278.02 Mtc-Fire Fighting Su	13,000	4,282	13,000		0.00
4278.03 Refrigeration Repair	44,200	67,154	53,700	9,500	21.49%
4278.04 Radio Equipment Main			25,000	25,000	0.00
4278.05 CC Equipment & Repai	2,000		2,000		0.00
4278.06 W&WW Infrastructr In	10,000		630,000	620,000	6200.00
4278.07 Backstop Repair/Repl	20,000	2,699	20,000		0.00
4278.08 Bleacher Rehabilitat	10,000	12,588	10,000		0.00
4278.09 Drainage & Irrigatio	20,000	11,802	20,000		0.00

2015 Operating Budget
Corporate Summary

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
4278.10 Trail Lightng Rplc/R	25,000	28,122	25,000		0.00
4278.11 Trail Rehab/Maintena	250,000	137,342	250,000		0.00
4278.12 Parks Spot Improveme	220,000	391,044	220,000		0.00
4278.13 Tennis Court Rehabil	100,000	110,513	100,000		0.00
4279 Materials For Meter Rep	3,550	3,682	3,550		0.00
4281 Election Promotion	270,000	6,566		(270,000)	-100.00%
4283 Reception Expenses	800	566	800		0.00
4284 Economic Development	139,406	158,430	139,406		0.00
4286 Promotion Fund	48,389	23,100	48,389		0.00
4286.08 Promotion-Other Expe	6,881	8,017	6,000	(881)	-12.80%
4286.11 Promotion - Mayor	5,119	2,515	6,000	881	17.21%
4286.15 Home Show	4,000	1,381	4,000		0.00
4287 Volunteer Appreciation	4,200	2,189	4,200		0.00
4288 Community Account	10,000	20,311	10,000		0.00
4289 Community Grants Progra	52,629	52,152	52,629		0.00
4289.01 Farmers' Market	3,108	3,000	3,108		0.00
4289.02 Southlake CreateIT	25,000	25,000	25,000		0.00
4291 Museum Acquisitions	1,004	728	1,004		0.00
4292 Exhibit Expense	3,012	1,702	3,012		0.00
4293 Conservation Expense	2,048	3,168	2,048		0.00
4294 Appraisals of Artifacts	520	153	520		0.00
4295 Renovations		5,000			0.00
4298 Emergency Maintenance F	14,688	9,872	14,688		0.00
4299 Capital Acquisitions	693,630	509,080	691,031	(2,599)	-.37%
4299.01 Soccer Post Replacem	20,000	2,526	20,000		0.00
4299.02 Sports Fld Bench Rep	10,000	1,811	10,000		0.00
4299.03 Sprts Fld Lights Rpl	25,000	737	15,000	(10,000)	-40.00%
4299.04 Bench&Waste Receptab	20,000	33,214	30,000	10,000	50.00%
4299.05 Small Equipment Repl	22,500	13,569	22,500		0.00
4299.07 Playground Equip.Rep	207,500	289,874	207,500		0.00
4299.08 Playing Field Rehabi	75,000	60,072	75,000		0.00

2015 Operating Budget
Corporate Summary

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
4299.09 Bench Replacement Pg	20,000	14,611	20,000		0.00
4302 Telephone	324,208	274,558	337,188	12,980	4.00%
4303 Cell Phone	141,400	121,952	161,000	19,600	13.86%
4304 Communications	1,240	1,520	1,240		0.00
4304.01 Communications-Ward	1,200	1,200	1,200		0.00
4304.02 Communications-Ward	1,200		1,200		0.00
4304.03 Communications-Ward	1,200		1,200		0.00
4304.04 Communications-Ward	1,200	1,200	1,200		0.00
4304.05 Communications-Ward	1,200		1,200		0.00
4304.06 Communications-Ward	1,200		1,200		0.00
4304.07 Communications-Ward	1,200	900	1,200		0.00
4311 Hydro	2,809,074	2,991,813	2,858,791	49,717	1.77%
4312 Hydro Operations & Mtc.	269,000	267,809	100,000	(169,000)	-62.83%
4321 Heat	588,432	456,952	559,482	(28,950)	-4.92%
4331 Water	192,568	258,671	271,966	79,398	41.23%
4402 Audit Fees	66,000	62,325	66,000		0.00
4403 Janitorial Contract	290,548	236,793	274,448	(16,100)	-5.54%
4404 Consulting Services	698,547	1,008,553	655,997	(42,550)	-6.09%
4404.01 General Consulting S	75,000	97,157	100,000	25,000	33.33%
4404.02 Performance Mgmt.Con	48,250	5,813	48,250		0.00
4404.04 Engineering Standard	1,500		1,500		0.00
4404.13 Legal Expenditures	50,000		50,000		0.00
4404.19 Integrity Commission	10,000		10,000		0.00
4404.26 OMB (Ont. Municipal		405,517			0.00
4404.37 Emerald Ash Borer (E		42,132	225,000	225,000	0.00
4404.45 Planning Consulting		31,786			0.00
4405 Meter Reading	403,000	386,310	403,000		0.00
4407 Property Management Fee		3,577			0.00
4408 Bylaw Enforcement Contr	137,374	150,644	141,495	4,121	3.00%
4409 Development Coordinatio	57,120	34,109	26,520	(30,600)	-53.57%
4411 Postage, Freight & Mach	106,825	144,223	121,125	14,300	13.39%

2015 Operating Budget
Corporate Summary

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
4413 Printing & Mailing of B	38,000	38,861	48,000	10,000	26.32%
4414 Curatorial Expenses	708	1,536	708		0.00
4416.01 Expenses Ward 1	5,500	4,189	5,500		0.00
4416.02 Expenses Ward 2	5,500	5,456	5,500		0.00
4416.03 Expenses Ward 3	5,500	1,667	5,500		0.00
4416.04 Expenses Ward 4	5,500	150	5,500		0.00
4416.05 Expenses Ward 5	5,500	2,156	5,500		0.00
4416.06 Expenses Ward 6	5,500	4,979	5,500		0.00
4416.07 Expenses Ward 7	5,500	5,368	5,500		0.00
4416.12 Exp - Reg.Councillor	6,586	2,534	6,586		0.00
4417.01 Enviro Fund-Ward 1	1,362	532	1,362		0.00
4417.02 Enviro Fund-Ward 2	1,362	775	1,362		0.00
4417.03 Enviro Fund-Ward 3	1,362	1,300	1,362		0.00
4417.04 Enviro Fund-Ward 4	1,362	595	1,362		0.00
4417.05 Enviro Fund-Ward 5	1,362	1,300	1,362		0.00
4417.06 Enviro Fund-Ward 6	1,362		1,362		0.00
4417.07 Enviro Fund-Ward 7	1,362	303	1,362		0.00
4417.08 Enviro Fund-Town	1,862	250	1,862		0.00
4418 Advertising	282,214	250,663	333,733	51,519	18.26%
4421 Insurance & Adjusting F	25,000	12,220	25,000		0.00
4423 Insurance Claim Costs	40,000	24,680	40,000		0.00
4424 Insurance-Legal Fees	34,000	12,239	34,000		0.00
4425 Education/Corp.Tuition	114,965	54,624	121,665	6,700	5.83%
4426 Public Education	4,060	2,661	4,060		0.00
4428 NEER Support	10,000	10,152	10,000		0.00
4429 Book Lending Services	2,500	2,311	2,500		0.00
4431 Aquatic Buyback	50,000	53,303	50,000		0.00
4435 Purchase of Goods	267,660	222,631	246,600	(21,060)	-7.87%
4435.01 Special Event Expens	10,000	16,600	10,000		0.00
4435.04 Wedding ceremony exp	500	3,811	500		0.00
4435.06 Inaugural expenses	5,000	7,070	5,000		0.00

2015 Operating Budget
Corporate Summary

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
4435.07 FCM Exp-Cnclr Emanue	5,000	1,722		(5,000)	-100.00%
4435.08 P-Gates	20,000	7,287	20,000		0.00
4435.13 Fair Access Program		8,688			0.00
4437 Services & Rents	463,363	423,975	407,563	(55,800)	-12.04%
4437.01 Excursion expenses		19,747			0.00
4437.02 Corporate Searches	1,500	299	1,500		0.00
4437.04 Course Conductor Fee		26,320			0.00
4437.05 Copyright fees	5,000		5,000		0.00
4437.06 GPS Monitoring fees	25,200	26,387	40,400	15,200	60.32%
4437.11 Theatre Show #1	9,000		8,000	(1,000)	-11.11%
4437.12 Theatre Show #2	12,000		8,000	(4,000)	-33.33%
4437.13 Theatre Show #3			3,000	3,000	0.00
4437.14 Theatre Show #4			3,000	3,000	0.00
4437.15 Theatre Show #5		11,876			0.00
4437.16 Theatre Show #6		11,092			0.00
4437.17 Theatre Show #7		2,457			0.00
4437.40 Smart Commute	25,000	25,000	25,000		0.00
4438 Equipment Rental	6,800	8,141	6,800		0.00
4439 Temporary Assistance		48,745			0.00
4441 Garbage Contract	424,900	440,853	460,000	35,100	8.26%
4442 Other Fees	1,000	264	1,000		0.00
4443 Garbage Disposal	45,953	42,489	49,953	4,000	8.70%
4444 Animal Shelter Contract	97,282	101,086	100,200	2,918	3.00%
4444.01 Quarantine Fees	500		500		0.00
4445 Yard Waste Pick-Up	351,284	407,668	375,000	23,716	6.75%
4446 Recycling Contract	860,400	794,521	820,400	(40,000)	-4.65%
4448 Residential Condominium	78,845	66,055	66,250	(12,595)	-15.97%
4449 Commission on Licences	6,683	3,327	6,683		0.00
4451 Property Standards Comm	984	800	984		0.00
4452 Real Estate Services	25,000	3,543	25,000		0.00
4455 Misc. Property	4,816	105,760	117,676	112,860	2343.44

2015 Operating Budget
Corporate Summary

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4456 Property Taxes	25,350	33,839	25,350		0.00
4457 Insurance		888,834			0.00
4457.01 Insurance-Premiums	703,031	885,338	1,207,957	504,926	71.82%
4458 Committee Fees	5,660	3,285	5,660		0.00
4461 Alarm System	720	2,601	1,980	1,260	175.00%
4462 Fire Prevention	21,000	27,585	23,000	2,000	9.52%
4463 Fire Investigation	4,500	1,329	4,500		0.00
4464 Association Allowance	2,500	3,000	3,000	500	20.00%
4465 Dispatch Service	505,000	427,106	505,000		0.00
4466 Wellness Program	59,500	79,237	190,000	130,500	219.33%
4466.01 Employee Discount		717			0.00
4467 Collection Charges	500		500		0.00
4471 Mileage/Parking/Tolls	171,840	88,068	174,094	2,254	1.31%
4471.08 Mileage-Staff	197	35	197		0.00
4471.11 Mileage - Mayor	3,313	1,857	3,413	100	3.02%
4472 Memberships & Subscript	175,177	129,149	180,057	4,880	2.79%
4474 Training	215,761	145,541	279,877	64,116	29.72%
4474.01 Food/beverage-traini		520			0.00
4475 Organizational Training	62,725	22,415	62,725		0.00
4476 Media Relations	2,413	4,399	2,413		0.00
4477 Health & Safety Certifi	1,448		1,448		0.00
4478 Conferences & Seminar F	173,371	116,291	186,275	12,904	7.44%
4478.08 Conf/Sem-Staff	2,000	57	2,568	568	28.40%
4478.11 Professional Develop	3,568	1,010	5,000	1,432	40.13%
4479 Accessibility Committee	2,000	1,142	2,000		0.00
4481 Computer Hardware	120,000	66,842	120,000		0.00
4482 Computer Software	404,000	377,390	414,000	10,000	2.48%
4482.01 COW Recordings	10,000	11,833	13,500	3,500	35.00%
4483 Computer Purchase Incen	4,060	6,301	4,060		0.00
4484 S.O.C.A.N.	6,000	3,927	6,000		0.00
4485 Web Page Development	15,659	11,028	15,659		0.00

2015 Operating Budget
Corporate Summary

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4486 Web Page Maintenance	15,000	9,814	15,000		0.00
4487 Corporate Identity Prog	14,016	15,005	14,016		0.00
4488 Communications	12,736	17,783	12,736		0.00
4489 Communications Audit	1,506	535	1,506		0.00
4491 Region Water/Sewer	17,401,000	14,226,844	18,235,184	834,184	4.79%
4492 Region-W/S Rate Stabili		1,519,027			0.00
4494 Region-Water Samples	45,245	42,295	45,245		0.00
4495 Customer Survey		38,804			0.00
4497 Annual Report	15,000		15,000		0.00
4501 Asphalt Patching	10,000	10,177	20,000	10,000	100.00%
4503 Maintenance By King Tow	13,057	12,674	14,100	1,043	7.99%
4504 Traffic Signal Maintena	24,800	33,661	31,200	6,400	25.81%
4505 SWM Mtc/Catchbasin Clea	68,600	44,103	82,400	13,800	20.12%
4507 Curb/Sidewalk Repair	45,000	11,328	52,000	7,000	15.56%
4508 Source Separated Organi	719,800	710,417	727,760	7,960	1.11%
4509 Cracksealing	95,000	55,464	90,000	(5,000)	-5.26%
4511 Street Snowploughing Co	378,475	381,381	348,475	(30,000)	-7.93%
4512 Street Sweeping Contrac	118,000	118,724	118,000		0.00
4513 Tree Removals and Plant		143,272			0.00
4513.01 Tree Planting Progra	90,000	101,298	90,000		0.00
4514 Catchbasin Rebuilding	45,000	48,612	52,000	7,000	15.56%
4515 Road Pavement Marking	72,420	70,524	95,000	22,580	31.18%
4516 Grass Cutting-Region Bo	79,000	42,327	79,000		0.00
4518 Water Flow Testing	2,200	1,531	2,200		0.00
4519 Watermain Swabbing	50,600	9,369	50,600		0.00
4520 Water Meter Repair	12,404	16,344	18,500	6,096	49.15%
4521 Hydrant/Hardware Painti	16,400	10,593	16,400		0.00
4522 Hydro One SWM Pond Leas	4,745	56,278	59,745	55,000	1159.11
4524 Engineering Projects	120,000	63,614	120,000		0.00
4524.01 Drainage Improvement	25,000	10,606	25,000		0.00
4524.02 Road Needs Study	81,000	87,270	81,000		0.00

2015 Operating Budget
Corporate Summary

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4524.03 Road Resurfacing Pgm	310,000	320,794	310,000		0.00
4524.04 Parking Lot Rehab Pg	100,000	76,758	100,000		0.00
4530 Contracts-Gen.Maintenan	236,038	617,678	384,358	148,320	62.84%
4530.02 Roads Regulatory Mtc	73,500		65,500	(8,000)	-10.88%
4530.03 Sidewalk Reconstruct	50,000	51,252	50,000		0.00
4530.04 Sidewalk Spot Repair	166,000	175,171	196,000	30,000	18.07%
4530.05 Water Regulatory Mtc	143,000		173,000	30,000	20.98%
4530.06 Pipe Relining	182,500	85	182,500		0.00
4530.07 Sewer Infrastrctr In	80,000	55,453	80,000		0.00
4530.08 Goose Mgmt/Egg Oilin	8,000	6,614	8,000		0.00
4530.09 Fence Rehabilitation	50,000	37,193	50,000		0.00
4530.10 Graffiti Removal	15,000	11,349	15,000		0.00
4551.11 Ground Study Report		8,752			0.00
4612 Bank Charges	111,000	115,152	111,000		0.00
4621 Debenture Debt-Principa	2,798,034	2,918,756	2,927,071	129,037	4.61%
4631 Debenture Debt-Interest	2,247,204	2,247,206	2,126,574	(120,630)	-5.37%
4642 Taxes Cancelled-Section	40,000	11,494	5,000	(35,000)	-87.50%
4643 Taxes Reduced-ARB/OMB	250,000	1,907,865	1,200,000	950,000	380.00%
4645 Vacancy Rebates	350,000	553,981	600,000	250,000	71.43%
4647 Rebates-Charities	254,000	264,181	264,000	10,000	3.94%
4648 Write-Offs/Cancellation		324			0.00
4648.01 Elderly Tax Assistan	25,000	27,948	32,000	7,000	28.00%
4648.02 Tax Pen/Int Assistan	15,000	11,544	15,000		0.00
4649 Taxes W/O-Recovered	(650,000)	(1,973,918)	(1,500,000)	(850,000)	130.77%
4661 Bad Debt Expense		110,000			0.00
4662 Contingency Account	95,000	241,030	95,000		0.00
4665 Heritage Tax Rebate	10,000	10,191	12,000	2,000	20.00%
4666 Vehicle Lease	29,076	14,471	29,400	324	1.11%
4667 Property Lease	36,000			(36,000)	-100.00%
4668 Cash Over/Short		155			0.00
4668.01 Penny Rounding		38			0.00

2015 Operating Budget
Corporate Summary

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4784 Plaques	1,170	1,530	1,170		0.00
4788.01 Gen.Govt		(822,508)			0.00
4788.02 Protection-Per/Prop.		(834,671)			0.00
4788.03 Transportation		(11,154,518)			0.00
4788.04 Enviromental Svc		(341,548)			0.00
4788.05 Recreation & Culture		(4,975,686)			0.00
4887 Capital Labour Allocati	(990,000)	(520,584)	(990,000)		0.00
4911 Transfer to Capital	218,000	412,753	360,000	142,000	65.14%
4922 Transfer to Reserve Fun	796,376	645,727	796,376		0.00
4923 Transfer to Reserves	1,570,989	2,287,646	712,942	(858,047)	-54.62%
4924 Transfer to LTD Reserve	608,002	553,344	39,210	(568,792)	-93.55%
4924.01 Trf. to LTD Reserve		380,000	800,000	800,000	0.00
4924.02 Trf. to Med. Benefit			155,000	155,000	0.00
4924.03 Trf. to Dental Benef			63,000	63,000	0.00
4925 Tsf. to Enviro.Fund	372,000	372,000	372,000		0.00
4932.01 Gen.Govt		676,548			0.00
4932.02 Protection-Per/Prop.		317,038			0.00
4932.03 Transportation		6,116,168			0.00
4932.04 Enviromental Svc		4,988,783			0.00
4932.05 Recreation & Culture		3,792,057			0.00
4936 Asset Replacement Fund	13,921,303	14,000,322	15,046,430	1,125,127	8.08%
4958 Loan-Principal	353,338	377,694	604,982	251,644	71.22%
4959 Loan-Interest	121,358	197,969	129,827	8,469	6.98%
5005 Recovery of Labour Cost	(9,994,138)	(10,939,120)	(10,313,271)	(319,133)	3.19%
5009 Recovery of Equipment C	(1,973,849)	(1,897,915)	(1,973,849)		0.00
5105 Inter-Depart Labour Cos	9,994,138	10,882,830	10,313,271	319,133	3.19%
5109 Inter-Depart Equipment	1,973,849	1,897,915	1,973,849		0.00
EXP Expenses	115,135,593	114,890,849	121,992,789	6,857,196	5.96%

INT Inter-Departmental Charges

2015 Operating Budget
Corporate Summary

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4799 Allocation of Fire Inte	(8,808,584)	(8,808,584)	(9,281,379)	(472,795)	5.37%
INT Inter-Departmental Charges	(8,808,584)	(8,808,584)	(9,281,379)	(472,795)	5.37%
REV Revenues					
7006 Residential Taxation	(40,685,615)	(40,686,507)	(43,093,405)	(2,407,790)	5.92%
7009 Residential Shared PIL	(897)			897	-100.00%
7011 Multi-Residential Taxat	(821,911)	(838,077)	(827,086)	(5,175)	.63%
7021 Commercial-Occupied Tax	(4,232,818)	(4,216,652)	(4,117,675)	115,143	-2.72%
7022 Commercial-Vacant Unit/	(37,168)	(37,168)	(32,565)	4,603	-12.38%
7023 Commercial-Vacant Land	(79,738)	(79,737)	(63,157)	16,581	-20.79%
7024 Commercial-New Construc	(5,565)	(5,565)	(289,682)	(284,117)	5105.43
7025 Comm-ShopExcLand(NC)			(8,323)	(8,323)	0.00
7027 Commercial-Office Build	(68,563)	(68,563)	(70,402)	(1,839)	2.68%
7029 Comm-Off.Bldg(NewConst)	(13,193)	(13,193)	(5,604)	7,589	-57.52%
7031 Commercial-Shopping Cen	(2,844,238)	(2,844,238)	(2,886,526)	(42,288)	1.49%
7032 Commercial-Shopping Vac	(8,367)	(8,367)		8,367	-100.00%
7033 Commercial-New Constr			(13,286)	(13,286)	0.00
7034 Comm-ExcLand(NewConst)			(17,485)	(17,485)	0.00
7035 Excess Land			(19,707)	(19,707)	0.00
7041 Industrial-Occupied	(1,114,686)	(1,114,686)	(1,052,106)	62,580	-5.61%
7042 Industrial-Vacant Unit/	(17,701)	(17,701)		17,701	-100.00%
7043 Industrial-Vacant Land	(88,286)	(88,286)	(99,468)	(11,182)	12.67%
7044 Ind.Excess Ld Shared PI	(892)	(892)	(891)	1	-.11%
7046 Industrial-Large	(427,881)	(427,881)	(380,077)	47,804	-11.17%
7047 Industrial-Large Vacant	(6,481)	(6,481)	(6,563)	(82)	1.27%
7048 Industrial-Shared PIL	(12,322)	(12,322)	(12,874)	(552)	4.48%
7049 Indust New Const.			(39,277)	(39,277)	0.00
7061 Pipelines	(49,542)	(49,542)	(50,542)	(1,000)	2.02%
7071 Farmlands	(4,356)	(4,356)	(3,595)	761	-17.47%
7091 Railway R-O-W	(9,996)	(10,042)	(9,996)		0.00

2015 Operating Budget
Corporate Summary

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
7092 Utility Transmission	(102,489)	(123,687)	(102,489)		0.00
7093 Commercial-Shared PIL	(13,979)	(13,979)	(12,607)	1,372	-9.81%
7106 Supplementary Taxes-Res	(391,100)	(752,166)	(850,987)	(459,887)	117.59%
7211 PILT-Canada Post	(42,000)	(54,405)	(42,000)		0.00
7212 PILT-Public Works	(286,000)	(256,839)	(286,000)		0.00
7221 PILT-Management Board-C	(130,000)	(124,524)	(130,000)		0.00
7223 PILT-Toronto Area Trans	(40,000)	(45,205)	(40,000)		0.00
7224 PILT-Transportation Min	(1,000)		(1,000)		0.00
7225 PILT-Southlake Regional	(15,000)	(15,377)	(15,000)		0.00
7233 PILT-L.C.B.O.	(6,000)	(6,521)	(6,000)		0.00
7241 PILT-Newmarket Hydro	(74,000)	(56,599)	(74,000)		0.00
7251 PILT-Region of York	(87,000)	(90,808)	(87,000)		0.00
7404 Intern Prgm Grant		(13,517)			0.00
7415 Provincial Grant	(400,401)	(372,497)	(376,401)	24,000	-5.99%
7416 Museum Board Grant	(16,437)	(15,913)	(16,437)		0.00
7419 Other Grant	(3,753)		(5,253)	(1,500)	39.97%
7421 Federal Grant		(3,498)			0.00
7431 Fire Dept. Recoveries	(251,000)	(254,815)	(258,530)	(7,530)	3.00%
7441 Compliance Fees	(12,572)	(15,652)	(12,772)	(200)	1.59%
7442 Other Revenue	(6,500)	(1,704)	(6,500)		0.00
7443 Building Administration	(5,460)	(61,043)	(5,460)		0.00
7445 Subdivision Checking In	(10,000)		(10,000)		0.00
7446 Recoveries	(45,000)	(23,201)	(45,000)		0.00
7446.01 Labour Recoveries		(14,191)			0.00
7448 Consent Application Fee	(10,000)	(33,931)		10,000	-100.00%
7452 Committee of Adjustment	(50,000)	(47,287)	(50,000)		0.00
7453 Planning Fees	(300,000)	(147,209)	(300,000)		0.00
7454 Publications & Maps	(2,772)	(325)	(2,772)		0.00
7455 Wedding Ceremonies	(29,000)	(12,950)	(20,000)	9,000	-31.03%
7461 Tax Certificates	(75,000)	(80,925)	(75,000)		0.00
7464 Parking Meters/Pay & Di	(20,000)			20,000	-100.00%

2015 Operating Budget
Corporate Summary

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
7465 Parking Permits	(167,387)	(236,250)	(343,187)	(175,800)	105.03%
7471 Misc. Charges	(15,000)	(7,987)	(15,000)		0.00
7474 Coffee Supplies Recover	(900)	(962)	(900)		0.00
7475 Program Fees	(39,100)	(26,582)	(29,306)	9,794	-25.05%
7476 Photocopier Receipts	(5,400)	(6,945)	(6,500)	(1,100)	20.37%
7478 Room Rental Fees	(27,000)	(33,081)	(31,500)	(4,500)	16.67%
7482 Sale of Composters	(460)	(460)	(460)		0.00
7483 Sale of Institutional C	(1,500)	(160)	(1,500)		0.00
7484 Sale of Blue Boxes	(11,000)	(17,442)	(11,000)		0.00
7485 Sale of Green Bins	(15,000)	(22,790)	(15,000)		0.00
7512 Animal Licences	(127,000)	(86,625)	(127,000)		0.00
7514 Blvd. Inspections		(1,280)	5,500	5,500	0.00
7515 Plumbing Inspections	(174,731)	(106,519)	(174,731)		0.00
7516 Building Permits	(1,022,981)	(1,535,269)	(1,022,981)		0.00
7517 Occupancy permit fee	(12,500)	(13,305)	(12,500)		0.00
7518 Pool Permits	(10,000)	(7,200)	(10,000)		0.00
7521 Parking Infraction Noti	(420,000)	(207,860)	(420,000)		0.00
7526 Tax Penalty/Interest	(833,000)	(889,691)	(850,000)	(17,000)	2.04%
7527 Finance Charges	(6,000)	(12,993)	(6,000)		0.00
7528 Fines	(52,330)	(33,271)	(51,000)	1,330	-2.54%
7529 Provision for write off		931			0.00
7531 Bank interest	(525,000)	(348,482)	(575,000)	(50,000)	9.52%
7532 Loan Interest	(7,000)	(2,349)	(7,000)		0.00
7535 Investment Income	(1,394,946)	(1,516,170)	(1,408,778)	(13,832)	.99%
7536 Rent/Interest-Hydro Hol	(1,475,600)	(1,475,600)	(1,475,600)		0.00
7541 From Growth Fund	(28,050)		(28,050)		0.00
7542 From Reserve Fund	(1,789,308)	(2,853,399)	(2,040,894)	(251,586)	14.06%
7545 From Reserves	(871,079)	(3,538,623)	(1,375,534)	(504,455)	57.91%
7547 From ARF	(4,510,853)	(3,861,483)	(5,368,674)	(857,821)	19.02%
7556 From DC Funds	(1,070,140)	(1,098,140)	(1,674,264)	(604,124)	56.45%
7557 From Parkland Reserve	(250,000)	(250,000)	(250,000)		0.00

2015 Operating Budget
Corporate Summary

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
7562 Property Rentals/Leases	(232,340)	(241,422)	(252,664)	(20,324)	8.75%
7563 Rent from Sub-Tenants		(120,150)	(112,860)	(112,860)	0.00
7565 Recovery of Operating C		(65)			0.00
7565.01 Recovery from Rogers	(29,460)	(29,460)	(29,460)		0.00
7565.02 Recovery-Region of Y	(88,626)	(100,150)	(88,626)		0.00
7566 Administration Fee	(29,100)	(18,223)	(34,100)	(5,000)	17.18%
7569 Recovery of Property Ta	(10,350)		(10,350)		0.00
7571.01 Contrib.Assets-Dev.		(18,599,230)			0.00
7572 Fund-Raising Revenue	(28,183)	(6,100)	(29,683)	(1,500)	5.32%
7575 From Developers	(48,780)	26,121	(68,780)	(20,000)	41.00%
7576 For Development Coordin	(30,600)			30,600	-100.00%
7578 Corporate Sponsorships	(560,000)	(1,099,642)	(580,000)	(20,000)	3.57%
7579 Other Contributions	(60,900)	(2,911)	(60,900)		0.00
7591 Street Signs & Numberin	(5,113)	(6,927)	(6,313)	(1,200)	23.47%
7592 Non-Resident Fees	(500)	(330)	(500)		0.00
7593 Sale of Garbage Tags	(70,000)	(74,308)	(75,000)	(5,000)	7.14%
7595 Real Estate Recoveries	(10,000)		(10,000)		0.00
7596 Training Revenue	(7,000)	(58,575)	(7,000)		0.00
7597 Region Snowploughing	(7,500)	(8,250)	(8,300)	(800)	10.67%
7598 Misc. Revenue	(189,449)	(323,418)	(244,049)	(54,600)	28.82%
7598.01 Misc.Revenue-signs	(32,139)	(71,325)	(32,139)		0.00
7598.04 Misc.Rev - Bids	(20,000)	(12,921)		20,000	-100.00%
7598.06 Solar Energy	(62,780)	(60,428)	(185,780)	(123,000)	195.92%
7599 Gain/Loss on Disposal		545,941			0.00
7702 Late fees	(300)	(150)	(300)		0.00
7703 Clothing Donation Bins	(3,000)	(1,200)	(3,000)		0.00
7703.01 Donation Bins-Charit	(1,000)		(1,000)		0.00
7703.02 Donation Bins-Chg.Lo	(500)		(500)		0.00
7703.03 Donation Bins-Impoun	(500)		(500)		0.00
7703.04 Donation Bins-Storag	(500)		(500)		0.00
7705 Marriage Licences	(76,000)	(67,750)	(76,000)		0.00

2015 Operating Budget
Corporate Summary

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
7711.01 Adult Videos-store	(760)	(772)	(760)		0.00
7711.02 Adult Videos-pt.of s	(676)		(676)		0.00
7713.02 Amusemnt Mach-Class	(1,810)	(516)	(1,810)		0.00
7713.04 Amusemnt Mach-Family	(740)	(740)	(740)		0.00
7714.01 Billiards - more tha	(264)	(264)	(264)		0.00
7714.02 Billiards-1 to 4 tab	(618)		(618)		0.00
7715 Bowling Alleys	(353)		(353)		0.00
7716 Carnival	(710)	(484)	(710)		0.00
7720 Auctioneers	(525)	(320)	(525)		0.00
7721.01 H & P Employer Licen	(255)		(255)		0.00
7722.01 H & P Class B"Sp.Sal	(2,220)	(3,924)	(2,220)		0.00
7722.02 H & P Class C"Shop.M	(352)		(352)		0.00
7722.03 H & P Class D"Shop.M	(315)		(315)		0.00
7722.04 H & P Class E"Show S	(345)		(345)		0.00
7723 Second Hand Shops	(5,075)	(4,290)	(5,075)		0.00
7731.01 Taxi Driver - new	(1,545)	(163)	(1,545)		0.00
7731.02 Taxi Driver - renewa	(10,940)	(10,131)	(10,940)		0.00
7731.03 Taxi Driver - Lost I	(25)	(25)	(25)		0.00
7731.04 Taxi Driver-Lost Tar	(15)	(90)	(15)		0.00
7731.05 Taxi Sitting Fee	(824)	(750)	(824)		0.00
7732.01 Taxi Owner License-n	(3,273)		(3,273)		0.00
7732.02 Taxi Owner Lic-renew	(28,987)	(29,222)	(28,987)		0.00
7732.03 Taxi Plate - Lost	(85)		(85)		0.00
7733.02 Taxi Broker - renewa	(3,842)	(2,750)	(3,842)		0.00
7734 Taxi Vehicle Transfer	(1,030)	(3,680)	(1,030)		0.00
7735 Taxi Plate Transfer	(412)		(412)		0.00
7736 Taxi Priority List	(816)	(756)	(816)		0.00
7741.01 Refresh.Veh/Cart/Bic	(3,362)	(2,472)	(3,362)		0.00
7741.02 Refresh.Veh-Lost Pla	(85)		(85)		0.00
7741.03 Refreshmnt Veh.Trans	(310)		(310)		0.00
7741.04 RV - Change/Add	(50)		(50)		0.00

2015 Operating Budget
Corporate Summary

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
7742.01 Refreshmnt Veh.Opera	(1,513)	(1,606)	(1,513)		0.00
7742.02 Refresh.Veh-Lost Op.	(100)		(100)		0.00
7743 Outdoor Patios	(6,028)	(6,012)	(6,028)		0.00
7751.01 News Boxes-per box	(3,115)	(1,536)	(3,115)		0.00
7761 Raffle Licences	(600)	(2,148)	(600)		0.00
7762 Nevada Licences	(4,000)	(3,180)	(4,000)		0.00
7763 Bingo Licences	(237,000)	(103,735)	(237,000)		0.00
7764 Accessory Dwelling Unit	(3,850)	(16,900)	(10,000)	(6,150)	159.74%
7764.01 ADU Replacement Plat	(10)		(10)		0.00
7771 Misc. Revenue-Clerk's	(110)	(310)	(110)		0.00
7772 F.O.I. Revenues	(540)	(325)	(540)		0.00
7773 Liquor Licence Applicat	(773)	(1,351)	(773)		0.00
7774 Commissioning of Docume	(6,000)	(7,056)	(6,000)		0.00
7778 Certification of Docume	(200)	(234)	(200)		0.00
7781 Death Registrations	(11,520)	(18,690)	(11,520)		0.00
7782 Filming Permits	(500)	(2,000)	(500)		0.00
7802 Commercial Consumption		(5,583,083)			0.00
7803 Commercial,Non-Tax Cons		(552,784)			0.00
7804 Commercial - Flat Rate		(255)			0.00
7805 Commercial - Service Ch		(321,203)			0.00
7811 Residential - Tax Consu	(21,839,000)	(13,753,019)	(22,106,806)	(267,806)	1.23%
7812 Residential - Non-Tax C		(18,873)			0.00
7813 Residential - Flat Rate		(2,572)			0.00
7814 Residential - Service C	(8,378,000)	(8,418,119)	(8,568,000)	(190,000)	2.27%
7821 Water Meters & Installa	(80,000)	(46,994)	(80,000)		0.00
7822 Water Construction	(19,000)	(10,205)	(12,000)	7,000	-36.84%
7825 Bulk Water Sales	(38,000)	(97,332)	(51,000)	(13,000)	34.21%
7834 Inspection/After Hours	(150)		(150)		0.00
7835 Tapping Fees	(150)		(150)		0.00
8011 YRT Tickets/Passes		347			0.00
8011.01 YRT Tickets/Passes -		55			0.00

2015 Operating Budget
Corporate Summary

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
8012 YRT Commission	(480)	(4,031)	(480)		0.00
8012.01 YRT Commission - Mag		(218)			0.00
8212 Excursion revenues		(23,132)			0.00
8215 Ticket Printing Revenue	(20,000)	(16,770)	(20,000)		0.00
8216 Theatre Productions			(10,000)	(10,000)	0.00
8216.11 Theatre Show #1	(2,000)		(8,000)	(6,000)	300.00%
8216.12 Theatre Show #2	(2,000)		(8,000)	(6,000)	300.00%
8216.13 Theatre Show #3	(2,000)		(3,000)	(1,000)	50.00%
8216.14 Theatre Show #4	(2,000)		(3,000)	(1,000)	50.00%
8216.15 Theatre Show #5		(10,120)			0.00
8216.16 Theatre Show #6		(14,230)			0.00
8216.17 Theatre Show #7		(2,003)			0.00
8216.19 Theatre Show #9		(1,030)			0.00
8221 General Admission	(281,000)	(201,415)	(261,000)	20,000	-7.12%
8222 Season Tickets	(146,800)	(129,311)	(156,000)	(9,200)	6.27%
8224 Lessons 14 & Under	(660,000)	(488,791)	(615,000)	45,000	-6.82%
8225 Lessons 15 & Over	(12,000)	(6,054)	(22,000)	(10,000)	83.33%
8226 Advanced Lessons	(111,000)	(88,974)	(111,000)		0.00
8227 Aquatic Buyback	(60,000)	(51,509)	(60,000)		0.00
8228 Aquabics	(60,000)	(44,905)	(60,000)		0.00
8229 Special Event Revenue	(80,104)	(96,387)	(96,104)	(16,000)	19.97%
8231 Ice Time Sales-Youth	(1,625,000)	(1,554,750)	(1,625,000)		0.00
8232 Ice Time Sales-Adult	(390,000)	(387,532)	(400,000)	(10,000)	2.56%
8235 Public Skating	(71,100)	(86,182)	(71,500)	(400)	.56%
8241 Childrens' Programs	(689,641)	(759,495)	(860,216)	(170,575)	24.73%
8242 Adults' Programs	(282,458)	(311,260)	(378,208)	(95,750)	33.90%
8243 Special Lessons & Progr	(237,000)	(69,370)	(45,375)	191,625	-80.85%
8243.03 Fair Access Programs		(8,815)			0.00
8244 Community Use of School	(27,000)	(13,946)	(14,000)	13,000	-48.15%
8246 Senior Citizen Programs	(87,000)	(84,886)	(87,000)		0.00
8247 Memberships	(39,000)	(50,697)	(39,000)		0.00

2015 Operating Budget
Corporate Summary

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
8251 Park Rentals	(2,000)	(9,291)	(15,000)	(13,000)	650.00%
8252 Hall Rentals	(297,500)	(277,387)	(324,250)	(26,750)	8.99%
8255 Gym Rentals		(170)			0.00
8255.01 Gym Rentals-Adult	(9,000)	(8,466)	(9,000)		0.00
8255.02 Gym Rentals-Youth	(1,000)	(2,394)	(1,000)		0.00
8257 Floor Rentals - Youth	(74,200)	(63,493)	(74,500)	(300)	.40%
8259 Rentals	(199,050)	(162,748)	(175,800)	23,250	-11.68%
8262 Adult Sports Fields	(60,000)	(66,675)	(62,500)	(2,500)	4.17%
8263 Youth Sport Fields	(175,000)	(139,851)	(175,000)		0.00
8264 Ice & Bar Supplies	(2,500)		(2,500)		0.00
8266 Concession Sales	(25,000)	(16,831)	(28,000)	(3,000)	12.00%
8268 Concession Contract	(101,270)	(93,328)	(108,893)	(7,623)	7.53%
8269 Soft Drink Contract	(36,160)	(17,860)	(52,080)	(15,920)	44.03%
8292 C.I.F. Capital/Other Re	(75,000)	(52,134)	(75,000)		0.00
8294 Advertising Revenue	(123,000)	(44,661)	(165,000)	(42,000)	34.15%
8295 S.O.C.A.N.	(1,000)	(1,827)	(5,000)	(4,000)	400.00%
8296 Tree Planting Program	(8,000)		(8,000)		0.00
8297 Region Boulevards	(59,000)	(59,000)	(59,000)		0.00
8299 Other Revenue	(30,000)	(4,490)	(30,000)		0.00
8611 Fees & Service Charge R	(17,500)	(13,753)	(20,000)	(2,500)	14.29%
8612 Research Fees	(104)		(104)		0.00
8613 On-line fees	(15,000)	(8,444)	(17,000)	(2,000)	13.33%
8614 Theatre set-up fee	(2,000)	(250)	(2,000)		0.00
8615 Off-site ticketing fee	(800)		(500)	300	-37.50%
REV Revenues	(106,327,009)	(126,269,219)	(112,711,407)	(6,384,398)	6.00%
NET EXPENDITURE		(20,186,954)			0.00

SERVICE BUNDLES

2015 Service Bundle Budget
Fire and Emergency Services

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
EXP Expenses					
4011 Management Salaries	427,694	464,568	471,619	43,925	10.27%
4021 Regular Salaries & Wage	12,632,504	13,080,004	13,275,802	643,298	5.09%
4024 Standby/Callback	86,000	53,153	86,000		0.00
4025 Overtime	220,000	175,045	220,000		0.00
4026 Lieu Time Paid	617,000	603,585	617,000		0.00
4027 Seniority Pay	440,610		432,552	(8,058)	-1.83%
4028 WSIB Reimbursements		(22,668)			0.00
4031 Casual/Seasonal Wage	12,000	39,916	12,000		0.00
4035 Regular Part-Time Wage	35,671	21,031		(35,671)	-100.00%
4081 Payroll Allocations		(225)			0.00
4106 Workers' Compensation	93,500	93,504	93,500		0.00
4109 Direct Payroll Benefits	4,183,671	4,170,680	4,373,613	189,942	4.54%
4213 Licences		656			0.00
4216 Stationery & Office Sup	15,000	13,751	15,000		0.00
4217 Photocopier Lease & Sup	5,000	6,930	5,000		0.00
4219 Emergency Mgmt. Materia	4,000	3,369	4,000		0.00
4229 Janitorial Supplies	20,000	13,573	20,000		0.00
4232 Fuel for Vehicles	110,000	103,445	120,000	10,000	9.09%
4261 Uniforms, Clothing	130,000	110,521	115,000	(15,000)	-11.54%
4269 Misc.	4,000	12,070	8,000	4,000	100.00%
4271 Parking Lot Maintenance	20,000		20,000		0.00
4272 Vehicle Repairs & Maint	130,000	114,496	130,000		0.00
4273 Building Repairs & Main	90,000	91,375	90,000		0.00
4274 Electrical Repairs & Mt	3,000	1,171	3,000		0.00
4274.02 Elec. Safety Auth. P	4,200	1,191	4,200		0.00
4276 HVAC Repairs & Maintena	3,000	24,320	3,000		0.00
4277 Plumbing Repairs & Mtc.	1,500	14,140	1,500		0.00
4278 Equipment Repairs & Mai	75,000	96,389	88,000	13,000	17.33%
4278.01 Mtc - Medical Suppli	14,000	14,000	14,000		0.00
4278.02 Mtc-Fire Fighting Su	13,000	4,282	13,000		0.00

2015 Service Bundle Budget
Fire and Emergency Services

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
4278.04 Radio Equipment Main			25,000	25,000	0.00
4299 Capital Acquisitions	67,000	68,466	67,000		0.00
4302 Telephone		440			0.00
4303 Cell Phone	20,000	19,288	20,000		0.00
4311 Hydro	70,000	80,712	90,000	20,000	28.57%
4321 Heat	53,000	28,444	53,000		0.00
4331 Water	15,000	11,257	17,000	2,000	13.33%
4404 Consulting Services	10,000	38,942	10,000		0.00
4404.13 Legal Expenditures	50,000		50,000		0.00
4425 Education/Corp.Tuition	11,000	764	11,000		0.00
4462 Fire Prevention	21,000	27,585	23,000	2,000	9.52%
4463 Fire Investigation	4,500	1,329	4,500		0.00
4464 Association Allowance	2,500	3,000	3,000	500	20.00%
4465 Dispatch Service	505,000	427,106	505,000		0.00
4466 Wellness Program	14,500	14,783	145,000	130,500	900.00%
4471 Mileage/Parking/Tolls	2,600	2,400	2,600		0.00
4472 Memberships & Subscript	1,500	6,013	4,500	3,000	200.00%
4474 Training	70,000	60,228	95,000	25,000	35.71%
4478 Conferences & Seminar F	12,000	13,165	15,000	3,000	25.00%
4511 Street Snowploughing Co	11,275	29,405	11,275		0.00
4662 Contingency Account	45,000	237,142	45,000		0.00
4911 Transfer to Capital	14,000	20,600	6,600	(7,400)	-52.86%
4922 Transfer to Reserve Fun	55,000	65,009	55,000		0.00
4936 Asset Replacement Fund	865,738	865,738	865,738		0.00
4958 Loan-Principal		8,281	3,427	3,427	0.00
4959 Loan-Interest		2,713	2,531	2,531	0.00
5020 DAAP Cost Recovery	(124,667)	(124,667)	(127,160)	(2,493)	2.00%
5105 Inter-Depart Labour Cos	221,840	189,448	173,656	(48,184)	-21.72%
5109 Inter-Depart Equipment	1,000	100	1,000		0.00
EXP Expenses	21,409,136	21,401,962	22,413,453	1,004,317	4.69%

2015 Service Bundle Budget
Fire and Emergency Services

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
INT Inter-Departmental Charges					
4799 Allocation of Fire Inte	(8,808,584)	(8,808,584)	(9,281,379)	(472,795)	5.37%
5151 Information Technology	341,534	341,534	351,780	10,246	3.00%
5153 Human Resources	582,985	582,985	592,544	9,559	1.64%
5154 Legal Department	34,853	34,853	35,899	1,046	3.00%
5155 Insurance	119,910	119,910	120,558	648	.54%
5156 Purchasing	51,871	51,871	53,070	1,199	2.31%
5157 Communications	68,398	68,398	69,890	1,492	2.18%
5158 Governance	17,480	17,480	17,480		0.00
5159 Corporate Overhead	407,911	407,911	407,911		0.00
5161 Accounting	127,211	127,211	127,994	783	.62%
5162 Treasury Services	207,308	207,308	207,308		0.00
INT Inter-Departmental Charges	(6,849,123)	(6,849,123)	(7,296,945)	(447,822)	6.54%
REV Revenues					
7431 Fire Dept. Recoveries	(251,000)	(254,815)	(258,530)	(7,530)	3.00%
7471 Misc. Charges	(15,000)	(7,987)	(15,000)		0.00
7542 From Reserve Fund	(12,000)		(12,000)		0.00
7556 From DC Funds		(28,000)			0.00
7598 Misc. Revenue		(901)			0.00
7598.06 Solar Energy		(10,166)	(10,000)	(10,000)	0.00
REV Revenues	(278,000)	(301,869)	(295,530)	(17,530)	6.31%
NET EXPENDITURE	14,282,013	14,250,971	14,820,978	538,965	3.77%

2015 Service Bundle Budget
Water, Wastewater and Solid Waste

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
BS Balance Sheet					
EXP Expenses					
4011 Management Salaries			107,032	107,032	0.00
4021 Regular Salaries & Wage	66,301	66,619	1,260,459	1,194,158	1801.12
4024 Standby/Callback		1,209			0.00
4025 Overtime		17,399			0.00
4031 Casual/Seasonal Wage		12,127	25,000	25,000	0.00
4081 Payroll Allocations	135,373	135,373		(135,373)	-100.00%
4109 Direct Payroll Benefits	18,252	25,729	378,511	360,259	1973.81
4213 Licences	4,654	1,892	2,430	(2,224)	-47.79%
4222 Materials & Supplies		902			0.00
4231 Machine Oil & Fuel	126,425	126,425	105,925	(20,500)	-16.22%
4241 Sewer Maintenance	18,200	23,200	21,200	3,000	16.48%
4242 Sewer Pump Station Main	31,045	12,675	33,045	2,000	6.44%
4243 Sewer Installation & Ma	11,200	8,983	11,000	(200)	-1.79%
4245 Blue Boxes	18,000	14,797	18,000		0.00
4246 Meters	76,000	130,015	119,500	43,500	57.24%
4247 Composters	15,000	26,963	30,000	15,000	100.00%
4248 Containers for Institut	2,743	2,554	2,743		0.00
4249 Tools & Equipment	11,661	9,607	11,661		0.00
4261 Uniforms, Clothing	15,949	11,812	15,949		0.00
4267 Rental Equipment	7,800	294	7,800		0.00
4269 Misc.	24,282	1,648	7,382	(16,900)	-69.60%
4272 Vehicle Repairs & Maint	26,718	46,890	32,718	6,000	22.46%
4274.02 Elec. Safety Auth. P	3,600		3,600		0.00
4275 Materials For Main Repa	82,400	159,987	96,200	13,800	16.75%
4277 Plumbing Repairs & Mtc.	18,200	25,504	18,200		0.00
4278 Equipment Repairs & Mai	69,100	11,284	69,100		0.00
4278.06 W&WW Infrastructr In	10,000		630,000	620,000	6200.00
4279 Materials For Meter Rep	3,550	3,682	3,550		0.00

2015 Service Bundle Budget
Water, Wastewater and Solid Waste

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4286 Promotion Fund	10,000	2,020	10,000		0.00
4298 Emergency Maintenance F	14,688	9,872	14,688		0.00
4299 Capital Acquisitions	133,100	15,162	133,100		0.00
4302 Telephone	915	1,535	1,350	435	47.54%
4311 Hydro	28,096	25,452	29,950	1,854	6.60%
4321 Heat	800	854	900	100	12.50%
4331 Water	712	827	1,000	288	40.45%
4402 Audit Fees	2,000		2,000		0.00
4404 Consulting Services	55,000	35,783	55,000		0.00
4405 Meter Reading	403,000	386,310	403,000		0.00
4407 Property Management Fee		3,577			0.00
4413 Printing & Mailing of B	4,000		4,000		0.00
4418 Advertising	18,401	21,963	25,250	6,849	37.22%
4425 Education/Corp.Tuition	22,740	9,783	25,340	2,600	11.43%
4441 Garbage Contract	424,900	440,853	460,000	35,100	8.26%
4443 Garbage Disposal	28,660	26,557	32,660	4,000	13.96%
4445 Yard Waste Pick-Up	351,284	407,668	375,000	23,716	6.75%
4446 Recycling Contract	860,400	794,521	820,400	(40,000)	-4.65%
4448 Residential Condominium	78,845	66,055	66,250	(12,595)	-15.97%
4461 Alarm System	720	2,601	1,980	1,260	175.00%
4471 Mileage/Parking/Tolls	2,180	1,731	2,180		0.00
4472 Memberships & Subscript	13,720	13,247	13,850	130	.95%
4478 Conferences & Seminar F	5,155	6,460	5,155		0.00
4491 Region Water/Sewer	17,401,000	14,226,844	18,235,184	834,184	4.79%
4492 Region-W/S Rate Stabili		1,519,027			0.00
4494 Region-Water Samples	45,245	42,295	45,245		0.00
4501 Asphalt Patching	10,000	10,177	20,000	10,000	100.00%
4505 SWM Mtc/Catchbasin Clea	68,600	44,103	82,400	13,800	20.12%
4508 Source Separated Organi	719,800	710,417	727,760	7,960	1.11%
4518 Water Flow Testing	2,200	1,531	2,200		0.00
4519 Watermain Swabbing	50,600	9,369	50,600		0.00

2015 Service Bundle Budget
Water, Wastewater and Solid Waste

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
4520 Water Meter Repair	12,404	16,344	18,500	6,096	49.15%
4521 Hydrant/Hardware Painti	16,400	10,593	16,400		0.00
4530 Contracts-Gen.Maintenan	100,000	487,386	142,000	42,000	42.00%
4530.05 Water Regulatory Mtc	143,000		173,000	30,000	20.98%
4530.06 Pipe Relining	182,500	85	182,500		0.00
4530.07 Sewer Infrastrctr In	80,000	55,453	80,000		0.00
4621 Debenture Debt-Principa	660,420	781,142	676,264	15,844	2.40%
4631 Debenture Debt-Interest	586,463	586,464	581,309	(5,154)	-.88%
4647 Rebates-Charities	44,000	47,511	44,000		0.00
4887 Capital Labour Allocati		86,650			0.00
4922 Transfer to Reserve Fun	50,000		50,000		0.00
4923 Transfer to Reserves	1,560,989	1,089,450	702,942	(858,047)	-54.97%
4936 Asset Replacement Fund	5,010,500	5,063,249	5,630,500	620,000	12.37%
5005 Recovery of Labour Cost	(101,875)	(136,970)	(1,481,546)	(1,379,671)	1354.28
5009 Recovery of Equipment C	(548,670)	(408,637)	(548,670)		0.00
5105 Inter-Depart Labour Cos	1,717,019	1,919,968	1,791,384	74,365	4.33%
5109 Inter-Depart Equipment	555,000	389,567	555,000		0.00
EXP Expenses	31,621,364	29,702,418	33,271,030	1,649,666	5.22%
INT Inter-Departmental Charges					
4881 Transfer of Admin. Cost	1,042,507	1,042,507	1,042,507		0.00
4882 Share of Operation Ctr.	524,184	524,184	524,184		0.00
4886 Eng. Svs Director's All	137,322	137,322	137,322		0.00
5153 Human Resources	4,234	4,234	4,234		0.00
5155 Insurance	109,933	109,933	109,933		0.00
5156 Purchasing	27,742	27,742	27,742		0.00
5157 Communications	42,749	42,749	42,749		0.00
5159 Corporate Overhead	343,145	343,145	343,145		0.00
5160 Customer Service Centre	147,154	147,154	147,154		0.00
5161 Accounting	389,042	389,042	389,042		0.00

2015 Service Bundle Budget
Water, Wastewater and Solid Waste

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
5162 Treasury Services	48,241	48,241	48,241		0.00
INT Inter-Departmental Charges	2,816,253	2,816,253	2,816,253		0.00
REV Revenues					
7415 Provincial Grant	(300,000)	(254,232)	(280,000)	20,000	-6.67%
7446.01 Labour Recoveries		(12,184)			0.00
7482 Sale of Composters	(460)	(460)	(460)		0.00
7483 Sale of Institutional C	(1,500)	(160)	(1,500)		0.00
7484 Sale of Blue Boxes	(11,000)	(17,442)	(11,000)		0.00
7485 Sale of Green Bins	(15,000)	(22,790)	(15,000)		0.00
7535 Investment Income	(59,446)	(180,170)	(73,278)	(13,832)	23.27%
7547 From ARF	(678,626)	(161,873)	(1,348,644)	(670,018)	98.73%
7556 From DC Funds			(548,124)	(548,124)	0.00
7593 Sale of Garbage Tags	(70,000)	(74,308)	(75,000)	(5,000)	7.14%
7598 Misc. Revenue	(3,040)	(70,037)	(6,240)	(3,200)	105.26%
7802 Commercial Consumption		(5,583,083)			0.00
7803 Commercial,Non-Tax Cons		(552,784)			0.00
7804 Commercial - Flat Rate		(255)			0.00
7805 Commercial - Service Ch		(321,203)			0.00
7811 Residential - Tax Consu	(21,839,000)	(13,753,019)	(22,106,806)	(267,806)	1.23%
7812 Residential - Non-Tax C		(18,873)			0.00
7813 Residential - Flat Rate		(2,572)			0.00
7814 Residential - Service C	(8,378,000)	(8,418,119)	(8,568,000)	(190,000)	2.27%
7821 Water Meters & Installa	(80,000)	(46,994)	(80,000)		0.00
7822 Water Construction	(19,000)	(10,205)	(12,000)	7,000	-36.84%
7825 Bulk Water Sales	(38,000)	(97,332)	(51,000)	(13,000)	34.21%
7834 Inspection/After Hours	(150)		(150)		0.00
7835 Tapping Fees	(150)		(150)		0.00
REV Revenues	(31,493,372)	(29,598,097)	(33,177,352)	(1,683,980)	5.35%

2015 Service Bundle Budget
Water, Wastewater and Solid Waste

	2014		2015	Increase/(Decrease)	
NET EXPENDITURE	2,944,245	2,920,573	2,909,931	(34,314)	-1.17%

2015 Service Bundle Budget
Roads, Bridges and Sidewalks

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
EXP Expenses					
4011 Management Salaries	435,942	406,797	368,361	(67,581)	-15.50%
4021 Regular Salaries & Wage	3,224,418	2,799,488	2,020,412	(1,204,006)	-37.34%
4024 Standby/Callback	28,751	21,252	29,289	538	1.87%
4025 Overtime	212,411	325,434	237,966	25,555	12.03%
4025.01 Banked Overtime		308			0.00
4031 Casual/Seasonal Wage	179,166	237,407	233,662	54,496	30.42%
4035 Regular Part-Time Wage		122			0.00
4041 Crossing Guards' Salari	223,302	210,364	223,302		0.00
4081 Payroll Allocations	(135,373)	(135,823)		135,373	-100.00%
4109 Direct Payroll Benefits	1,104,227	1,042,246	765,979	(338,248)	-30.63%
4213 Licences	6,281	9,808	12,773	6,492	103.36%
4214 Plan Reproduction & Mat	1,500		1,500		0.00
4216 Stationery & Office Sup	14,972	11,523	15,647	675	4.51%
4217 Photocopier Lease & Sup	18,195	19,997	22,315	4,120	22.64%
4222 Materials & Supplies	496,500	468,889	538,100	41,600	8.38%
4229 Janitorial Supplies	12,000	11,563	12,000		0.00
4231 Machine Oil & Fuel	83,900	156,202	130,000	46,100	54.95%
4239 Signs	997		997		0.00
4244 Misc. Tools & Materials	26,643	25,641	27,510	867	3.25%
4261 Uniforms, Clothing	20,099	31,918	20,099		0.00
4262 Survey & Field	1,930	51	1,930		0.00
4267 Rental Equipment	3,600	66,186	28,400	24,800	688.89%
4269 Misc.	18,588	32,346	18,880	292	1.57%
4271 Parking Lot Maintenance	22,400	12,517	22,400		0.00
4272 Vehicle Repairs & Maint	50,450	65,457	50,450		0.00
4273 Building Repairs & Main	36,000	33,151	70,000	34,000	94.44%
4274 Electrical Repairs & Mt	5,580	1,536	5,580		0.00
4274.01 Lighting Replacement	55,000		55,000		0.00
4276 HVAC Repairs & Maintena	32,000	11,171	32,000		0.00
4277 Plumbing Repairs & Mtc.	10,500	5,552	12,000	1,500	14.29%

2015 Service Bundle Budget
Roads, Bridges and Sidewalks

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
4278 Equipment Repairs & Mai	54,706	67,525	55,500	794	1.45%
4299 Capital Acquisitions	258,550	305,657	278,550	20,000	7.74%
4299.05 Small Equipment Repl	7,500		7,500		0.00
4302 Telephone	800	6,185	800		0.00
4311 Hydro	1,141,396	1,131,222	967,396	(174,000)	-15.24%
4312 Hydro Operations & Mtc.	269,000	267,809	100,000	(169,000)	-62.83%
4321 Heat	51,000	38,144	51,000		0.00
4331 Water	9,000	8,769	11,200	2,200	24.44%
4403 Janitorial Contract	44,500	27,829	44,500		0.00
4404 Consulting Services		113,993			0.00
4425 Education/Corp.Tuition	11,920	10,302	15,920	4,000	33.56%
4437.06 GPS Monitoring fees	25,200	26,387	40,400	15,200	60.32%
4455 Misc. Property		105,276	112,860	112,860	0.00
4471 Mileage/Parking/Tolls	31,721	5,258	31,361	(360)	-1.13%
4472 Memberships & Subscript	24,010	11,042	20,165	(3,845)	-16.01%
4474 Training	2,400	874	3,400	1,000	41.67%
4478 Conferences & Seminar F	8,797	6,809	9,297	500	5.68%
4482 Computer Software	2,000		2,000		0.00
4503 Maintenance By King Tow	13,057	12,674	14,100	1,043	7.99%
4504 Traffic Signal Maintena	24,800	33,661	31,200	6,400	25.81%
4507 Curb/Sidewalk Repair	45,000	11,328	52,000	7,000	15.56%
4509 Cracksealing	95,000	55,464	90,000	(5,000)	-5.26%
4511 Street Snowploughing Co	367,200	351,975	337,200	(30,000)	-8.17%
4512 Street Sweeping Contrac	118,000	118,724	118,000		0.00
4514 Catchbasin Rebuilding	45,000	48,612	52,000	7,000	15.56%
4515 Road Pavement Marking	72,420	70,524	95,000	22,580	31.18%
4522 Hydro One SWM Pond Leas	4,745	4,070	4,745		0.00
4524 Engineering Projects	120,000	63,614	120,000		0.00
4524.01 Drainage Improvement	25,000	10,606	25,000		0.00
4524.02 Road Needs Study	81,000	87,270	81,000		0.00
4524.03 Road Resurfacing Pgm	310,000	320,794	310,000		0.00

2015 Service Bundle Budget
Roads, Bridges and Sidewalks

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4530 Contracts-Gen.Maintenan		22,866	50,000	50,000	0.00
4530.02 Roads Regulatory Mtc	73,500		65,500	(8,000)	-10.88%
4530.03 Sidewalk Reconstruct	50,000	51,252	50,000		0.00
4530.04 Sidewalk Spot Repair	166,000	175,171	196,000	30,000	18.07%
4887 Capital Labour Allocati	(790,000)	(610,262)	(790,000)		0.00
4923 Transfer to Reserves		68,000			0.00
4936 Asset Replacement Fund	4,322,325	4,322,325	4,322,325		0.00
4958 Loan-Principal		4,871	202,015	202,015	0.00
4959 Loan-Interest		74,879	1,489	1,489	0.00
5005 Recovery of Labour Cost	(3,987,448)	(4,398,750)	(2,683,866)	1,303,582	-32.69%
5009 Recovery of Equipment C	(629,320)	(574,335)	(629,320)		0.00
5105 Inter-Depart Labour Cos	1,972,461	2,124,693	1,971,236	(1,225)	-.06%
5109 Inter-Depart Equipment	571,300	550,650	571,300		0.00
EXP Expenses	11,202,519	11,004,861	11,365,324	162,805	1.45%
INT Inter-Departmental Charges					
4881 Transfer of Admin. Cost	(1,165,081)	(1,165,081)	(1,165,081)		0.00
4882 Share of Operation Ctr.	(621,139)	(621,139)	(621,139)		0.00
4884 Share of Commissioners'	176,572	176,572	176,572		0.00
4886 Eng. Svs Director's All	117,705	117,705	117,705		0.00
5151 Information Technology	452,465	452,465	452,465		0.00
5152 Municipal Offices	32,166	32,166	32,166		0.00
5153 Human Resources	262,704	262,704	262,704		0.00
5154 Legal Department	165,553	165,553	165,553		0.00
5155 Insurance	129,510	129,510	129,510		0.00
5156 Purchasing	395,737	395,737	395,737		0.00
5157 Communications	85,497	85,497	85,497		0.00
5158 Governance	546,865	546,865	546,865		0.00
5159 Corporate Overhead	481,158	481,158	481,158		0.00
5160 Customer Service Centre	15,767	15,767	15,767		0.00

2015 Service Bundle Budget
Roads, Bridges and Sidewalks

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
5161 Accounting	161,568	161,568	161,568		0.00
5162 Treasury Services	221,885	221,885	221,885		0.00
INT Inter-Departmental Charges	1,458,932	1,458,932	1,458,932		0.00
REV Revenues					
7441 Compliance Fees	(797)	(351)	(797)		0.00
7442 Other Revenue	(6,500)	(1,704)	(6,500)		0.00
7448 Consent Application Fee	(10,000)	(33,931)		10,000	-100.00%
7464 Parking Meters/Pay & Di	(20,000)			20,000	-100.00%
7465 Parking Permits	(34,080)	(102,943)	(210,000)	(175,920)	516.20%
7517 Occupancy permit fee	(12,500)	(13,305)	(12,500)		0.00
7545 From Reserves		(178,000)			0.00
7547 From ARF	(1,142,756)	(1,064,167)	(1,255,550)	(112,794)	9.87%
7563 Rent from Sub-Tenants		(120,150)	(112,860)	(112,860)	0.00
7575 From Developers	(2,200)		(2,200)		0.00
7591 Street Signs & Numberin	(2,000)	(6,927)	(3,200)	(1,200)	60.00%
7597 Region Snowploughing	(7,500)	(8,250)	(8,300)	(800)	10.67%
7598 Misc. Revenue	(5,100)	(10,074)	(52,100)	(47,000)	921.57%
7598.06 Solar Energy	(12,780)	(6,819)	(12,780)		0.00
8252 Hall Rentals		(389)			0.00
REV Revenues	(1,256,213)	(1,547,009)	(1,676,787)	(420,574)	33.48%
NET EXPENDITURE	11,405,238	10,916,784	11,147,469	(257,769)	-2.26%

2015 Service Bundle Budget
By-law and Licensing Services

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
EXP Expenses					
4021 Regular Salaries & Wage	716,407	736,974	749,757	33,351	4.66%
4024 Standby/Callback	7,329		7,475	147	2.00%
4025 Overtime	3,038	2,073	3,099	61	2.00%
4025.01 Banked Overtime		628			0.00
4031 Casual/Seasonal Wage	29,444	21,203	29,444		0.00
4035 Regular Part-Time Wage	26,537	10	38,670	12,134	45.72%
4081 Payroll Allocations	133,521	119,279	135,953	2,432	1.82%
4109 Direct Payroll Benefits	207,077	208,516	217,150	10,073	4.86%
4202 Books	100		100		0.00
4211 Marriage Licences	29,100	28,800	29,100		0.00
4212 Taxi & Misc. Licences	1,600	1,183	1,600		0.00
4213 Licences	2,200	328	2,250	50	2.27%
4216 Stationery & Office Sup	1,237			(1,237)	-100.00%
4217 Photocopier Lease & Sup	3,000	5,572	3,000		0.00
4223 Parking Supplies	8,494	3,543	9,000	506	5.96%
4232 Fuel for Vehicles	15,000	12,969	15,000		0.00
4261 Uniforms, Clothing	4,600	4,306	4,600		0.00
4264 Court Photocopy Charges	1,200		1,200		0.00
4269 Misc.	500	1,735	2,500	2,000	400.00%
4272 Vehicle Repairs & Maint	6,138	3,484	6,138		0.00
4278 Equipment Repairs & Mai	400	1,217	400		0.00
4299 Capital Acquisitions	2,200	(1,168)	2,200		0.00
4408 Bylaw Enforcement Contr	137,374	150,644	141,495	4,121	3.00%
4426 Public Education	2,500	1,081	2,500		0.00
4442 Other Fees	1,000	264	1,000		0.00
4444 Animal Shelter Contract	97,282	101,086	100,200	2,918	3.00%
4444.01 Quarantine Fees	500		500		0.00
4449 Commission on Licences	6,683	3,327	6,683		0.00
4451 Property Standards Comm	984	800	984		0.00
4458 Committee Fees	560		560		0.00

2015 Service Bundle Budget
By-law and Licensing Services

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4471 Mileage/Parking/Tolls	13,000	7,968	13,000		0.00
4472 Memberships & Subscript	1,130	636	1,150	20	1.77%
4474 Training	3,901	565	3,901		0.00
4478 Conferences & Seminar F	2,908	368	2,700	(208)	-7.15%
4488 Communications	500		500		0.00
4936 Asset Replacement Fund	14,918	14,918	14,918		0.00
5009 Recovery of Equipment C		(575)			0.00
5020 DAAP Cost Recovery	(134,866)	(134,866)	(137,563)	(2,697)	2.00%
5105 Inter-Depart Labour Cos	9,688	7,645	4,901	(4,787)	-49.41%
5109 Inter-Depart Equipment		38			0.00
EXP Expenses	1,357,183	1,304,547	1,416,065	58,882	4.34%
INT Inter-Departmental Charges					
4884 Share of Commissioners'	28,749	28,749	28,749		0.00
5151 Information Technology	167,463	167,463	167,463		0.00
5152 Municipal Offices	45,033	45,033	45,033		0.00
5153 Human Resources	46,360	46,360	46,360		0.00
5154 Legal Department	43,566	43,566	43,566		0.00
5155 Insurance	12,989	12,989	12,989		0.00
5157 Communications	17,099	17,099	17,099		0.00
5158 Governance	92,393	92,393	92,393		0.00
5159 Corporate Overhead	48,574	48,574	48,574		0.00
5160 Customer Service Centre	341,609	341,609	341,609		0.00
5161 Accounting	26,311	26,311	26,311		0.00
5162 Treasury Services	3,818	3,818	3,818		0.00
INT Inter-Departmental Charges	873,964	873,964	873,964		0.00
REV Revenues					
7443 Building Administration		(1,680)			0.00

2015 Service Bundle Budget
By-law and Licensing Services

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
7512 Animal Licences	(127,000)	(86,625)	(127,000)		0.00
7514 Blvd. Inspections		(1,280)	5,500	5,500	0.00
7518 Pool Permits	(10,000)	(7,200)	(10,000)		0.00
7521 Parking Infraction Noti	(420,000)	(207,860)	(420,000)		0.00
7528 Fines	(8,000)	(830)	(8,000)		0.00
7545 From Reserves		(390)			0.00
7598 Misc. Revenue	(1,000)	(768)	(1,000)		0.00
7598.01 Misc.Revenue-signs	(32,139)	(71,325)	(32,139)		0.00
7702 Late fees	(300)	(150)	(300)		0.00
7703 Clothing Donation Bins	(3,000)	(1,200)	(3,000)		0.00
7703.01 Donation Bins-Charit	(1,000)		(1,000)		0.00
7703.02 Donation Bins-Chg.Lo	(500)		(500)		0.00
7703.03 Donation Bins-Impoun	(500)		(500)		0.00
7703.04 Donation Bins-Storag	(500)		(500)		0.00
7705 Marriage Licences	(76,000)	(67,750)	(76,000)		0.00
7711.01 Adult Videos-store	(760)	(772)	(760)		0.00
7711.02 Adult Videos-pt.of s	(676)		(676)		0.00
7713.02 Amusemnt Mach-Class	(1,810)	(516)	(1,810)		0.00
7713.04 Amusemnt Mach-Family	(740)	(740)	(740)		0.00
7714.01 Billiards - more tha	(264)	(264)	(264)		0.00
7714.02 Billiards-1 to 4 tab	(618)		(618)		0.00
7715 Bowling Alleys	(353)		(353)		0.00
7716 Carnival	(710)	(484)	(710)		0.00
7720 Auctioneers	(525)	(320)	(525)		0.00
7721.01 H & P Employer Licen	(255)		(255)		0.00
7722.01 H & P Class B"Sp.Sal	(2,220)	(3,924)	(2,220)		0.00
7722.02 H & P Class C"Shop.M	(352)		(352)		0.00
7722.03 H & P Class D"Shop.M	(315)		(315)		0.00
7722.04 H & P Class E"Show S	(345)		(345)		0.00
7723 Second Hand Shops	(5,075)	(4,290)	(5,075)		0.00
7731.01 Taxi Driver - new	(1,545)	(163)	(1,545)		0.00

2015 Service Bundle Budget
By-law and Licensing Services

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
7731.02 Taxi Driver - renewa	(10,940)	(10,131)	(10,940)		0.00
7731.03 Taxi Driver - Lost I	(25)	(25)	(25)		0.00
7731.04 Taxi Driver-Lost Tar	(15)	(90)	(15)		0.00
7731.05 Taxi Sitting Fee	(824)	(750)	(824)		0.00
7732.01 Taxi Owner License-n	(3,273)		(3,273)		0.00
7732.02 Taxi Owner Lic-renew	(28,987)	(29,222)	(28,987)		0.00
7732.03 Taxi Plate - Lost	(85)		(85)		0.00
7733.02 Taxi Broker - renewa	(3,842)	(2,750)	(3,842)		0.00
7734 Taxi Vehicle Transfer	(1,030)	(3,680)	(1,030)		0.00
7735 Taxi Plate Transfer	(412)		(412)		0.00
7736 Taxi Priority List	(816)	(756)	(816)		0.00
7741.01 Refresh.Veh/Cart/Bic	(3,362)	(2,472)	(3,362)		0.00
7741.02 Refresh.Veh-Lost Pla	(85)		(85)		0.00
7741.03 Refreshmnt Veh.Trans	(310)		(310)		0.00
7741.04 RV - Change/Add	(50)		(50)		0.00
7742.01 Refreshmnt Veh.Opera	(1,513)	(1,606)	(1,513)		0.00
7742.02 Refresh.Veh-Lost Op.	(100)		(100)		0.00
7743 Outdoor Patios	(6,028)	(6,012)	(6,028)		0.00
7751.01 News Boxes-per box	(3,115)	(1,536)	(3,115)		0.00
7761 Raffle Licences	(600)	(2,148)	(600)		0.00
7762 Nevada Licences	(4,000)	(3,180)	(4,000)		0.00
7763 Bingo Licences	(237,000)	(103,735)	(237,000)		0.00
7764 Accessory Dwelling Unit	(3,850)	(16,900)	(10,000)	(6,150)	159.74%
7764.01 ADU Replacement Plat	(10)		(10)		0.00
7773 Liquor Licence Applicat	(773)	(1,351)	(773)		0.00
7781 Death Registrations	(11,520)	(18,690)	(11,520)		0.00
7782 Filming Permits	(500)	(2,000)	(500)		0.00
REV Revenues	(1,019,567)	(665,565)	(1,020,217)	(650)	.06%
NET EXPENDITURE	1,211,580	1,512,946	1,269,812	58,232	4.81%

2015 Service Bundle Budget
Planning & Development Services

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
EXP Expenses					
4011 Management Salaries	884,341	981,627	1,012,192	127,851	14.46%
4021 Regular Salaries & Wage	1,662,347	1,473,356	1,889,752	227,405	13.68%
4025 Overtime	12,867	6,834	13,124	257	2.00%
4025.01 Banked Overtime		54			0.00
4031 Casual/Seasonal Wage	33,020	60,566	33,020		0.00
4034 Contract Wages			60,000	60,000	0.00
4035 Regular Part-Time Wage	4,706		4,800	94	2.00%
4081 Payroll Allocations		2,465			0.00
4109 Direct Payroll Benefits	697,823	693,898	809,839	112,016	16.05%
4202 Books	150	213	150		0.00
4213 Licences		82			0.00
4215 Drafting & Printing	25,000	6,500	25,000		0.00
4216 Stationery & Office Sup	9,078	6,440	9,078		0.00
4217 Photocopier Lease & Sup	11,208	13,712	11,208		0.00
4226 Building Dept. Supplies	2,419	1,478	2,419		0.00
4261 Uniforms, Clothing	2,246	1,781	2,746	500	22.26%
4262 Survey & Field	500		500		0.00
4269 Misc.	14,645	15,129	14,645		0.00
4272 Vehicle Repairs & Maint		367			0.00
4284 Economic Development	137,398	158,430	137,398		0.00
4286 Promotion Fund	32,600	18,984	32,600		0.00
4286.15 Home Show	4,000	1,381	4,000		0.00
4289 Community Grants Progra	7,629	7,000	7,629		0.00
4289.01 Farmers' Market	3,108	3,000	3,108		0.00
4289.02 Southlake CreateIT	25,000	25,000	25,000		0.00
4295 Renovations		5,000			0.00
4299 Capital Acquisitions	20,747	10,216	20,747		0.00
4404 Consulting Services	157,186	197,147	215,186	58,000	36.90%
4404.04 Engineering Standard	1,500		1,500		0.00
4404.45 Planning Consulting		31,786			0.00

2015 Service Bundle Budget
Planning & Development Services

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4409 Development Coordinatio	30,600	16,762		(30,600)	-100.00%
4418 Advertising	41,679	39,171	41,679		0.00
4425 Education/Corp.Tuition	1,500		1,500		0.00
4458 Committee Fees	5,100	3,285	5,100		0.00
4471 Mileage/Parking/Tolls	42,547	24,329	44,661	2,114	4.97%
4472 Memberships & Subscript	16,238	14,167	18,538	2,300	14.16%
4474 Training	10,600	7,162	12,600	2,000	18.87%
4474.01 Food/beverage-traini		471			0.00
4478 Conferences & Seminar F	20,748	11,616	25,748	5,000	24.10%
4784 Plaques	1,170	1,530	1,170		0.00
4887 Capital Labour Allocati	(200,000)		(200,000)		0.00
4922 Transfer to Reserve Fun	203,600	130,000	203,600		0.00
4923 Transfer to Reserves		497,377			0.00
4959 Loan-Interest	7,000	2,349	7,000		0.00
5020 DAAP Cost Recovery	428,639	428,639	437,211	8,572	2.00%
5105 Inter-Depart Labour Cos		228	248	248	0.00
EXP Expenses	4,358,939	4,899,532	4,934,697	575,758	13.21%
INT Inter-Departmental Charges					
4881 Transfer of Admin. Cost	266,314	266,314	266,314		0.00
4884 Share of Commissioners'	126,051	126,051	126,051		0.00
4886 Eng. Svs Director's All	(255,027)	(255,027)	(255,027)		0.00
5151 Information Technology	411,263	411,263	411,263		0.00
5152 Municipal Offices	115,799	115,799	115,799		0.00
5153 Human Resources	114,095	114,095	114,095		0.00
5154 Legal Department	322,395	322,395	322,395		0.00
5155 Insurance	33,900	33,900	33,900		0.00
5156 Purchasing	60,374	60,374	60,374		0.00
5157 Communications	128,246	128,246	128,246		0.00
5158 Governance	604,300	604,300	604,300		0.00

2015 Service Bundle Budget
Planning & Development Services

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
5159 Corporate Overhead	142,597	142,597	142,597		0.00
5160 Customer Service Centre	36,789	36,789	36,789		0.00
5161 Accounting	87,746	87,746	87,746		0.00
5162 Treasury Services	48,011	48,011	48,011		0.00
INT Inter-Departmental Charges	2,242,853	2,242,853	2,242,853		0.00
REV Revenues					
7021 Commercial-Occupied Tax	(30,000)	(30,000)	(30,000)		0.00
7441 Compliance Fees	(11,775)	(15,301)	(11,775)		0.00
7443 Building Administration	(5,460)	(59,363)	(5,460)		0.00
7445 Subdivision Checking In	(10,000)		(10,000)		0.00
7446 Recoveries		(17,088)			0.00
7446.01 Labour Recoveries	10,000		10,000		0.00
7452 Committee of Adjustment	(50,000)	(47,287)	(50,000)		0.00
7453 Planning Fees	(300,000)	(147,209)	(300,000)		0.00
7454 Publications & Maps	(2,772)	(325)	(2,772)		0.00
7515 Plumbing Inspections	(174,731)	(106,519)	(174,731)		0.00
7516 Building Permits	(1,022,981)	(1,535,269)	(1,022,981)		0.00
7542 From Reserve Fund	(630,928)	(704,086)	(1,117,572)	(486,644)	77.13%
7545 From Reserves	(796,079)	(622,852)	(979,314)	(183,235)	23.02%
7547 From ARF	(59,000)	(44,140)	(74,000)	(15,000)	25.42%
7575 From Developers	(16,580)	(57)	(16,580)		0.00
7576 For Development Coordin	(30,600)			30,600	-100.00%
7591 Street Signs & Numberin	(3,113)		(3,113)		0.00
7598 Misc. Revenue	(12,000)	(27,944)	(12,000)		0.00
8229 Special Event Revenue		(3,700)			0.00
REV Revenues	(3,146,019)	(3,361,140)	(3,800,298)	(654,279)	20.80%
NET EXPENDITURE	3,455,773	3,781,245	3,377,252	(78,521)	-2.27%

2015 Service Bundle Budget
Community Programs and Events

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
EXP Expenses					
4011 Management Salaries	230,793	238,752	249,307	18,514	8.02%
4021 Regular Salaries & Wage	1,571,510	1,455,379	1,676,733	105,223	6.70%
4024 Standby/Callback	6,683	5,315	6,816	133	1.99%
4025 Overtime	23,082	48,883	23,541	459	1.99%
4025.01 Banked Overtime		260			0.00
4031 Casual/Seasonal Wage	1,814,622	2,031,661	1,896,690	82,068	4.52%
4035 Regular Part-Time Wage	31,051	37,521	32,847	1,796	5.78%
4081 Payroll Allocations		(1,085)			0.00
4109 Direct Payroll Benefits	654,078	658,359	694,026	39,948	6.11%
4216 Stationery & Office Sup	22,478	14,253	22,478		0.00
4217 Photocopier Lease & Sup	19,122	26,012	19,122		0.00
4222 Materials & Supplies	23,810	18,038	19,970	(3,840)	-16.13%
4228 Ticket Printing Expense	3,000	2,190	3,000		0.00
4233 Concession Supplies	20,000	14,490	20,000		0.00
4236 Program & Project Costs	6,000	2,890	4,000	(2,000)	-33.33%
4261 Uniforms, Clothing	13,850	2,185		(13,850)	-100.00%
4267 Rental Equipment	2,500	819	2,500		0.00
4269 Misc.		5,034	31,080	31,080	0.00
4272 Vehicle Repairs & Maint	1,500		1,500		0.00
4274 Electrical Repairs & Mt	1,250		1,250		0.00
4278 Equipment Repairs & Mai	6,000	3,312	6,000		0.00
4286 Promotion Fund	5,789	1,778	5,789		0.00
4287 Volunteer Appreciation	4,200	2,189	4,200		0.00
4289 Community Grants Progra	45,000	45,152	45,000		0.00
4291 Museum Acquisitions	1,004	728	1,004		0.00
4292 Exhibit Expense	3,012	1,702	3,012		0.00
4293 Conservation Expense	2,048	3,168	2,048		0.00
4294 Appraisals of Artifacts	520	153	520		0.00
4299 Capital Acquisitions	11,000	(5,697)	11,000		0.00
4302 Telephone	4,700	2,118	2,900	(1,800)	-38.30%

2015 Service Bundle Budget
Community Programs and Events

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
4311 Hydro		1,641			0.00
4404 Consulting Services	4,922	12,334	4,922		0.00
4411 Postage, Freight & Mach	600		600		0.00
4414 Curatorial Expenses	708	1,536	708		0.00
4418 Advertising	90,547	50,767	135,217	44,670	49.33%
4425 Education/Corp.Tuition	6,242	1,817	6,242		0.00
4426 Interpretation & Public	1,560	1,581	1,560		0.00
4431 Aquatic Buyback	50,000	53,303	50,000		0.00
4435 Purchase of Goods	257,660	199,525	236,600	(21,060)	-8.17%
4435.01 Special Event Expens	10,000	16,600	10,000		0.00
4435.13 Fair Access Program		8,688			0.00
4437 Services & Rents	441,563	395,406	385,763	(55,800)	-12.64%
4437.01 Excursion expenses		19,747			0.00
4437.05 Copyright fees	5,000		5,000		0.00
4437.11 Theatre Show #1	9,000		8,000	(1,000)	-11.11%
4437.12 Theatre Show #2	12,000		8,000	(4,000)	-33.33%
4437.13 Theatre Show #3			3,000	3,000	0.00
4437.14 Theatre Show #4			3,000	3,000	0.00
4437.15 Theatre Show #5		11,876			0.00
4437.16 Theatre Show #6		11,092			0.00
4437.17 Theatre Show #7		2,457			0.00
4438 Equipment Rental	6,000		6,000		0.00
4471 Mileage/Parking/Tolls	24,081	13,344	23,581	(500)	-2.08%
4472 Memberships & Subscript	11,474	6,531	11,747	273	2.38%
4474 Training	11,000	4,826	12,000	1,000	9.09%
4478 Conferences & Seminar F	23,100	10,152	27,400	4,300	18.61%
4482 Computer Software	2,000	6,266	2,000		0.00
4484 S.O.C.A.N.	6,000	640	6,000		0.00
4612 Bank Charges	35,200	30,069	35,200		0.00
4648 Write-Offs/Cancellation		324			0.00
4668 Cash Over/Short		176			0.00

2015 Service Bundle Budget
Community Programs and Events

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4922 Transfer to Reserve Fun	75,000	52,134	75,000		0.00
4923 Transfer to Reserves		8,450			0.00
4936 Asset Replacement Fund	54,945	54,945	55,030	85	.15%
5005 Recovery of Labour Cost		686	(5,314)	(5,314)	0.00
5105 Inter-Depart Labour Cos	99,740	127,605	59,485	(40,255)	-40.36%
5109 Inter-Depart Equipment	20,500	35,470	20,500		0.00
EXP Expenses	5,787,444	5,755,546	5,973,574	186,130	3.22%
INT Inter-Departmental Charges					
4881 Transfer of Admin. Cost	1	1	1		0.00
4884 Share of Commissioners'	258,859	258,859	258,859		0.00
4888 Share of RC Director's	(593,368)	(593,368)	(593,368)		0.00
4889 RC Admin. Allocation	361,812	361,812	361,812		0.00
5151 Information Technology	684,003	684,003	684,003		0.00
5152 Municipal Offices	57,899	57,899	57,899		0.00
5153 Human Resources	364,105	364,105	364,105		0.00
5154 Legal Department	60,991	60,991	60,991		0.00
5155 Insurance	46,925	46,925	46,925		0.00
5156 Purchasing	86,028	86,028	86,028		0.00
5157 Communications	85,497	85,497	85,497		0.00
5158 Governance	157,318	157,318	157,318		0.00
5159 Corporate Overhead	213,155	213,155	213,155		0.00
5161 Accounting	134,874	134,874	134,874		0.00
5162 Treasury Services	99,952	99,952	99,952		0.00
INT Inter-Departmental Charges	2,018,051	2,018,051	2,018,051		0.00
REV Revenues					
7415 Provincial Grant	(32,000)	(48,424)	(32,000)		0.00
7416 Museum Board Grant	(16,437)	(15,913)	(16,437)		0.00

2015 Service Bundle Budget
Community Programs and Events

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
7419 Other Grant	(53)		(53)		0.00
7446.01 Labour Recoveries	(10,000)		(10,000)		0.00
7545 From Reserves		(145,000)	(15,000)	(15,000)	0.00
7562 Property Rentals/Leases		(7,510)			0.00
7572 Fund-Raising Revenue	(28,183)	(6,100)	(29,683)	(1,500)	5.32%
7578 Corporate Sponsorships		(30,208)	(20,000)	(20,000)	0.00
7579 Other Contributions	(7,900)	(1,873)	(7,900)		0.00
7598 Misc. Revenue	(2,000)	(6,957)	(2,000)		0.00
8011 YRT Tickets/Passes		479			0.00
8012 YRT Commission		60			0.00
8212 Excursion revenues		(23,132)			0.00
8215 Ticket Printing Revenue	(20,000)	(16,770)	(20,000)		0.00
8216 Theatre Productions			(10,000)	(10,000)	0.00
8216.11 Theatre Show #1	(2,000)		(8,000)	(6,000)	300.00%
8216.12 Theatre Show #2	(2,000)		(8,000)	(6,000)	300.00%
8216.13 Theatre Show #3	(2,000)		(3,000)	(1,000)	50.00%
8216.14 Theatre Show #4	(2,000)		(3,000)	(1,000)	50.00%
8216.15 Theatre Show #5		(10,120)			0.00
8216.16 Theatre Show #6		(14,230)			0.00
8216.17 Theatre Show #7		(2,003)			0.00
8216.19 Theatre Show #9		(1,030)			0.00
8221 General Admission	(281,000)	(201,415)	(261,000)	20,000	-7.12%
8222 Season Tickets	(146,800)	(129,311)	(156,000)	(9,200)	6.27%
8224 Lessons 14 & Under	(660,000)	(488,791)	(615,000)	45,000	-6.82%
8225 Lessons 15 & Over	(12,000)	(6,054)	(22,000)	(10,000)	83.33%
8226 Advanced Lessons	(111,000)	(88,974)	(111,000)		0.00
8227 Aquatic Buyback	(60,000)	(51,509)	(60,000)		0.00
8228 Aquabics	(60,000)	(44,905)	(60,000)		0.00
8229 Special Event Revenue	(80,104)	(92,686)	(96,104)	(16,000)	19.97%
8235 Public Skating		(10,291)	(71,500)	(71,500)	0.00
8241 Childrens' Programs	(689,641)	(759,495)	(804,641)	(115,000)	16.68%

2015 Service Bundle Budget
Community Programs and Events

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
8242 Adults' Programs	(282,458)	(310,033)	(362,458)	(80,000)	28.32%
8243 Special Lessons & Progr	(237,000)	(69,370)	(42,000)	195,000	-82.28%
8243.03 Fair Access Programs		(8,815)			0.00
8244 Community Use of School	(27,000)	(13,946)	(14,000)	13,000	-48.15%
8246 Senior Citizen Programs	(87,000)	(84,886)	(87,000)		0.00
8247 Memberships	(39,000)	(50,697)	(39,000)		0.00
8252 Hall Rentals	(184,500)	(155,392)	(182,500)	2,000	-1.08%
8259 Rentals	(199,050)	(162,748)	(175,800)	23,250	-11.68%
8264 Ice & Bar Supplies	(2,500)		(2,500)		0.00
8266 Concession Sales	(25,000)	(16,831)	(28,000)	(3,000)	12.00%
8292 C.I.F. Capital/Other Re	(75,000)	(52,134)	(75,000)		0.00
8294 Advertising Revenue	(53,000)	(36,601)	(95,000)	(42,000)	79.25%
8295 S.O.C.A.N.	(1,000)		(5,000)	(4,000)	400.00%
8299 Other Revenue	(30,000)		(30,000)		0.00
8611 Fees & Service Charge R	(17,500)	(13,753)	(20,000)	(2,500)	14.29%
8612 Research Fees	(104)		(104)		0.00
8613 On-line fees	(15,000)	(8,444)	(17,000)	(2,000)	13.33%
8614 Theatre set-up fee	(2,000)	(250)	(2,000)		0.00
8615 Off-site ticketing fee	(800)		(500)	300	-37.50%
REV Revenues	(3,503,030)	(3,186,061)	(3,620,180)	(117,150)	3.34%
NET EXPENDITURE	4,302,465	4,587,536	4,371,445	68,980	1.60%

2015 Service Bundle Budget
Facilities, Parks and Trails

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
EXP Expenses					
4011 Management Salaries	497,251	532,639	489,294	(7,957)	-1.60%
4021 Regular Salaries & Wage	3,604,832	3,645,623	3,823,530	218,698	6.07%
4024 Standby/Callback	26,987	26,670	27,526	540	2.00%
4025 Overtime	214,278	274,696	238,964	24,686	11.52%
4025.01 Banked Overtime		133			0.00
4026 Lieu Time Paid		18,551			0.00
4028 WSIB Reimbursements		(27,364)			0.00
4029 Shift Premium	25,811		26,327	516	2.00%
4031 Casual/Seasonal Wage	1,248,908	1,317,752	1,396,112	147,204	11.79%
4035 Regular Part-Time Wage		1,534			0.00
4081 Payroll Allocations		(1,000)			0.00
4109 Direct Payroll Benefits	1,301,562	1,374,750	1,376,780	75,218	5.78%
4213 Licences	7,050	7,423	7,850	800	11.35%
4216 Stationery & Office Sup	12,750	13,730	12,750		0.00
4217 Photocopier Lease & Sup	9,500	6,415	9,500		0.00
4222 Materials & Supplies	317,002	405,104	349,502	32,500	10.25%
4222.01 Playground Surface R	75,000	112,611	75,000		0.00
4229 Janitorial Supplies	91,565	73,489	88,565	(3,000)	-3.28%
4231 Machine Oil & Fuel	78,400	78,493	157,200	78,800	100.51%
4237 Water Treatment Chemica	66,950	61,447	72,100	5,150	7.69%
4239 Signs	32,000	5,996	32,000		0.00
4244 Misc. Tools & Materials	17,000	8,791	17,000		0.00
4253 Horticultural Supplies	50,000	91,982	50,000		0.00
4261 Uniforms, Clothing	65,790	66,679	67,290	1,500	2.28%
4266 Forestry Management	90,000		90,000		0.00
4267 Rental Equipment		16,229			0.00
4269 Misc.	15,500	3,022	3,500	(12,000)	-77.42%
4271 Parking Lot Maintenance		15,122			0.00
4272 Vehicle Repairs & Maint	128,100	185,738	130,000	1,900	1.48%
4273 Building Repairs & Main	318,225	311,199	332,455	14,230	4.47%

2015 Service Bundle Budget
Facilities, Parks and Trails

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
4273.01 Spot Imprvmnts-Facil	134,485	90,032	134,485		0.00
4274 Electrical Repairs & Mt	89,710	56,218	84,960	(4,750)	-5.29%
4274.01 Lighting Replacement	57,000		57,000		0.00
4274.02 Elec. Safety Auth. P	17,900	6,365	14,500	(3,400)	-18.99%
4276 HVAC Repairs & Maintena	235,725	200,424	238,275	2,550	1.08%
4277 Plumbing Repairs & Mtc.	53,560	40,179	55,600	2,040	3.81%
4278 Equipment Repairs & Mai	65,000	36,435	55,000	(10,000)	-15.38%
4278.03 Refrigeration Repair	44,200	67,154	53,700	9,500	21.49%
4278.07 Backstop Repair/Repl	20,000	2,699	20,000		0.00
4278.08 Bleacher Rehabilitat	10,000	12,588	10,000		0.00
4278.09 Drainage & Irrigatio	20,000	11,802	20,000		0.00
4278.10 Trail Lightng Rplc/R	25,000	28,122	25,000		0.00
4278.11 Trail Rehab/Maintena	250,000	137,342	250,000		0.00
4278.12 Parks Spot Improveme	220,000	391,044	220,000		0.00
4278.13 Tennis Court Rehabil	100,000	110,513	100,000		0.00
4299 Capital Acquisitions	108,500	37,476	93,500	(15,000)	-13.82%
4299.01 Soccer Post Replacem	20,000	2,526	20,000		0.00
4299.02 Sports Fld Bench Rep	10,000	1,811	10,000		0.00
4299.03 Sprts Fld Lights Rpl	25,000	737	15,000	(10,000)	-40.00%
4299.04 Bench&Waste Receptab	20,000	33,214	30,000	10,000	50.00%
4299.05 Small Equipment Repl	15,000	13,569	15,000		0.00
4299.07 Playground Equip.Rep	207,500	289,874	207,500		0.00
4299.08 Playing Field Rehabi	75,000	60,072	75,000		0.00
4299.09 Bench Replacement Pg	20,000	14,611	20,000		0.00
4302 Telephone	12,710	4,942	12,710		0.00
4303 Cell Phone	3,000	797	3,000		0.00
4311 Hydro	1,362,662	1,531,379	1,554,000	191,338	14.04%
4321 Heat	423,125	358,599	392,575	(30,550)	-7.22%
4331 Water	156,840	229,453	231,600	74,760	47.67%
4403 Janitorial Contract	156,048	114,813	133,048	(23,000)	-14.74%
4404 Consulting Services	201,400	177,346	58,350	(143,050)	-71.03%

2015 Service Bundle Budget
Facilities, Parks and Trails

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
4404.37 Emerald Ash Borer (E		42,132	225,000	225,000	0.00
4418 Advertising	1,500		1,500		0.00
4425 Education/Corp.Tuition	1,000		1,000		0.00
4435 Purchase of Goods	2,000	8,436	2,000		0.00
4435.08 P-Gates	20,000	7,287	20,000		0.00
4437 Services & Rents	21,800	177	21,800		0.00
4438 Equipment Rental	800	8,141	800		0.00
4443 Garbage Disposal	17,293	15,932	17,293		0.00
4456 Property Taxes	15,000	22,793	15,000		0.00
4457 Insurance		11,210			0.00
4471 Mileage/Parking/Tolls	28,430	13,076	28,930	500	1.76%
4472 Memberships & Subscript	7,150	5,418	9,900	2,750	38.46%
4474 Training	60,096	43,446	61,151	1,055	1.76%
4478 Conferences & Seminar F	22,175	10,741	21,420	(755)	-3.41%
4482 Computer Software	2,000	250	2,000		0.00
4484 S.O.C.A.N.		3,287			0.00
4513 Tree Removals and Plant		143,272			0.00
4513.01 Tree Planting Progra	90,000	101,298	90,000		0.00
4516 Grass Cutting-Region Bo	79,000	42,327	79,000		0.00
4522 Hydro One SWM Pond Leas		52,208	55,000	55,000	0.00
4524.04 Parking Lot Rehab Pg	100,000	76,758	100,000		0.00
4530 Contracts-Gen.Maintenan	136,038	107,426	192,358	56,320	41.40%
4530.08 Goose Mgmt/Egg Oilin	8,000	6,614	8,000		0.00
4530.09 Fence Rehabilitation	50,000	37,193	50,000		0.00
4530.10 Graffiti Removal	15,000	11,349	15,000		0.00
4551.11 Ground Study Report		8,752			0.00
4612 Bank Charges	35,000	41,504	35,000		0.00
4666 Vehicle Lease	13,000		13,000		0.00
4667 Property Lease	36,000			(36,000)	-100.00%
4887 Capital Labour Allocati		3,028			0.00
4911 Transfer to Capital		123,600	123,600	123,600	0.00

2015 Service Bundle Budget
Facilities, Parks and Trails

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4936 Asset Replacement Fund	1,678,672	1,678,672	1,678,672		0.00
4958 Loan-Principal	17,486	28,690	46,505	29,019	165.96%
4959 Loan-Interest	7,429	11,099	29,061	21,632	291.18%
5005 Recovery of Labour Cost	(5,904,815)	(6,399,340)	(6,137,368)	(232,553)	3.94%
5009 Recovery of Equipment C	(795,859)	(914,368)	(795,859)		0.00
5105 Inter-Depart Labour Cos	5,944,332	6,475,508	6,280,934	336,602	5.66%
5109 Inter-Depart Equipment	813,269	915,090	813,269		0.00
EXP Expenses	14,975,622	15,432,594	16,187,014	1,211,392	8.09%
INT Inter-Departmental Charges					
4881 Transfer of Admin. Cost	140,290	140,290	140,290		0.00
4882 Share of Operation Ctr.	96,955	96,955	96,955		0.00
4884 Share of Commissioners'	(588,572)	(588,572)	(588,572)		0.00
4888 Share of RC Director's	593,368	593,368	593,368		0.00
4889 RC Admin. Allocation	(361,812)	(361,812)	(361,812)		0.00
5151 Information Technology	392,320	392,320	392,320		0.00
5152 Municipal Offices	12,866	12,866	12,866		0.00
5153 Human Resources	426,972	426,972	426,972		0.00
5155 Insurance	237,831	237,831	237,831		0.00
5156 Purchasing	248,633	248,633	248,633		0.00
5158 Governance	77,410	77,410	77,410		0.00
5159 Corporate Overhead	504,911	504,911	504,911		0.00
5160 Customer Service Centre	225,988	225,988	225,988		0.00
5161 Accounting	154,799	154,799	154,799		0.00
5162 Treasury Services	248,375	248,375	248,375		0.00
INT Inter-Departmental Charges	2,410,334	2,410,334	2,410,334		0.00
REV Revenues					
7446.01 Labour Recoveries		(2,007)			0.00

2015 Service Bundle Budget
Facilities, Parks and Trails

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
7541 From Growth Fund	(28,050)		(28,050)		0.00
7542 From Reserve Fund	(80,000)	(42,132)	(125,000)	(45,000)	56.25%
7547 From ARF	(1,719,185)	(1,680,018)	(1,779,185)	(60,000)	3.49%
7562 Property Rentals/Leases	(183,590)	(185,160)	(203,914)	(20,324)	11.07%
7578 Corporate Sponsorships	(60,000)	(69,434)	(60,000)		0.00
7579 Other Contributions		100			0.00
7598 Misc. Revenue		(30,093)			0.00
7598.06 Solar Energy	(50,000)	(43,443)	(163,000)	(113,000)	226.00%
8229 Special Event Revenue		(1)			0.00
8231 Ice Time Sales-Youth	(1,625,000)	(1,554,750)	(1,625,000)		0.00
8232 Ice Time Sales-Adult	(390,000)	(387,532)	(400,000)	(10,000)	2.56%
8235 Public Skating	(71,100)	(75,891)		71,100	-100.00%
8241 Childrens' Programs			(55,575)	(55,575)	0.00
8242 Adults' Programs			(15,750)	(15,750)	0.00
8243 Special Lessons & Progr			(3,375)	(3,375)	0.00
8251 Park Rentals	(2,000)	(9,291)	(15,000)	(13,000)	650.00%
8252 Hall Rentals	(113,000)	(121,606)	(141,750)	(28,750)	25.44%
8255 Gym Rentals		(170)			0.00
8255.01 Gym Rentals-Adult	(9,000)	(8,466)	(9,000)		0.00
8255.02 Gym Rentals-Youth	(1,000)	(2,394)	(1,000)		0.00
8257 Floor Rentals - Youth	(74,200)	(63,493)	(74,500)	(300)	.40%
8262 Adult Sports Fields	(60,000)	(66,675)	(62,500)	(2,500)	4.17%
8263 Youth Sport Fields	(175,000)	(139,851)	(175,000)		0.00
8268 Concession Contract	(101,270)	(93,328)	(108,893)	(7,623)	7.53%
8269 Soft Drink Contract	(36,160)	(17,860)	(52,080)	(15,920)	44.03%
8294 Advertising Revenue	(70,000)	(8,060)	(70,000)		0.00
8295 S.O.C.A.N.		(1,827)			0.00
8296 Tree Planting Program	(8,000)		(8,000)		0.00
8297 Region Boulevards	(59,000)	(59,000)	(59,000)		0.00
8299 Other Revenue		(4,490)			0.00

2015 Service Bundle Budget
Facilities, Parks and Trails

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
REV Revenues	(4,915,555)	(4,666,871)	(5,235,572)	(320,017)	6.51%
NET EXPENDITURE	12,470,401	13,176,057	13,361,776	891,375	7.15%

2015 Service Bundle Budget
Corporate Support & Governance

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
EXP Expenses					
4011 Management Salaries	1,849,686	1,592,731	1,952,748	103,063	5.57%
4012 Mayor's Salary	90,774	87,040	92,588	1,815	2.00%
4013 Regional Councillor's S	52,494	49,736	53,544	1,050	2.00%
4015 Councillors' Salaries	328,130	370,570	334,692	6,561	2.00%
4017 Severance provision	56,567	24,034	57,700	1,132	2.00%
4021 Regular Salaries & Wage	4,829,662	4,558,208	5,194,761	365,100	7.56%
4022 Hiring Gaps	(75,000)		(131,000)	(56,000)	74.67%
4024 Standby/Callback	6,572	9,560	6,703	131	2.00%
4025 Overtime	40,378	81,498	53,048	12,669	31.38%
4025.01 Banked Overtime		1,873			0.00
4031 Casual/Seasonal Wage	302,898	942,859	306,747	3,849	1.27%
4034 Contract Wages	34,543	42,527	34,543		0.
4035 Regular Part-Time Wage	413,790	301,512	284,647	(129,144)	-31.21%
4051 LTD Paid		488,364			0.00
4081 Payroll Allocations	(133,521)	(201,014)	(135,953)	(2,432)	1.82%
4099 Car Allowance	43,810	44,352	44,289	479	1.09%
4103 C.P.P.	1,100,000	1,143,651	1,160,000	60,000	5.45%
4104 E.I.	550,000	601,972	600,000	50,000	9.09%
4105 O.M.E.R.S.	3,671,779	3,867,804	4,218,081	546,302	14.88%
4106 WSIB	650,000	1,186,255	600,000	(50,000)	-7.69%
4109 Direct Payroll Benefits	2,061,757	2,061,289	2,186,227	124,470	6.04%
4131 Life Insurance	88,230	77,318	76,000	(12,230)	-13.86%
4132 L.T.D.	426,666	19,651	20,000	(406,666)	-95.31%
4133 A.D. & D.	15,000	15,778	18,000	3,000	20.00%
4141 Employer Health Tax	750,000	802,035	830,000	80,000	10.67%
4142 Major Medical/Vision	1,450,000	1,427,676	1,395,000	(55,000)	-3.79%
4143 Dental Plan	592,000	607,480	567,000	(25,000)	-4.22%
4144 Influenza Shots	638	645	638		0.00
4145.01 HCSA-Age 65+	9,200	5,023	26,000	16,800	182.61%
4145.02 HCSA-Contract	14,000	20,560	21,350	7,350	52.50%

2015 Service Bundle Budget
Corporate Support & Governance

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4145.03 HCSA-Early Retiremen	15,300		15,300		0.00
4145.04 HCSA - Reg. Part Tim			21,400	21,400	0.00
4145.05 HCSA - Reg. Full Tim			200,000	200,000	0.00
4151 E.A.P.	33,547	44,814	33,547		0.00
4152 Recognition Program		346			0.00
4152.01 LT Service Awards	6,000	4,692	10,000	4,000	66.67%
4152.02 Recognition	19,773	12,982	19,773		0.00
4164 Benefit Fees	2,293	585	2,293		0.00
4177 Provision for Future Be	122,021	275,285		(122,021)	-100.00%
4178 Financing from Future R		(153,264)			0.00
4198 Payroll Burden	122,915		161,752	38,837	31.60%
4199 Allocation of Benefits	(10,228,447)	(10,730,596)	(10,802,125)	(573,678)	5.61%
4202 Books	15,058	10,793	16,348	1,290	8.57%
4203 Reference/Training Mate	5,978		5,978		0.00
4213 Licences	150	164	150		0.00
4215 Drafting & Printing	2,500	1,287	2,500		0.00
4216 Stationery & Office Sup	85,860	86,357	91,078	5,218	6.08%
4217 Photocopier Lease & Sup	62,685	53,002	62,685		0.00
4222 Materials & Supplies		43,369			0.00
4229 Janitorial Supplies	14,000	13,742	14,000		0.00
4235 Records Management	3,300	2,827	3,300		0.00
4237 Water Treatment Chemica		1,068			0.00
4251 Coffee Supplies	26,250	29,783	22,750	(3,500)	-13.33%
4261 Uniforms, Clothing	1,009	899	1,009		0.00
4263 Registry Office Fees	20,000	8,557	20,000		0.00
4265 Staff Appreciation	4,500	3,989	4,500		0.00
4268 Sundry Expenses	25,000	26,695	25,000		0.00
4269 Misc.	32,867	130,257	33,802	935	2.84%
4273 Building Repairs & Main	25,000	24,485	25,000		0.00
4274 Electrical Repairs & Mt	6,000	7,802	6,000		0.00
4276 HVAC Repairs & Maintena	18,000	22,355	27,000	9,000	50.00%

2015 Service Bundle Budget
Corporate Support & Governance

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
4277 Plumbing Repairs & Mtc.	5,000	12,091	8,000	3,000	60.00%
4278 Equipment Repairs & Mai	17,030	8,313	17,280	250	1.47%
4278.05 CC Equipment & Repai	2,000		2,000		0.00
4281 Election Promotion	270,000	6,566		(270,000)	-100.00%
4283 Reception Expenses	800	566	800		0.00
4284 Economic Development	2,008		2,008		0.00
4286 Promotion Fund		319			0.00
4286.08 Promotion-Other Expe	6,881	8,017	6,000	(881)	-12.80%
4286.11 Promotion - Mayor	5,119	2,515	6,000	881	17.21%
4288 Community Account	10,000	20,311	10,000		0.00
4299 Capital Acquisitions	88,133	77,965	80,778	(7,355)	-8.35%
4302 Telephone	296,813	250,617	310,813	14,000	4.72%
4303 Cell Phone	118,400	101,867	138,000	19,600	16.55%
4304 Communications	1,240	1,520	1,240		0.00
4304.01 Communications-Ward	1,200	1,200	1,200		0.00
4304.02 Communications-Ward	1,200		1,200		0.00
4304.03 Communications-Ward	1,200		1,200		0.00
4304.04 Communications-Ward	1,200	1,200	1,200		0.00
4304.05 Communications-Ward	1,200		1,200		0.00
4304.06 Communications-Ward	1,200		1,200		0.00
4304.07 Communications-Ward	1,200	900	1,200		0.00
4311 Hydro	147,920	149,777	147,920		0.00
4321 Heat	53,007	22,028	53,007		0.00
4331 Water	7,516	5,131	7,516		0.00
4402 Audit Fees	60,000	59,730	60,000		0.00
4403 Janitorial Contract	54,000	60,334	59,000	5,000	9.26%
4404 Consulting Services	255,639	433,008	298,139	42,500	16.63%
4404.01 General Consulting S	75,000	97,157	100,000	25,000	33.33%
4404.02 Performance Mgmt.Con	48,250	5,813	48,250		0.00
4404.19 Integrity Commission	10,000		10,000		0.00
4404.26 OMB (Ont. Municipal		405,517			0.00

2015 Service Bundle Budget
Corporate Support & Governance

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
4409 Development Coordinatio	26,520	17,347	26,520		0.00
4411 Postage, Freight & Mach	100,000	138,821	114,000	14,000	14.00%
4413 Printing & Mailing of B	34,000	38,861	44,000	10,000	29.41%
4416.01 Expenses Ward 1	5,500	4,189	5,500		0.00
4416.02 Expenses Ward 2	5,500	5,456	5,500		0.00
4416.03 Expenses Ward 3	5,500	1,667	5,500		0.00
4416.04 Expenses Ward 4	5,500	150	5,500		0.00
4416.05 Expenses Ward 5	5,500	2,156	5,500		0.00
4416.06 Expenses Ward 6	5,500	4,979	5,500		0.00
4416.07 Expenses Ward 7	5,500	5,368	5,500		0.00
4416.12 Exp - Reg.Councillor	6,586	2,534	6,586		0.00
4417.01 Enviro Fund-Ward 1	1,362	532	1,362		0.00
4417.02 Enviro Fund-Ward 2	1,362	775	1,362		0.00
4417.03 Enviro Fund-Ward 3	1,362	1,300	1,362		0.00
4417.04 Enviro Fund-Ward 4	1,362	595	1,362		0.00
4417.05 Enviro Fund-Ward 5	1,362	1,300	1,362		0.00
4417.06 Enviro Fund-Ward 6	1,362		1,362		0.00
4417.07 Enviro Fund-Ward 7	1,362	303	1,362		0.00
4417.08 Enviro Fund-Town	1,862	250	1,862		0.00
4418 Advertising	112,387	118,774	112,387		0.00
4421 Insurance & Adjusting F	25,000	12,220	25,000		0.00
4423 Insurance Claim Costs	40,000	24,680	40,000		0.00
4424 Insurance-Legal Fees	34,000	12,239	34,000		0.00
4425 Education/Corp.Tuition	49,163	17,333	49,263	100	.20%
4428 NEER Support	10,000	10,152	10,000		0.00
4429 Book Lending Services	2,500	2,311	2,500		0.00
4435 Purchase of Goods	8,000	14,670	8,000		0.00
4435.04 Wedding ceremony exp	500	3,811	500		0.00
4435.06 Inaugural expenses	5,000	7,070	5,000		0.00
4435.07 FCM Exp-Cnclr Emanue	5,000	1,722		(5,000)	-100.00%
4437 Services & Rents		28,392			0.00

2015 Service Bundle Budget
Corporate Support & Governance

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4437.02 Corporate Searches	1,500	299	1,500		0.00
4437.04 Course Conductor Fee		26,320			0.00
4437.40 Smart Commute	25,000	25,000	25,000		0.00
4439 Temporary Assistance		48,745			0.00
4452 Real Estate Services	25,000	3,543	25,000		0.00
4455 Misc. Property	4,816	484	4,816		0.00
4456 Property Taxes	10,350	11,046	10,350		0.00
4457 Insurance		877,624			0.00
4457.01 Insurance-Premiums	703,031	885,338	1,207,957	504,926	71.82%
4466 Wellness Program	45,000	64,454	45,000		0.00
4466.01 Employee Discount		717			0.00
4467 Collection Charges	500		500		0.00
4471 Mileage/Parking/Tolls	21,181	15,601	21,681	500	2.36%
4471.08 Mileage-Staff	197	35	197		0.00
4471.11 Mileage - Mayor	3,313	1,857	3,413	100	3.02%
4472 Memberships & Subscript	90,855	62,116	90,702	(153)	-.17%
4474 Training	57,764	28,440	91,825	34,061	58.97%
4474.01 Food/beverage-traini		49			0.00
4475 Organizational Training	62,725	22,415	62,725		0.00
4476 Media Relations	2,413	4,399	2,413		0.00
4477 Health & Safety Certifi	1,448		1,448		0.00
4478 Conferences & Seminar F	66,488	45,458	67,555	1,067	1.60%
4478.08 Conf/Sem-Staff	2,000	57	2,568	568	28.40%
4478.11 Professional Develop	3,568	1,010	5,000	1,432	40.13%
4479 Accessibility Committee	2,000	1,142	2,000		0.00
4481 Computer Hardware	120,000	66,842	120,000		0.00
4482 Computer Software	398,000	370,873	408,000	10,000	2.51%
4482.01 COW Recordings	10,000	11,833	13,500	3,500	35.00%
4483 Computer Purchase Incen	4,060	6,301	4,060		0.00
4485 Web Page Development	15,659	11,028	15,659		0.00
4486 Web Page Maintenance	15,000	9,814	15,000		0.00

2015 Service Bundle Budget
Corporate Support & Governance

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
4487 Corporate Identity Prog	14,016	15,005	14,016		0.00
4488 Communications	12,236	17,783	12,236		0.00
4489 Communications Audit	1,506	535	1,506		0.00
4495 Customer Survey		38,804			0.00
4497 Annual Report	15,000		15,000		0.00
4612 Bank Charges	40,800	43,579	40,800		0.00
4621 Debenture Debt-Principa	2,137,614	2,137,614	2,250,807	113,193	5.30%
4631 Debenture Debt-Interest	1,660,741	1,660,742	1,545,265	(115,476)	-6.95%
4642 Taxes Cancelled-Sctn 35	40,000	11,494	5,000	(35,000)	-87.50%
4643 Taxes Reduced-ARB/OMB	250,000	1,907,865	1,200,000	950,000	380.00%
4645 Vacancy Rebates	350,000	553,981	600,000	250,000	71.43%
4647 Rebates-Charities	210,000	216,671	220,000	10,000	4.76%
4648.01 Elderly Tax Assistan	25,000	27,948	32,000	7,000	28.00%
4648.02 Tax Pen/Int Assistan	15,000	11,544	15,000		0.00
4649 Taxes W/O-Recovered	(650,000)	(1,973,918)	(1,500,000)	(850,000)	130.77%
4661 Bad Debt Expense		110,000			0.00
4662 Contingency Account	50,000	3,888	50,000		0.00
4665 Heritage Tax Rebate	10,000	10,191	12,000	2,000	20.00%
4666 Vehicle Lease	16,076	14,471	16,400	324	2.02%
4668 Cash Over/Short		(21)			0.00
4668.01 Penny Rounding		38			0.00
4911 Transfer to Capital	204,000	268,553	229,800	25,800	12.65%
4922 Transfer to Reserve Fun	412,776	398,585	412,776		0.00
4923 Transfer to Reserves	10,000	624,139	10,000		0.00
4924 Transfer to Benefit Res	585,000	513,894		(585,000)	-100.00%
4924.01 Trf. to LTD Reserve		380,000	800,000	800,000	0.00
4924.02 Trf. to Med. Benefit			155,000	155,000	0.00
4924.03 Trf. to Dental Benef			63,000	63,000	0.00
4925 Transfer to Environment	372,000	372,000	372,000		0.00
4936 Asset Replacement Fund	1,750,655	1,750,655	2,255,697	505,042	28.85%
4958 Loan-Principal	335,852	335,852	353,035	17,183	5.12%

2015 Service Bundle Budget
Corporate Support & Governance

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4959 Loan-Interest	106,929	106,929	89,746	(17,183)	-16.07%
5005 Recovery of Labour Cost		(4,746)	(5,177)	(5,177)	0.00
5020 DAAP Cost Recovery	(169,106)	(169,106)	(172,488)	(3,382)	2.00%
5105 Inter-Depart Labour Cos	22,878	27,205	25,827	2,949	12.89%
5109 Inter-Depart Equipment	12,780	6,675	12,780		0.00
EXP Expenses	21,246,941	24,387,364	23,173,091	1,926,150	9.07%
INT Inter-Departmental Charges					
4881 Transfer of Admin. Cost	(284,031)	(284,031)	(284,031)		0.00
4884 Share of Commissioners'	(1,659)	(1,659)	(1,659)		0.00
5151 Information Technology	(2,564,621)	(2,564,621)	(2,574,867)	(10,246)	.40%
5152 Municipal Offices	(263,763)	(263,763)	(263,763)		0.00
5153 Human Resources	(1,801,455)	(1,801,455)	(1,811,014)	(9,559)	.53%
5154 Legal Department	(653,498)	(653,498)	(654,544)	(1,046)	.16%
5155 Insurance	(733,021)	(733,021)	(733,669)	(648)	.09%
5156 Purchasing	(906,753)	(906,753)	(907,952)	(1,199)	.13%
5157 Communications	(453,135)	(453,135)	(454,627)	(1,492)	.33%
5158 Governance	(1,495,766)	(1,495,766)	(1,495,766)		0.00
5159 Corporate Overhead	(2,242,515)	(2,242,515)	(2,242,515)		0.00
5160 Customer Service Centre	(767,307)	(767,307)	(767,307)		0.00
5161 Accounting	(1,175,427)	(1,175,427)	(1,176,210)	(783)	.07%
5162 Treasury Services	(929,070)	(929,070)	(929,070)		0.00
INT Inter-Departmental Charges	(14,272,021)	(14,272,021)	(14,296,994)	(24,973)	.17%
REV Revenues					
7404 AMCTO Grant		(13,517)			0.00
7421 Federal Grant		(990)			0.00
7441 Compliance Fees			(200)	(200)	0.00
7446 Recoveries	(45,000)	(6,113)	(45,000)		0.00

2015 Service Bundle Budget
Corporate Support & Governance

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
7455 Wedding Ceremonies	(29,000)	(12,950)	(20,000)	9,000	-31.03%
7461 Tax Certificates	(75,000)	(80,925)	(75,000)		0.00
7465 Parking Permits	(133,307)	(133,307)	(133,187)	120	-.09%
7526 Tax Penalty/Interest	(833,000)	(889,691)	(850,000)	(17,000)	2.04%
7527 Finance Charges	(6,000)	(12,993)	(6,000)		0.00
7529 Provision for write off		931			0.00
7531 Bank interest	(525,000)	(348,482)	(575,000)	(50,000)	9.52%
7532 Loan Interest	(7,000)	(2,349)	(7,000)		0.00
7535 Investment Income	(1,335,500)	(1,336,000)	(1,335,500)		0.00
7536 Rent/Interest-Hydro Hol	(1,475,600)	(1,475,600)	(1,475,600)		0.00
7542 From Reserve Fund	(1,066,380)	(2,107,181)	(786,322)	280,058	-26.26%
7545 From Reserves	(75,000)	(2,544,854)	(362,500)	(287,500)	383.33%
7547 From ARF	(911,286)	(911,286)	(911,295)	(9)	0.
7556 From DC Funds	(945,140)	(945,140)	(1,001,140)	(56,000)	5.93%
7557 From Parkland Reserve	(250,000)	(250,000)	(250,000)		0.00
7562 Property Rentals/Leases	(48,750)	(48,752)	(48,750)		0.00
7565 Recovery of Operating C		(65)			0.00
7565.01 Recovery from Rogers	(29,460)	(29,460)	(29,460)		0.00
7565.02 Recovery-Region of Y	(88,626)	(100,150)	(88,626)		0.00
7566 Administration Fee	(29,100)	(18,223)	(34,100)	(5,000)	17.18%
7569 Recovery of Property Ta	(10,350)		(10,350)		0.00
7575 From Developers	(30,000)	26,178	(50,000)	(20,000)	66.67%
7578 Corporate Sponsorships	(500,000)	(1,000,000)	(500,000)		0.00
7579 Other Contributions	(50,000)		(50,000)		0.00
7595 Real Estate Recoveries	(10,000)		(10,000)		0.00
7596 Training Revenue	(7,000)	(58,575)	(7,000)		0.00
7598 Misc. Revenue	(156,009)	(157,872)	(156,009)		0.00
7598.04 Misc.Rev - Bids	(20,000)	(12,921)		20,000	-100.00%
7599 Gain/Loss on Disposal		(16,706)			0.00
7771 Misc. Revenue-Clerk's	(110)	(310)	(110)		0.00
7772 F.O.I. Revenues	(540)	(325)	(540)		0.00

2015 Service Bundle Budget
Corporate Support & Governance

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
7774 Commissioning of Docume	(6,000)	(7,056)	(6,000)		0.00
7778 Certification of Docume	(200)	(234)	(200)		0.00
8011 YRT Tickets/Passes		(133)			0.00
8011.01 YRT Tickets/Passes -		55			0.00
8012 YRT Commission	(480)	(3,939)	(480)		0.00
8012.01 YRT Commission - Mag		(218)			0.00
8242 Adults' Programs		(1,227)			0.00
REV Revenues	(8,698,838)	(12,500,381)	(8,825,369)	(126,531)	1.45%
NET EXPENDITURE	(1,723,918)	(2,385,038)	50,728	1,774,646	-102.94%

2015 Service Bundle Budget
Public Library Services

	2014		2015	Increase/(Decrease)	
	Budget	Actual	Budget	$	%
EXP Expenses					
4011 Management Salaries	500,872	506,763	520,962	20,090	4.01%
4021 Regular Salaries & Wage	342,035	346,335	415,262	73,227	21.41%
4023 Union full-time salarie	311,490	392,137	315,298	3,808	1.22%
4031 Casual/Seasonal Wage	5,815	10,276	6,344	529	9.10%
4035 Regular Part-Time Wage	667,990	634,878	629,058	(38,932)	-5.83%
4081 Payroll Allocations		(720)			0.00
4103 C.P.P.	65,245	64,321	67,205	1,960	3.00%
4104 E.I.	34,434	36,519	37,245	2,811	8.16%
4105 O.M.E.R.S.	167,157	169,581	169,031	1,874	1.12%
4106 WSIB	6,216	6,293	6,311	95	1.53%
4109 Direct Payroll Benefits	406,971	441,586	405,473	(1,498)	-.37%
4131 Life Insurance	2,848	2,119	3,073	225	7.90%
4132 L.T.D.	16,610	723	761	(15,849)	-95.42%
4133 A.D. & D.	1,266	(466)	1,341	75	5.92%
4141 Employer Health Tax	35,705	36,208	36,570	865	2.42%
4142 Major Medical/Vision	59,913	57,628	63,465	3,552	5.93%
4143 Dental Plan	17,577	18,909	20,471	2,894	16.46%
4198 Payroll Burden		(3,789)			0.00
4199 Allocation of Benefits	(406,971)	(433,800)	(405,473)	1,498	-.37%
4202 Books	161,400	166,653	161,400		0.00
4203 Reference/Training Mate	19,850	16,505	19,550	(300)	-1.51%
4204 Magazines & Newspapers	13,195	11,529	13,000	(195)	-1.48%
4205 Electronic Subscription	70,527	72,839	86,812	16,285	23.09%
4205.01 CD Roms		279			0.00
4206 Talking Books	9,000	10,344	8,800	(200)	-2.22%
4207 Compact Sound Discs/Aud	1,800	490	1,800		0.00
4208 VHS/DVD Videos	13,200	11,990	13,200		0.00
4208.01 Console Games	4,500	1,767	4,200	(300)	-6.67%
4209 Book Binding & Processi	27,250	21,763	27,925	675	2.48%
4216 Stationery & Office Sup	2,600	1,321	2,600		0.00

2015 Service Bundle Budget
Public Library Services

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
4217 Photocopier Lease & Sup	4,500	2,103	4,500		0.00
4229 Janitorial Supplies	4,000	3,882	4,400	400	10.00%
4234 Health & Safety	2,400	1,670	2,400		0.00
4236 Program & Project Costs	34,700	28,912	22,698	(12,002)	-34.59%
4251 Coffee Supplies	900	1,020	900		0.00
4252 Circulation & Processin	14,800	14,350	14,800		0.00
4269 Misc.	5,955	5,067	5,955		0.00
4273 Building Repairs & Main	26,400	26,484	16,400	(10,000)	-37.88%
4278 Equipment Repairs & Mai	71,968	59,773	71,968		0.00
4299 Capital Acquisitions	4,400	1,004	4,156	(244)	-5.55%
4302 Telephone	8,270	8,721	8,615	345	4.17%
4311 Hydro	59,000	71,629	69,525	10,525	17.84%
4321 Heat	7,500	8,883	9,000	1,500	20.00%
4331 Water	3,500	3,233	3,650	150	4.29%
4402 Audit & Legal Fees	4,000	2,595	4,000		0.00
4403 Janitorial Contract	36,000	33,818	37,900	1,900	5.28%
4404 Consulting Services	14,400		14,400		0.00
4411 Postage, Freight & Mach	6,225	5,403	6,525	300	4.82%
4418 Advertising	17,700	19,989	17,700		0.00
4425 Education/Corp.Tuition	11,400	14,625	11,400		0.00
4471 Mileage/Parking/Tolls	6,100	4,361	6,100		0.00
4472 Memberships & Subscript	9,100	9,980	9,505	405	4.45%
4478 Conferences & Seminar F	12,000	11,523	12,000		0.00
4923 Transfer to Reserves		229			0.00
4924 Transfer to LTD Reserve	23,002	39,450	39,210	16,208	70.46%
4936 Asset Replacement Fund	223,550	223,550	223,550		0.00
5105 Inter-Depart Labour Cos	6,180	10,533	5,600	(580)	-9.39%
5109 Inter-Depart Equipment		325			0.00
EXP Expenses	3,176,445	3,214,092	3,258,541	82,096	2.58%

2015 Service Bundle Budget
Public Library Services

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
INT Inter-Departmental Charges					
5151 Information Technology	115,573	115,573	115,573		0.00
5154 Legal Department	26,140	26,140	26,140		0.00
5155 Insurance	42,023	42,023	42,023		0.00
5156 Purchasing	36,368	36,368	36,368		0.00
5157 Communications	25,649	25,649	25,649		0.00
5159 Corporate Overhead	101,064	101,064	101,064		0.00
5161 Accounting	93,876	93,876	93,876		0.00
5162 Treasury Services	51,480	51,480	51,480		0.00
INT Inter-Departmental Charges	492,173	492,173	492,173		0.00
REV Revenues					
7415 Provincial Grant	(68,401)	(69,841)	(64,401)	4,000	-5.85%
7419 Other Grant	(3,700)		(5,200)	(1,500)	40.54%
7421 Federal Grant		(2,508)			0.00
7474 Coffee Supplies Recover	(900)	(962)	(900)		0.00
7475 Program Fees	(39,100)	(26,582)	(29,306)	9,794	-25.05%
7476 Photocopier Receipts	(5,400)	(6,945)	(6,500)	(1,100)	20.37%
7478 Room Rental Fees	(27,000)	(33,081)	(31,500)	(4,500)	16.67%
7528 Fines	(44,330)	(32,441)	(43,000)	1,330	-3.00%
7545 From Reserves		(47,527)	(18,720)	(18,720)	0.00
7556 From DC Funds	(125,000)	(125,000)	(125,000)		0.00
7579 Other Contributions	(3,000)	(1,138)	(3,000)		0.00
7592 Non-Resident Fees	(500)	(330)	(500)		0.00
7598 Misc. Revenue	(10,300)	(18,773)	(14,700)	(4,400)	42.72%
8012 YRT Commission		(151)			0.00
REV Revenues	(327,631)	(365,278)	(342,727)	(15,096)	4.61%
NET EXPENDITURE	3,340,987	3,340,987	3,407,987	67,000	2.01%

2015 Service Bundle Budget
Taxation Revenue

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
EXP Expenses					
INT Inter-Departmental Charges					
REV Revenues					
7006 Residential Taxation	(40,685,615)	(40,686,507)	(43,093,405)	(2,407,790)	5.92%
7009 Residential Shared PIL	(897)			897	-100.00%
7011 Multi-Residential Taxat	(821,911)	(838,077)	(827,086)	(5,175)	.63%
7021 Commercial-Occupied Tax	(4,202,818)	(4,186,652)	(4,087,675)	115,143	-2.74%
7022 Commercial-Vacant Unit/	(37,168)	(37,168)	(32,565)	4,603	-12.38%
7023 Commercial-Vacant Land	(79,738)	(79,737)	(63,157)	16,581	-20.79%
7024 Commercial-New Construc	(5,565)	(5,565)	(289,682)	(284,117)	5105.43
7025 Comm-ShopExcLand(NC)			(8,323)	(8,323)	0.00
7027 Commercial-Office Build	(68,563)	(68,563)	(70,402)	(1,839)	2.68%
7029 Comm-Off.Bldg(NewConst)	(13,193)	(13,193)	(5,604)	7,589	-57.52%
7031 Commercial-Shopping Cen	(2,844,238)	(2,844,238)	(2,886,526)	(42,288)	1.49%
7032 Commercial-Shopping Vac	(8,367)	(8,367)		8,367	-100.00%
7033 Commercial-New Constr			(13,286)	(13,286)	0.00
7034 Comm-ExcLand(NewConst)			(17,485)	(17,485)	0.00
7035 Excess Land			(19,707)	(19,707)	0.00
7041 Industrial-Occupied	(1,114,686)	(1,114,686)	(1,052,106)	62,580	-5.61%
7042 Industrial-Vacant Unit/	(17,701)	(17,701)		17,701	-100.00%
7043 Industrial-Vacant Land	(88,286)	(88,286)	(99,468)	(11,182)	12.67%
7044 Ind.Excess Ld Shared PI	(892)	(892)	(891)	1	-.11%
7046 Industrial-Large	(427,881)	(427,881)	(380,077)	47,804	-11.17%
7047 Industrial-Large Vacant	(6,481)	(6,481)	(6,563)	(82)	1.27%
7048 Industrial-Shared PIL	(12,322)	(12,322)	(12,874)	(552)	4.48%
7049 Indust New Const.			(39,277)	(39,277)	0.00
7061 Pipelines	(49,542)	(49,542)	(50,542)	(1,000)	2.02%
7071 Farmlands	(4,356)	(4,356)	(3,595)	761	-17.47%
7091 Railway R-O-W	(9,996)	(10,042)	(9,996)		0.00

2015 Service Bundle Budget
Taxation Revenue

	2014 Budget	2014 Actual	2015 Budget	Increase/(Decrease) $	Increase/(Decrease) %
7092 Utility Transmission	(102,489)	(123,687)	(102,489)		0.00
7093 Commercial-Shared PIL	(13,979)	(13,979)	(12,607)	1,372	-9.81%
7106 Supplementary Taxes-Res	(391,100)	(752,166)	(850,987)	(459,887)	117.59%
7211 PILT-Canada Post	(42,000)	(54,405)	(42,000)		0.00
7212 PILT-Public Works	(286,000)	(256,839)	(286,000)		0.00
7221 PILT-Management Board-C	(130,000)	(124,524)	(130,000)		0.00
7223 PILT-Toronto Area Trans	(40,000)	(45,205)	(40,000)		0.00
7224 PILT-Transportation Min	(1,000)		(1,000)		0.00
7225 PILT-Southlake Regional	(15,000)	(15,377)	(15,000)		0.00
7233 PILT-L.C.B.O.	(6,000)	(6,521)	(6,000)		0.00
7241 PILT-Newmarket Hydro	(74,000)	(56,599)	(74,000)		0.00
7251 PILT-Region of York	(87,000)	(90,808)	(87,000)		0.00
REV Revenues	(51,688,784)	(52,040,365)	(54,717,375)	(3,028,591)	5.86%
NET EXPENDITURE	(51,688,784)	(52,040,365)	(54,717,375)	(3,028,591)	5.86%

LONG TERM DEBT

LONG - TERM DEBT

YEAR	BALANCE JANUARY 1 $	DEBT CHARGES PRINCIPAL $	INTEREST $	BALANCE DECEMBER 31 $
2015	42,618,901	2,801,071	2,237,171	39,817,830
2016	39,817,830	2,936,627	2,115,861	36,881,203
2017	36,881,203	3,079,140	1,988,023	33,802,063
2018	33,802,063	3,228,829	1,853,448	30,573,234
2019	30,573,234	3,294,084	1,401,681	27,279,150
2020	27,279,150	3,022,869	945,401	24,256,281
2021 onwards	24,256,281	24,256,281	4,507,440	-
TOTAL	-	**42,618,901**	**15,049,025**	-

(Note: includes Water & Wastewater debt charges)

2015 DEBT CHARGES

DEBT	BALANCE January 1, 2015 $	2015 DEBT CHARGES Principal $	 Interest $	BALANCE December 31, 2015 $
DESCRIPTION				
Youth Centre/Parking Lot	1,816,764	139,096	102,029	1,677,668
Market Square	576,265	44,120	32,363	532,145
Walkers/Stickwood Property	7,840,773	600,307	440,337	7,240,466
Toth Woodlot	436,770	34,218	22,470	402,552
N/W Quadrant Woodlot	1,161,794	91,019	59,769	1,070,775
Harry Walker Parkway Extension	921,164	72,167	47,390	848,997
Main Street Streetscaping	250,657	19,637	12,895	231,020
Magna Centre Phase I	7,519,704	589,123	386,858	6,930,581
Magna Centre Phase II	10,222,064	649,206	478,533	9,572,858
New Operations Centre	10,124,631	474,887	620,000	9,649,744
FCM Loan - New Operations Centre	1,748,315	87,291	34,527	1,661,024
TOTAL DEBT	**42,618,901**	**2,801,071**	**2,237,171**	**39,817,830**

CAPITAL AND RESERVE FUNDS

2015 CAPITAL BUDGET - NEW & CARRYOVERS

SUMMARY

CATEGORY	EXPENDITURES	FINANCING					
	Total Cost ($)	Asset Replace. Fund	Develop. Charges	Reserves & Reserve Funds	Gas Tax	Operating Fund	Other
Growth Related	8,144,413	109,150	7,335,263	475,000	-	-	225,000
Replacement of Existing Assets	40,029,312	22,248,243	3,066	8,381,842	4,382,513	-	5,013,648
Other	9,291,756	-	15,000	6,864,217	-	204,000	2,208,539
TOTAL	**$ 57,465,481**	**$ 22,357,393**	**$ 7,353,329**	**$15,721,059**	**$ 4,382,513**	**$ 204,000**	**$ 7,447,187**

2015 CAPITAL BUDGET

SUMMARY

COMMISSION/BUSINESS SECTOR	EXPENDITURES	FINANCING					
	Total Cost ($)	Asset Replace. Fund	Develop. Charges	Reserves & Reserve Funds	Gas Tax	Operating Fund	Other
General Government	1,571,700	-	250,000	564,000	-	-	757,700
Corporate Services	1,240,525	940,525	-	300,000	-	-	-
Community Services	56,000	28,000	-	28,000	-	-	-
Development & Infrastructure Services	25,065,050	8,235,678	6,005,150	8,042,300	2,393,872	204,000	184,050
Sub-Total	**27,933,275**	**9,204,203**	**6,255,150**	**8,934,300**	**2,393,872**	**204,000**	**941,750**
Library Services	206,200	206,200	-	-	-	-	-
Central York Fire Services	1,194,000	1,194,000	-	-		-	-
TOTAL	**$ 29,333,475**	**$ 10,604,403**	**$ 6,255,150**	**$ 8,934,300**	**$ 2,393,872**	**$ 204,000**	**$ 941,750**

2015 CAPITAL BUDGET

GENERAL GOVERNMENT

Project Description	G/L Account No.	EXPENDITURES	FINANCING						
		Total Cost	Asset Replace. Fund	Develop. Charges	Reserves & Reserve Funds	Gas Tax	Operating Fund	Other	Remarks
HR - Laptops	1015007	7,000			7,000				Fund 410908
HR - Tablets	1015008	12,000			12,000				Fund 410908
Urban Corridor Land Purchase - Breathing Space	1015099	440,000						440,000	Donation
Urban Corridor Land Purchase - Future Trail	1015100	245,000			245,000				Fund 457815
Urban Corridor Land Purchase - Road Allowance	1015101	250,000		250,000					
Urban Corridor Breathing Space-Design&Construction	1015113	300,000			300,000				Fund 457815
Asset Management Program	1015115	317,700						317,700	OCIF Grant
TOTAL - GENERAL GOVERNMENT		**$1,571,700**		**$250,000**	**$564,000**			**$757,700**	

2015 CAPITAL BUDGET

CORPORATE SERVICES

Project Description	G/L Account No.	EXPENDITURES Total Cost	FINANCING Asset Replace. Fund	Develop. Charges	Reserves & Reserve Funds	Gas Tax	Operating Fund	Other	Remarks
Information Systems									
Software Licences	1315009	85,326	85,326						
Budget Module	1315010	50,000			50,000				Reserve 325310
Replace/Upgrade Cityview	1315011	200,000			200,000				Reserve 324116
Replace/Upgrade ERP systems	1315012	200,000	200,000						
Replace/Upgrade Parking Ticket Systems	1315013	100,000	100,000						
Server Room Equipment Replacement/Upgrades	1315014	127,989	127,989						
Update Desktop and Peripheral Equipment	1315015	142,210	142,210						
Wireless Network Access	1315016	50,000			50,000				Fund 410908
Sub -Total IT		**955,525**	**655,525**		**300,000**				
Legislative Services									
Replace Truck - Bylaws	1515017	255,000	255,000						
Sub Total - Clerk's		**255,000**	**255,000**						
PROCUREMENT SERVICES									
Procurement - Folder/Inserter	1015018	30,000	30,000						
SUB TOTAL - FINANCE		**30,000**	**30,000**						
TOTAL - CORPORATE SERVICES		**$1,240,525**	**$940,525**		**$300,000**				

2015 CAPITAL BUDGET

COMMUNITY SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING						
		Total Cost	Asset Replace. Fund	Develop. Charges	Reserves & Reserve Funds	Gas Tax	Operating Fund	Other	Remarks
Recreation & Culture Services									
Theater Equipment Replacement	7115089	28,000	28,000						
Theatre Projection Screen	7115096	20,000			20,000				Fund 457352
Theatre Portable Stage	5315095	8,000			8,000				Fund 457352
TOTAL - COMMUNITY SERVICES		**$56,000**	**$28,000**		**$28,000**				

2015 CAPITAL BUDGET

DEVELOPMENT & INFRASTRUCTURE SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING						
		Total Cost	Asset Replace. Fund	Dev. Charges	Reserves / Reserve Funds	Gas Tax	Operating Fund	Other	Remarks
Planning & Building									
395 Mulock Roof Refurbishment	1615019	220,000	220,000						
Heat Pump Replacement Program - 395 Mulock	1615020	50,000	50,000						
395 Mulock Maintenance	1615021	200,000	200,000						
Urban Centre Zoning Bylaw	6815022	200,000		180,000	20,000				Fund 468000
Urban Forest Cover Study	6815023	55,000		49,500	5,500				Fund 410908
Roads, Bridges and Sidewalks									
Leslie Sidewalk- Mulock to South Town Limit	3315027	280,000		280,000					
Leslie Street- Mulock to Gorham	3315028	240,000		240,000					
Main Street Sidewalk- South of Green Lane	3315029	40,800		40,800					
Pedestrian Bridge - College Manor	3215030	TBD							
Capital Labour Cost Allocation	3215032	990,000	990,000						
Davis Drive/Yonge Street - Consultant	3215034	370,000		370,000					
Engineering for Future Projects	3215035	1,000,000	1,000,000						
Roads Infrastructure Projects	3215039	5,650,000	3,256,128			2,393,872			

DEVELOPMENT & INFRASTRUCTURE SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING						
		Total Cost	Asset Replace. Fund	Dev. Charges	Reserves / Reserve Funds	Gas Tax	Operating Fund	Other	Remarks
Viva Next Yonge Street- Infrastructure Improvements	3215041	1,165,000		1,165,000					
Signalization - HWP & Ringwell	3215044	325,000		325,000					
Trail Bridge Expansion Joint Improvements	3215060	30,000	30,000						
Additional Sidewalk Tractor	3315061	127,000		114,300	12,700				Fund 410908
Snow Storage Facility- Design & Identification	3215071	100,000		100,000					
Fairgrounds Development - Pathways	3315077	182,000	82,000	100,000					
New Vehicle (Roads Operator)	3215082	50,000		50,000					
Davis Drive Streetscaping	3215114	250,000		250,000					
Water & Wastewater									
Drainage Improvements - (Near Sacred Heart)	4015025	200,000	200,000						
Flood Study - Ontario, Wayne, Warratah St.	4015026	40,000					40,000		
Fire Hydrant Upgrade Program - Water	4415049	50,000	50,000						
Purchase New Vehicle - W/WW	4215068	37,000			37,000				Fund 410908
Upgrade Water Fill Station - Water	4415072	30,000	30,000						
Install Water Line in Bay Area	4415079	9,100			9,100				Fund 410908
Vehicle Laptops and Data Loading - W/WW	4415083	30,000			30,000				Fund 410908
Water Meter Replacement Program	4415084	6,700,000			6,700,000				Reserve fund loan

DEVELOPMENT & INFRASTRUCTURE SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING						
		Total Cost	Asset Replace. Fund	Dev. Charges	Reserves / Reserve Funds	Gas Tax	Operating Fund	Other	Remarks
Parks and Trails									
Armour Wall - TTT Davis Drive Trail Underpass	5215031	187,000			187,000				Fund 462100
Glen Cedar Park Design	5215037	10,000	10,000						
Artificial Turf Sports Field	5215042	1,000,000		900,000	100,000				Fund 410908
TTT Tannery Link Connections	5215045	594,050	320,000		90,000			184,050	Fund 462100 & Region
Emergency Signage- Parks and Trails	5215048	18,500			18,500				Fund 410908
Replace Drinking Fountains - RJT Pool	5215054	7,100	7,100						
Retaining Wall Replacement	5215055	50,000	50,000						
Rogers Park Cherrywood Stairs	5215056	50,000	50,000						
Equipment Replacement - All Areas	5215002	1,363,200	1,363,200						
Lions Park Tennis Courts	5215066	125,000			125,000				Fund 410908
Barrington Place Stones	5215073	3,500			3,500				Fund 410908
Forestry Bucket Truck	5215078	138,000		124,200	13,800				Fund 410908
Keffer Parkette Swing Set	5215080	12,000			12,000				Fund 410908
Hayer Lifts - Portable	5215085	9,000			9,000				Fund 410908
Community Splash Pad	5215105	1,500,000		1,350,000	150,000				Fund 410908

DEVELOPMENT & INFRASTRUCTURE SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING						
		Total Cost	Asset Replace. Fund	Dev. Charges	Reserves / Reserve Funds	Gas Tax	Operating Fund	Other	Remarks
Facilities									
AV Equipment - Old Town Hall	5315043	200,000			200,000				Fund 410908
Accessibility Ramps NRWC	5315046	18,500			18,500				Fund 410908
Building Condition Assessments (outdoor washrooms)	5315047	14,000			14,000				Fund 410908
Magna Bollards	5315050	15,000			15,000				Fund 410908
Relining all 4 DHW Tanks - Magna Centre	5315052	25,500	25,500						
Relining of DHW Tank -RJT	5315053	10,600	10,600						
Roof Maintenance & Repair Work	5315057	79,000	79,000						
Secure Lot at Operations	5315058	19,500			19,500				Fund 410908
Security Post	5315059	6,500			6,500				Fund 410908
Complex Arena 1 Seat Replacement	5315062	50,000	50,000						
Magna Furniture	5315067	71,500	7,150	64,350					
Replace Dividing Walls - Seniors Centre	5315069	20,000	20,000						
Replace Joe P. Park Outdoor Washroom	5315070	75,000	75,000						
Central Irrigation Controller	5315075	55,000		49,500	5,500				Fund 410908
Construction of New Offices - Operation Centre	5315076	150,000					150,000		
Magna Centre Gym - Bleachers	5315081	18,000			18,000				Fund 410908
New Accessible Stalls in the Main Washroom - Seniors	5315086	17,000			17,000				Fund 410908
Purchase Water Wheelchairs	5315087	12,000			12,000				Fund 410908
Sliding Doors - Magna	5315088	8,500			8,500				Fund 410908
AV Equipment - Community Centre	5315090	6,500			6,500				Fund 410908

DEVELOPMENT & INFRASTRUCTURE SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING						
		Total Cost	Asset Replace. Fund	Dev. Charges	Reserves / Reserve Funds	Gas Tax	Operating Fund	Other	Remarks
Camp Central Upgrade - Youth Centre	5315091	6,700			6,700				Fund 410908
Facilities Master Plan	5315092	125,000		112,500	12,500				Fund 410908
Install Awning at New Entrances	5315093	18,000			18,000				Fund 410908
Omnivex System - Community Centre	5315094	10,000			10,000				Fund 410908
Purchase Regular Wheelchairs	5315097	12,000			12,000				Fund 410908
Rock Climbing Wall - Youth Centre	5315098	15,000			15,000				Fund 410908
Other									
Outdoor Lights in the Compound Area	3915051	14,000			14,000				Fund 410908
Botany Hill Court Walkway Lights	3915074	14,000					14,000		
Downtown Parking Task Force Studies	4715024	50,000		45,000	5,000				Fund 422710
Comprehensive Prkg Review	4715033	50,000		45,000	5,000				Fund 422717
Parking Task Force - Studies	4715038	50,000		50,000					
Traffic Management Software Upgrades	4715040	15,000			15,000				Fund 410908
Haskett Parking Lot Improvements	4715064	110,000	60,000		50,000				Fund 410909
IT Technology Integration - All Public Works	4715065	15,000			15,000				Fund 410910
TOTAL - DEVELOPMENT & INFRASTRUCTURE SERVICES		**25,065,050**	**8,235,678**	**6,005,150**	**8,042,300**	**2,393,872**	**204,000**	**184,050**	

2015 CAPITAL BUDGET

LIBRARY SERVICES

Project Description	G/L Account No.	EXPENDITURES Total Cost	ARF Fund	Develop. Charges	Reserves & Reserve Funds	Gas Tax	Operating Fund	Other	Remarks
Replace Computer Hardware/Software	9115005	176,700	176,700						
Replace Furniture and Equipment	9115006	29,500	29,500						
TOTAL - LIBRARY		**$ 206,200**	**206,200**	**-**	**-**	**-**	**-**	**-**	

2015 CAPITAL BUDGET

FIRE SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING					
		Total Cost	Asset Replace. Fund	Develop. Charges	Reserves & Reserve Funds	Operating Fund	Other	Remarks

Central York Fire Services

Project Description	G/L Account No.	Total Cost	Asset Replace. Fund	Develop. Charges	Reserves & Reserve Funds	Operating Fund	Other	Remarks
Replacement of a 1996 Telesquirt	2115001	900,000	900,000					
Replacement of Bunker Gear	2115002	44,000	44,000					
Replacement of Equipment	2115003	50,000	50,000					
Replacement of Four Light Vehicles	2115004	200,000	200,000					
TOTAL - CENTRAL YORK FIRE SERVICES		**$ 1,194,000**	**$ 1,194,000**		**$ -**	**$ -**		

CAPITAL BUDGET CARRY-OVERS TO 2015

SUMMARY

Commission/Business Sector	EXPENDITURES	FINANCING							
	Total Cost ($)	Asset Replace. Fund	Develop. Charges	Gas Tax	Reserves	Reserve Fund	Unexpended Financing	Other	Remarks
General Government	3,210,321	-	-		-	2,108,521	-	1,101,800	
Corporate Services	1,579,001	1,279,353	-		295,903	-	-	3,745	
Community Services	396,374	21,142	-		31,048	69,405	138,000	136,779	
Development & Infrastructure	20,824,819	8,773,352	880,831	1,988,641	459,168	3,822,714	-	4,900,113	
Library Services	1,052,784	610,436	217,348			-	-	225,000	
Central York Fire Services	1,068,707	1,068,707	-			-	-	-	
TOTAL CARRY-OVERS	**$ 28,132,006**	**$11,752,990**	**$1,098,179**	**$1,988,641**	**$786,119**	**$6,000,640**	**$138,000**	**$6,367,437**	

CAPITAL BUDGET CARRY-OVERS TO 2015

GENERAL GOVERNMENT

Project Description	G/L Account No.	EXPENDITURES	FINANCING						
		Total Cost	Asset Replace. Fund	Develop. Charges	Reserves	Reserve Fund	Unexpended Financing	Other	Remarks
Wetland Expropriation	1006817	25,386				25,386			Fund 410971
Partners for Climate Phase 2	1009001	46,700				6,700		40,000	Grant /Fund 490949
Property Acquired along Holland River	1009116	3,058,235				1,996,435		1,061,800	Grant
Town Partnerships& Initiatives	1011013	80,000				80,000			Fund 490949
TOTAL - General Government		**$ 3,210,321**		**$ -**		**$ 2,108,521**		**$ 1,101,800**	

CAPITAL BUDGET CARRY-OVERS TO 2015

CORPORATE SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING						
		Total Cost	Asset Replace. Fund	Develop. Charges	Reserves	Reserve Fund	Unexpended Financing	Other	Remarks
INFORMATION TECHNOLOGY									
Asset Management Sofware	1308001	99,952	99,952						
Upgrade/Replace Vailtech	1308836	41,391	41,391						
Enterprise Project Portf. Mgmt	1308838	7,192			7,192				Reserve 341010
Website Enhancements	1309007	161	161						
York Region Fiber Partnership	1309009	3,745						3,745	Future savings
Upgrade UPS	1310007	11,693			11,693				Reserve 341010
Upgrade/Replace GIS	1310009	49,283	49,283						
Software Licenses	1311003	10,164	10,164						
Replace/Upgrade ERP Systems	1311004	13,717	13,717						
Upgrade CItyView V9	1311005	75,000			75,000				Reserve 324116
Cell Phone Repeater Equip.	1311006	68,000			68,000				Reserve 341010
Storage Solution	1311007	31,447	31,447						
Network Access Control Solution	1311008	13,466	13,466						
Desktop & Peripheral Equipment	1312001	3,842	3,842						
Software Licenses	1312003	25,644	25,644						
Replace/Upgrade ERP Systems	1312004	90,011	90,011						
Upgrade Desktop and Peripheral Equipment	1313003	50,356	50,356						
Server Room Equipment Replacement/Upgrades	1313004	79,315	79,315						
Software Licences	1313005	78,136	78,136						
Replace/Upgrade ERP System	1313006	152,252	152,252						
Wireless Network Access	1313007	2,601			2,601				Reserve 341010
Upgrade Desktop and Peripheral Equipment	1314001	136,086	136,086						
Server Room Equipment Replacement/Upgrades	1314002	122,478	122,478						

CAPITAL BUDGET CARRY-OVERS TO 2015

CORPORATE SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING						
		Total Cost	Asset Replace. Fund	Develop. Charges	Reserves	Reserve Fund	Unexpended Financing	Other	Remarks
Software Licences	1314003	81,652	81,652						
Replace / Upgrade ERP Systems	1314004	200,000	200,000						
PCI Training and Compliance	1314006	30,000			30,000				Reserve 325310
Mobile Mapping Application	1314007	57,000			57,000				Reserve 325310
Records Management Project	1506830	8,373			8,373				Reserve 341010
SUB TOTAL - IT		**1,542,957**	**1,279,353**	**-**	**259,859**	**-**	**-**	**3,745**	

Legislative Services

Project Description	G/L Account No.	Total Cost	Asset Replace. Fund	Develop. Charges	Reserves	Reserve Fund	Unexpended Financing	Other	Remarks
Storage Shelving Units	1514008	11,544			11,544				Fund 410908
New Vehicle	1514009	24,500			24,500				Fund 410908
SUB TOTAL - Legislative Services		**36,044**			**36,044**				

TOTAL - CORPORATE SERVICES	**$ 1,579,001**	**$1,279,353**		**$ 295,903**		**$ -**	**$ 3,745**	

CAPITAL BUDGET CARRY-OVERS TO 2015

COMMUNITY SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING						
		Total Cost	Asset Replace. Fund	Develop. Charges	Reserves	Reserve Fund	Unexpended Financing	Other	Remarks
RECREATION AND CULTURE SERVICES									
Purchase Public Art	5712058	74,779					38,000	36,779	Developers
Theatre Sign	7109089	10,000				10,000			Fund 457352
Theatre Equipment	7111061	21,142	21,142						
Theatre Sign & Equipment	7112038	18,942				18,942			Fund 457352
Town Entry Signs/Features	5714010	100,000					100,000		
Legacy Public Art Installation	5714011	100,000						100,000	Dev. contribution
Community Gardens	5707977	6,048			6,048				Reserve 324414
Recreation Master Plan	5713009	40,463				40,463			Fund 410908
SUB TOTAL - RECREATION & CULTURE SERVICES		**371,374**	**21,142**		**6,048**	**69,405**	**138,000**	**136,779**	
Economic Development Office									
Intelligent Communities Master Plan Study	1013010	25,000			25,000				Fund 490949
SUB TOTAL - EDO		**25,000**			**25,000**				
TOTAL - COMMUNITY SERVICES		**$ 396,374**	**$ 21,142**		**$ 31,048**	**$ 69,405**	**$ 138,000**	**$136,779**	

CAPITAL BUDGET CARRY-OVERS TO 2015

DEVELOPMENT & INFRASTRUCTURE SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING							
		Total Cost	Asset Replace. Fund	Dev. Charges	Gas Tax	Reserves	Reserve Fund	Unexpended Financing	Other	Remarks
Planning & Building										
Secondary Plan Study	6812009	34,877					34,877			Fund 490949
Corridor Streetscape Master Plan	6813015	100,000					100,000			Fund 490949
Municipal Energy Plan	6814065	92,353					92,353			Fund 410901
Roof Replacement-395 Mulock	1612008	65,186	65,186							
Roads, Bridges & Sidewalks										
Davis Drive (VivaNext)	3210025	80,272	80,272							
Surface Course Asphalt	3211020	94,538	94,538							
Bridge Repairs	3211024	178,776	178,776							
Davis Dr.Infrastructure Improvement	3211072	250,000	250,000							
Eng. Designs for 2013 Projects	3212011	44,602	44,602							
Cedar St. Reconstr - Road	3212013	186,706	186,706							
Bridge Repairs	3212014	242,332	242,332							
Fleet Maint. Software	3212024	16,084				16,084				Reserve 325310
Davis Drive Streetscaping	3212055	246,845					246,845			Fund 410903
Class EA for Lundy's Lane	3213012	100,000		40,000			60,000			Fund 410901
2013 Road Rehab. Program	3213028	295,000	295,000							
Comfort Lane Walkway Bridge	3213032	60,941	60,941							

CAPITAL BUDGET CARRY-OVERS TO 2015

DEVELOPMENT & INFRASTRUCTURE SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING							
		Total Cost	Asset Replace. Fund	Dev. Charges	Gas Tax	Reserves	Reserve Fund	Unexpended Financing	Other	Remarks
Victoria St. Reconstruction	3213067	20,000	20,000							
Kathryn & Edward Road Reconstruction	3213068	28,000	28,000							
2013 Pavement Management	3213069	100,000	100,000							
Viva Next Davis Dr.-Infrastructure Improvements&Consultant	3214014	2,050,569	2,034,000	16,569						
Srigley St. Reconstruction	3214063	1,988,641			1,988,641					
Second St. Reconstruction	3214064	200,000	200,000							
Kingston Rd./Harrison Dr.	3214065	416,218	416,218							
Sidewalk Reconstruction Program	3310029	50,000	50,000							
Pedestrian Crossing-Water Street	3311015	124,140					124,140			Fund 490949
171 Main St.-Pedestrian Link	3313029	450,000	450,000							
Interim Sidewalk-Main St.	3313049	109,044				109,044				Reserve 341010
Sidewalk- Yonge.TTT to Savage	3313050	83,944				83,944				Reserve 341010
Sidewalk Repair Program	3314033	141,273	141,273							

CAPITAL BUDGET CARRY-OVERS TO 2015

DEVELOPMENT & INFRASTRUCTURE SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING							
		Total Cost	Asset Replace. Fund	Dev. Charges	Gas Tax	Reserves	Reserve Fund	Unexpended Financing	Other	Remarks
Water & Wastewater										
SWMP Management Master Plan	4013011	96,935					96,935			Fund 442183
SWMF-Dorchester Pond	4013030	400,000					400,000			Fund 442183
Srigley St. Storm Sewer	4014017	648,900	648,900							
Fairy Lake Dam	4014018	25,000	21,500				3,500			Fund 457892
Market Square Feature	4107152	28,901				28,901				Reserve 341010
SWM & Quality Facility-Eng.	4108259	27,009					27,009			Fund 442183
Sanitary Trunk Sewer Improvements	4208102	392,254		392,254						
Sanitary Collection Master Plan	4213013	70,788	70,788							
Bayview Ave. Pumping Station	4313017	205,380		205,380						
Davis Dr.Watermain/Sewer Replacement	4411021	368,655	368,655							
Water Distribution Master Plan	4413014	71,398	71,398							
Watermain-Wilstead & Yonge	4413026	998,647	998,647							
I / I Region Program	4413033	150,000	150,000							
Purchase Lateral Camera System	4414029	8,232	8,232							
Water Truck Replacement	4414030	19,147	19,147							
Community Centre Lands	4708289	719,367					719,367			Fund 410973
SWM Pond Maintenance Program	4710044	34,002	34,002							

CAPITAL BUDGET CARRY-OVERS TO 2015

DEVELOPMENT & INFRASTRUCTURE SERVICES

Project Description	G/L Account No.	EXPENDITURES Total Cost	FINANCING Asset Replace. Fund	Dev. Charges	Gas Tax	Reserves	Reserve Fund	Unexpended Financing	Other	Remarks
Fountain Replacement	4710105	10,939	10,939							
Provision for Traffic Study	4711071	20,000					20,000			Fund 468000
LSRCA Fairy Lake Dam Assess	4712010	10,000	10,000							
SWM Facility Maintenance	4712012	82,665	82,665							
Parks										
Bicycle Route Signage	5210110	13,437	13,437							
Market Square Founder Stones	5211028	15,000	15,000							
New Park Signage	5211036	12,000					12,000			Fund 457815
Outdoor Washroom Roofs	5211058	17,036	17,036							
Outdoor Washroom Accessiblity	5211060	30,000	30,000							
Trail-West of Fairy Lake	5213018	276,713					276,713			Fund 462100
Top Dresser	5213045	26,000	26,000							
Lights on TTT- Fairy Lake Park	5213051	35,000					35,000			Fund 462100
Pathway Safety Improvements-Lockwood	5213052	2,740					2,740			Fund 462100
Trans. Design-Trail&Bike Route	5214015	100,000		15,000			85,000			Fund 462100
Trailer Replacement	5214031	8,000	8,000							
Sweeper Replacement	5214032	240,000	240,000							
George Richardson Park North	5214036	200,000	20,000	180,000						

CAPITAL BUDGET CARRY-OVERS TO 2015

DEVELOPMENT & INFRASTRUCTURE SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING							
		Total Cost	Asset Replace. Fund	Dev. Charges	Gas Tax	Reserves	Reserve Fund	Unexpended Financing	Other	Remarks
Fairgrounds Improvement	5214037	65,000	65,000							
395 Mulock Trail Bridge	5214038	96,412	96,412							
Equipment Replacement(Parks)	5214039	80,779	80,779							
Sidewalk Clearing V-Blades	5214042	6,568	6,568							
Glen Cedar Boardwalk	5214043	75,000	75,000							
Baseball Diamond Outfield Net	5214046	63,242					63,242			Fund 410908
Trail-West of Fairy Lake	5214051	240,211							240,211	Region
Rita Ave. Trail Connection	5214052	304,399					304,399			Fund 462100
Leash Free Dog Park	5214055	67,040					17,040		50,000	Fund 490949 & Donation
Facilities										
Old Town Hall Restoration	5309063	1,136,480							1,136,480	Grant
Accessibility Upgrades	5310064	27,736	27,736							
Security/Entrance Door-RJT	5310076	12,000	12,000							
Building Automation Upgrades	5310079	12,909	12,909							
Computer Lab-SMP	5310086	22,000	22,000							
Multipurpose Room-Renovation	5311040	1,522	1,522							
Pool Deck Lighting	5311045	44,000	44,000							
Kitchen Appliances	5311056	11,688	11,688							

CAPITAL BUDGET CARRY-OVERS TO 2015

DEVELOPMENT & INFRASTRUCTURE SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING							
		Total Cost	Asset Replace. Fund	Dev. Charges	Gas Tax	Reserves	Reserve Fund	Unexpended Financing	Other	Remarks
Block Repair	5311057	26,590	26,590							
Dressing Rooms Locking	5311062	9,204	9,204							
Patio/Spectator/Lounge Seating	5311063	6,297	6,297							
Gorman Pool Reception Area	5311064	15,318	15,318							
Magna Centre Energy Reduction	5311067	27,442				27,442				Reserve 328010
Underground Duct Work-RJT	5312028	32,824	32,824							
Shower Fixtures - RJT	5312034	17,858	17,858							
Refurbish Kitchen and Bar-RJT	5312036	24,500	24,500							
Youth Centre Kitchen	5313047	7,000	7,000							
Furniture-Magna Ctr.	5314019	7,869					7,869			Fund 410908
Window Blinds-RJT	5314020	35,809					35,809			Fund 410908
Theatre Audio Equipment	5314022	42,740	42,740							
Senior Centre South East Entrance	7212029	18,753				18,753				Reserve 341010
Seniors Centre Reception Area	7212033	4,547	4,547							
Museum Security System	7311049	15,500	15,500							
Museum Maintenance	7312027	41,933	41,933							
Youth Centre-Carpet Replacement	7411050	16,334	16,334							
Youth Centre Security Upgrades	7411051	5,314	5,314							

CAPITAL BUDGET CARRY-OVERS TO 2015

DEVELOPMENT & INFRASTRUCTURE SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING							
		Total Cost	Asset Replace. Fund	Dev. Charges	Gas Tax	Reserves	Reserve Fund	Unexpended Financing	Other	Remarks
Magna Block Repair	5314023	72,079	72,079							
Plate&Frame Refrig. Plant	5314025	5,000	5,000							
Seniors Centre	5314054	24,260							24,260	
Other										
Parking Plan for Downtown	3614016	31,628		31,628						
St. Light Ground Fault Testing	3912059	175,000				175,000				Reserve 323730
TT Trail-Davis Dr.Underpass	1211069	800,765					413,315		387,450	Fund 410970 & Region grant
Parking Lot Lighting Repairs	2209033	53,229	53,229							
Seniors Back Parking Lot Plan	2210035	73,488	73,488							
Painting -- Streetlights	3914028	45,793	45,793							
Honeywell Street Lights Retrofit	3914050	3,061,712							3,061,712	Reserve Fund Loan
Sign.&Landscape-Town Entrances	4713016	250,000					250,000			Fund 442170
Fernbank House & Gardens	5708976	394,561					394,561			Fund 410905 & 490949
TOTAL INFRASTRUCTURE & DEVELOPMENT SERVICES		**$ 20,824,819**	**$ 8,773,352**	**$ 880,831**	**$ 1,988,641**	**$ 459,168**	**$ 3,822,714**	**$ -**	**$ 4,900,113**	

CAPITAL BUDGET CARRY-OVERS TO 2015

LIBRARY SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING					
		Total Cost	Asset Replace. Fund	Develop. Charges	Reserve Fund	Unexpended Financing	Other	Remarks
Replace Shelving	9108884	38,633	38,633					
Public Counters and Furniture	9108889	21,697	20,200	1,497				
Alternate Delivery Options	9109104	190,851		190,851				
Building Maintenance/Upgrades	9110115	341,101	341,101					
New Library Design	9110116	250,000		25,000			225,000	Grant
Furniture & Equipment	9112064	6,744	6,744					
Computer Hardware/Software	9114056	194,758	194,758					
Photocopier	9114057	9,000	9,000					
TOTAL - LIBRARY SERVICES		**$ 1,052,784**	**$ 610,436**	**$ 217,348**			**$225,000**	

CAPITAL BUDGET CARRY-OVERS TO 2015

CENTRAL YORK FIRE SERVICES

Project Description	G/L Account No.	EXPENDITURES	FINANCING						
		Total Cost	Asset Replace. Fund	Develop. Charges	Reserves	Reserve Fund	Unexpended Financing	Other	Remarks
Fire Truck Replacement (E432)	2113054	2,900	2,900						
Equipment Replacement	2113056	10,499	10,499						
Breathing Air Compressor Replacement	2113058	9,807	9,807						
Digital Vehicle Repeater System	2113059	30,140	30,140						
Replace Station Equipment	2112074	4,326	4,326						
Bunker Gear Replacement	2114059	17,294	17,294						
Equipment Replacement	2114061	50,000	50,000						
Subtotal - Central York Fire Services		**124,966**	**124,966**						
Newmarket Fire									
Station Repairs	2112077	82,688	82,688						ARF 487717
Station 4-2 Renovation	2111096	14,873	14,873						ARF 487717
Driveway Reconstruction (Station 4-1)	2113060	85,000	85,000						ARF 487717
Diesel Generator Replacement (Station 4-1)	2113061	80,000	80,000						ARF 487717
HVAC Replacement (Station 4-1)	2113062	80,000	80,000						ARF 487717
Station 4-1 Renovation	2113063	550,000	550,000						ARF 487717
Station 4-2 Renovation	2113064	51,180	51,180						ARF 487717
Subtotal - Newmarket Fire		**943,741**	**943,741**						
TOTAL - FIRE SERVICES		**$ 1,068,707**	**$ 1,068,707**						

2015 RESERVES AND RESERVE FUNDS BUDGET

Reserve / Reserve Fund Account	Account #	Balance Forward Jan.1/2015 $	REVENUES Bank & Investment Interest $	Contri-butions $	From General Fund $	Other $	Total Revenue $	EXPENDITURES To Capital Fund $	To General Fund $	Internal Transfers/ Other $	Total $	Closing Balance Dec. 31/2015 $
RESERVE FUNDS:												
Reserve Funds for Development-Related Revenues												
Tree Planting	432300	337,765	3,628	30,000			33,628		125,000		125,000	246,393
Perpetual Maintenance	442170	1,489,361	17,055				17,055	250,000			250,000	1,256,416
Planning Application Subd. Fees	468110	1,146,347	12,235		73,600		85,835		408,751		408,751	823,431
Reserve Funds for Cyclical Expenses												
Election	413706	(5,098)	436		80,000		80,436				-	75,338
Inauguration	413707	15,560	319		20,000		20,319				-	35,879
Discretionary Operating Reserve Funds												
NEER Support	410907	-	(906)				(906)		145,000		145,000	(145,906)
Restricted Operating Reserve Funds												
CYFS Reserve Fund	421240	851,896	10,917		55,000		65,917		12,000		12,000	905,813
LTD - Town	410227	6,673,941	88,424		800,000		888,424				-	7,562,366
LTD - Medical Benefits Plan	410228	130,533	2,025		63,000		65,025				-	195,558
LTD - Dental Benefits Plan	410229	-	969		155,000		155,969				-	155,969
LTD - Library	455107	325,399	4,313		39,210		43,523				-	368,922
Seniors Fund	457371	1,147	14				14				-	1,162
McLarty Fund	457790	2,854	36				36				-	2,890
L.A.C.A.C.-Heritage Fund	458321	17,729	222				222				-	17,951
Fire Training Costs	421230	85,194					-			85,194	85,194	0
General Capital Reserve Funds												
Capital Contingency Fund	410901	154,824	983				983	152,353			152,353	3,454
Capital Financing Fund	410908	802,493	3,938		312,776		316,714	1,287,727			1,287,727	(168,520)
Community Benefit	410909	71,611	895				895				-	72,506
Designated Capital Fund	410903	1,725,339	20,336		50,000		70,336	246,845			246,845	1,548,830
Investment Income Fund	410910	(2,368)	135		26,319		26,454				-	24,086
Streetlight Retrofit Loan	410911	(5,577,794)			200,000		200,000	3,061,712			3,061,712	(8,439,506)
Water Meter Replacement Loan	410913	-					-	6,700,000			6,700,000	(6,700,000)
Solar Panel at RJT	410912	(639,185)			23,717		23,717				-	(615,468)
2013 Solar Panel	410902	(252,703)			10,077		10,077				-	(242,626)
Loan to Capital Fund	410900	(2,244,587)	(96,508)		467,696		371,188				-	(1,873,399)

2015 RESERVES AND RESERVE FUNDS BUDGET

Reserve / Reserve Fund Account	Account #	Balance Forward Jan.1/2015 $	REVENUES: Bank & Investment Interest $	REVENUES: Contri-butions $	REVENUES: From General Fund $	REVENUES: Other $	REVENUES: Total Revenue $	EXPENDITURES: To Capital Fund $	EXPENDITURES: To General Fund $	EXPENDITURES: Internal Transfers/ Other $	EXPENDITURES: Total $	Closing Balance Dec. 31/2015 $
Designated Capital Reserve Funds												
Road Reconstruction	432215	249,765	3,122				3,122				-	252,887
Purchase of Municipal Easement	432217	34,498	431				431				-	34,929
Sidewalks	432170	244,386	3,055				3,055				-	247,441
Pony Drive	432214	68,918	861				861				-	69,780
Dawson Manor Blvd.	432216	12,803	160				160				-	12,963
Insurance Proceeds Barn	410905	253,515	1,798				1,798	219,317			219,317	35,996
Public Art	457215	255,395	3,192				3,192				-	258,588
Theatre CIF Fund	457352	725,598	9,183		75,000		84,183	56,942			56,942	752,839
Theatre	457351	28,807	360				360				-	29,167
Museum Board	457531	8,318	104				104				-	8,422
Museum Conservation	457532	11,112	139				139				-	11,251
Museum Exhibit	457533	8,673	108				108				-	8,782
SWM Pond Maintenance	442183	926,461	8,306				8,306	523,944			523,944	410,823
Downstream Storm Drainage	442182	4,145	52				52				-	4,197
Stormwater Erosion	442181	6,001	75				75				-	6,076
Environmental Green Fund	410960	48,437	605				605				-	49,043
Environmental Land Purchase	410971	957,304	9,874		372,000		381,874	425,386	281,322		706,708	632,471
All Our Kids Playpark	457840	2,765	35				35				-	2,799
Playground Equipment	457881	200,843	2,511				2,511				-	203,354
Fence	432132	9,396	117				117				-	9,513
Secondary Planning Study	468000	139,030	1,488				1,488	40,000			40,000	100,518
Official Plan	468115	400,590	5,820		130,000		135,820				-	536,410
Parking Purposes	422717	345,351	4,286				4,286	5,000			5,000	344,636
Downtown Parking	422710	37,640	439				439	5,000			5,000	33,079
Holland River Walkway	457861	135,879	1,698				1,698				-	137,577
Trail Contribution-Eden Oak	462150	30,430	380				380				-	30,810
Sale of Property	410970	1,597,049	10,665				10,665	1,487,695			1,487,695	120,019
Stickwood-Walker Property	410973	1,000,925	8,016				8,016	719,367			719,367	289,573
Rawluk Property	410972	387,593	4,845				4,845				-	392,438
Fiddlefest	457893	5,285	66				66				-	5,352
Festival of Lights	457892	3,540	44				44				-	3,584

2015 RESERVES AND RESERVE FUNDS BUDGET

Reserve / Reserve Fund Account	Account #	Balance Forward Jan.1/2015 $	REVENUES					EXPENDITURES				Closing Balance Dec. 31/2015 $
			Bank & Investment Interest $	Contri-butions $	From General Fund $	Other $	Total Revenue $	To Capital Fund $	To General Fund $	Internal Transfers/ Other $	Total $	
Asset Replacement Funds												
CYFS	471117	(373,981)	(6,379)	111,040	850,000		954,661	1,318,966		(85,194)	1,233,772	(653,093)
IT	473628	3,058,935	22,763		790,204		812,967	1,934,878			1,934,878	1,937,024
Roads	482267	3,860,594	6,561		5,172,922		5,179,483	11,149,353	695,022		11,844,375	(2,804,298)
Water	482437	20,947,574	263,856		2,500,537		2,764,393	1,696,079	482,572		2,178,651	21,533,317
Sewer	482477	14,612,622	196,243		3,110,528		3,306,771	70,788	866,072		936,860	16,982,533
Parks	482817	(9,289,315)	(134,643)		760,259		625,616	2,255,532	1,469,000		3,724,532	(12,388,231)
Other	482917	1,894,669	19,967		503,182		523,149	422,874	675,000		1,097,874	1,319,943
Library	485127	1,072,433	7,699		223,550		231,249	1,136,636			1,136,636	167,046
Fire	487717	(162,563)	(7,832)		15,738		7,906	943,741			943,741	(1,098,398)
Facilities	487767	(19,715,542)	(255,779)		1,119,510		863,731	1,432,046	1,181,008		2,613,054	(21,464,865)
Growth Reserve Funds												
Growth Fund	490949	626,929	4,143				4,143	563,001	28,050		591,051	40,020
Recommending A Strategy	457306	1,137	264	400,000			400,264		360,000		360,000	41,401
Trail Voluntary Levies	462100	1,980,416	22,881	703,000			725,881	1,002,907			1,002,907	1,703,389
TOTAL RESERVE FUND		**31,764,619**	**291,046**	**1,244,040**	**17,999,825**	**-**	**19,534,911**	**39,108,089**	**6,728,797**	**-**	**45,836,886**	**5,462,644**
RESERVES:												
Reserves for Operational Contingencies												
Legal Services	322110	280,448					-				-	280,448
HR Reserve	322510	81,860					-		35,000		35,000	46,860
Corporate Consulting	322710	122,275					-		10,000		10,000	112,275
Waste Management	323442	100,000					-				-	100,000
Strategic Planning	327911	28,214					-				-	28,214
Strategic Planning	327910	68,119					-				-	68,119
Streetlighting	323730	175,000					-	175,000			175,000	-
Winter Control	323832	204,000					-				-	204,000
Reserves - Energy	328010	127,442					-	27,442			27,442	100,000
Corporate Contingency	327210	90,000					-				-	90,000
Insurance Claims	325413	(160,333)					-				-	(160,333)

2015 RESERVES AND RESERVE FUNDS BUDGET

Reserve / Reserve Fund Account	Account #	Balance Forward Jan.1/2015 $	REVENUES: Bank & Investment Interest $	Contri-butions $	From General Fund $	Other $	Total Revenue $	EXPENDITURES: To Capital Fund $	To General Fund $	Internal Transfers/ Other $	Total $	Closing Balance Dec. 31/2015 $
Reserves for Development-Related Revenues												
Street Signs	322230	66,153					-				-	66,153
Finance Admin. Of Developments	324314	366,189					-		100,000		100,000	266,189
Anti-TamperingDevices	325162	48,467					-				-	48,467
Reserves for Cyclical Expenses												
Customer Survey	322313	16,196			10,000		10,000				-	26,196
Wages and Benefits	322810	205,104					-				-	205,104
Computer Incentive Program	324210	13,530					-				-	13,530
Discretionary Operating Reserves												
Continuous Improvement	324011	44,000					-				-	44,000
Hydro Dividend Reserve	329110	761,000					-				-	761,000
Corporate Rate Stabilization Fund	325210	536,551					-		200,000		200,000	336,551
Efficiency / Enhancement Fund	325310	93,424					-	153,084	32,500		185,584	(92,160)
Reserves for Operational Carry-Overs												
NDDC Incentive	323268	277,911					-				-	277,911
HR Consulting	323310	144,750					-				-	144,750
Customer Service	322314	-					-				-	-
IT	323113	50,000					-				-	50,000
Grants	324414	5,649					-	6,048			6,048	(399)
Financial Services	324614	3,000					-				-	3,000
Reserve - Communications	324710	23,412					-				-	23,412
Operational Carry-Overs	328710	674,956					-				-	674,956
Wellness Reserve	328210	2,924					-				-	2,924
Charity - Golf Donations	328310	431					-				-	431
ERIC	324513	500					-				-	500

2015 RESERVES AND RESERVE FUNDS BUDGET

Reserve / Reserve Fund Account	Account #	Balance Forward Jan.1/2015 $	REVENUES					EXPENDITURES				Closing Balance Dec. 31/2015 $
			Bank & Investment Interest $	Contri-butions $	From General Fund $	Other $	Total Revenue $	To Capital Fund $	To General Fund $	Internal Transfers/ Other $	Total $	
Restricted Operating Reserves												
Fire Services	327821	(0)					-				-	(0)
Building Permits	324116	5,316,860					-	275,000	979,314		1,254,314	4,062,546
Main St. BIA	326110	12,809					-				-	12,809
NEAC	327168	5,800					-				-	5,800
Library	325591	488,756					-		18,720		18,720	470,036
Library-Fund Raising	325592	1,665					-				-	1,665
Library-Strat. Plan Implemenation	325596	42,021					-				-	42,021
Library-Strategic Plan	325594	1,257					-				-	1,257
Library-Insurance	325595	10,000					-				-	10,000
Maintenance - Water	324942	60,648					-				-	60,648
Water Rate Stabilization Fund	327642	539,765			467,448		467,448				-	1,007,213
Sanitary Sewer Rate Stab. Fund	327744	549,685			235,494		235,494				-	785,179
Apprenticeship Grants	329010	1,916					-				-	1,916
Youth Reserve	329274	15,053					-				-	15,053
Public Works Services	329332	61,068					-				-	61,068
General Capital Reserves												
Unexpended Capital	341010	1,104,808	-				-	338,501			338,501	766,307
Designated Capital Reserves												
Minor Capital	323610	16,500					-				-	16,500
Digital Initiative	328913	50,000					-				-	50,000
Community Service Group	323552	2,000					-				-	2,000
Growth Reserves							-					
Historic Downtown Centre	328410	15,122					-				-	15,122
Regional Healthcare Centre	328510	58,179					-				-	58,179
Regional Urban Centre	328610	37,326					-				-	37,326
TOTAL RESERVES		**12,842,406**	**-**	**-**	**712,942**	**-**	**712,942**	**975,075**	**1,375,534**	**-**	**2,350,609**	**11,204,739**

2015 RESERVES AND RESERVE FUNDS BUDGET

Reserve / Reserve Fund Account	Account #	Balance Forward Jan.1/2015 $	REVENUES Bank & Investment Interest $	Contri-butions $	From General Fund $	Other $	Total Revenue $	EXPENDITURES To Capital Fund $	To General Fund $	Internal Transfers/ Other $	Total $	Closing Balance Dec. 31/2015 $
SUMMARY BY FUNCTION												
Operational Contingencies		1,117,025	-	-	-	-	-	202,442	45,000	-	247,442	869,583
Development-Related Revenues		3,454,283	32,917	30,000		-	136,517	250,000	633,751	-	883,751	2,707,050
Cyclical Expenses		245,291	756	-		-	110,756	-	-	-	-	356,047
Discretionary Operating		1,434,975	(906)	-		-	(906)	153,084	377,500	-	530,584	903,485
Operational Carry-Overs		1,183,532	-	-		-	-	6,048	-	-	6,048	1,177,484
Restricted Operating		15,195,994	106,920	-	1,815,152	-	1,922,072	275,000	1,010,034	85,194	1,370,228	15,747,838
General Capital		(4,857,563)	(70,221)	-	1,090,585	-	1,020,364	11,787,138	-	-	11,787,138	(15,624,337)
Designated Capital		8,208,953	81,837	-		-	658,837	3,482,651	281,322	-	3,763,973	5,103,817
Asset Replacement Funds		15,905,427	112,455	111,040		-	15,269,925	22,360,893	5,368,674	(85,194)	27,644,373	3,530,979
Growth Funds		2,719,108	27,288	1,103,000	-	-	1,130,288	1,565,908	388,050	-	1,953,958	1,895,438
TOTAL RESERVE FUNDS AND RESERVES		**44,607,025**	**291,046**	**1,244,040**	**18,712,767**	**-**	**20,247,853**	**40,083,164**	**8,104,331**	**-**	**48,187,495**	**16,667,384**

2015 DEFERRED REVENUE BUDGET

Reserve / Reserve Fund Account	Account #	Balance Forward Jan.1/2015 $	REVENUES Bank & Investment Interest $	Contri-butions $	From General Fund $	Other $	Total Revenue $	EXPENDITURES To Capital Fund $	To General Fund $	Internal Transfers/ Other $	Total $	Closing Balance Dec. 31/2015 $
Parkland												
Parkland	457815	1,332,231	9,922	230,000			239,922	1,057,000	250,000		1,307,000	265,152
Development Charges												
General Government	460100	328,373	3,089	123,000			126,089	229,500	56,000		285,500	168,962
Library	460200	1,906,972	23,991	367,000			390,991	217,348	125,000		342,348	1,955,615
Fire	460300	354,527	5,413	157,000			162,413				-	516,940
Recreation Facilities	460400	6,456,893	84,217	1,675,000			1,759,217	176,850	937,140		1,113,990	7,102,121
Outdoor Recreation	460500	6,962,706	79,070	1,395,000			1,474,070	2,669,200			2,669,200	5,767,576
Yards & Fleet	460600	552,160	7,652	170,000			177,652	50,000			50,000	679,812
Town-Wide Engineering	460700	3,622,987	21,213	543,000			564,213	3,838,803	556,124		4,394,927	(207,728)
Dev. Charges-Parking	460800	734,907	8,976	138,000			146,976	171,628			171,628	710,255
Area Specific DC - Rotundo	460101	64,438	805				805				-	65,244
Area Specific DC - Rawluk Farm	460102	7,084	89				89				-	7,172
Area Specific DC - Block 9	460103	18,009	225				225				-	18,235
Area Specific DC - Walker Farm	460104	19,522	244				244				-	19,766
Area Specific DC - Goldstein	460105	639,785	7,997				7,997				-	647,783
Total DC's		**21,668,363**	**242,982**	**4,568,000**	**-**	**-**	**4,810,982**	**7,353,329**	**1,674,264**	**-**	**9,027,593**	**17,451,752**
Investing In Ontario												
Investing In Ontario	470100	161,939	2,024				2,024				-	163,963
Engineering Administration												
Engineering Admin.-Subdivision	469991	1,142,164	13,597	600,000			613,597		708,821		708,821	1,046,939

2015 DEFERRED REVENUE BUDGET

Reserve / Reserve Fund Account	Account #	Balance Forward Jan.1/2015 $	REVENUES: Bank & Investment Interest $	REVENUES: Contri-butions $	REVENUES: From General Fund $	REVENUES: Other $	REVENUES: Total Revenue $	EXPENDITURES: To Capital Fund $	EXPENDITURES: To General Fund $	EXPENDITURES: Internal Transfers/ Other $	EXPENDITURES: Total $	Closing Balance Dec. 31/2015 $
Federal Gas Tax Grant												
Gas Tax	432250	2,227,449	14,926	2,315,796			2,330,722	4,382,513			4,382,513	175,658
TOTAL DEFERRED REVENUE		**26,532,144**	**283,451**	**7,713,796**	**-**	**-**	**7,997,247**	**12,792,842**	**2,633,085**	**-**	**15,425,927**	**19,103,464**
								Increase/(Decrease) Deferred Revenue Fund			**Budget**	**(7,428,680)**
			-									
TOTAL R FUNDS/RESERVES & DEF. REVENUE		**71,139,169**	**574,497**	**8,957,836**	**18,712,767**	**-**	**28,245,100**	**52,876,006**	**10,737,416**	**-**	**63,613,422**	**35,770,848**
								Increase/(Decrease) RF & R/Def Revenue Fund			**Budget**	**(35,368,322)**